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M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

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FEB 13 1987

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REGULAR MEETING

Room 282, City Hall

2:00 P.M.

January 13, 1987

COMMISSIONERS

H. Welton Flynn, President

Arthur V. Toupin, Vice President

Jeffrey Lee

Charna E. Staten

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:05 P.M.

Present: President H. Welton Flynn, Vice President Arthur V. Toupin,  
Commissioner Mark W. Buell

Excused: Commissioner Jeffrey Lee and Commissioner Charna E. Staten

The Minutes of the regular meeting of December 23, 1986 were approved.

A tape of the meeting is on file in the office of the Secretary of  
the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Buell, the following  
resolution was adopted:

87-0002 GM Authorizing the General Manager of Public Utilities to  
execute a Professional Services Contract with Thelen,  
Marrin, Johnson & Bridges, for assistance with the  
litigation resulting from the Cable Car Rehabilitation  
Project, for an amount not to exceed \$390,000, for a  
period of one year.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following  
resolution was adopted:

87-0003 GM Authorizing the Assistant General Manager, Finance, to  
apply for, accept, and expend \$24,549,000 of Urban  
Mass Transportation Administration Section 3 capital  
assistance and required local match funds to purchase  
articulated trolley coaches; and requesting the San  
Francisco Municipal Railway Improvement Corporation to  
allocate local match financing as needed for this  
federal grant.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following  
resolution was adopted:

87-0004 GM Authorizing the Assistant General Manager, Finance, to  
apply for, accept, and expend \$1,050,000 of Urban Mass  
Transportation Administration Section 3 capital  
assistance and required local match funds for design  
and engineering work for the 31-BALBOA Electrification  
Project; and requesting the San Francisco Municipal  
Railway Improvement Corporation to allocate local  
match financing as needed for this federal grant.

VOTE: Ayes - Flynn, Toupin, Buell



On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0001 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$25,000.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0005 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$275,922.03, for settlement of claims against the Municipal Railway, in the month of December 1986.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0006 MR Approving compromise settlements in the amount of \$3,346.34 and collections in the amount of \$13,524.64, for payment of damage claims which the Municipal Railway has against miscellaneous debtors for the month of December 1986.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0007 MR Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Municipal Railway Contract No. MR-961, Potrero Shops: Modification to Compressed Air System.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0008 Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Municipal Railway Contract No. MR-976, Potrero and Kirkland Divisions: Furnish and Install New Bus Washers.

VOTE: Ayes - Flynn, Toupin, Buell



On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0009 MR Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Municipal Railway Contract No. MR-977, Presidio Division: Modifications to HVAC System, Transportation Training Center.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0010 WD Accepting work performed under Water Department Contract No. WD-1928, 36-Inch Steel Main Installation in Existing Tunnel at Bowdoin Street, Between Tioga Avenue and Dwight Street, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$15,989; and authorizing final payment in the amount of \$21,418.55 to Power-Anderson, Inc., Contractor.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0011 GM Commending Joseph F. Barletta and expressing sincere appreciation to him for his many contributions as a Member of the Public Utilities Commission and for his dedicated service to the people of San Francisco.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0012 MR Commending Rudolf Nothenberg for his many contributions to the Public Utilities Commission and the City and County of San Francisco; and extending best wishes to Mr. Nothenberg in his new role of Chief Administrative Officer.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0013 MR Authorizing the General Manager of Public Utilities to prepare and circulate a Request for Proposals for revenue vehicle cleaning and graffiti removal.

VOTE: Ayes - Flynn, Toupin, Buell





On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0014 MR Authorizing the permanent loan of PCC Streetcar No. 1014 and miscellaneous spare parts to the Sydney Tramway Museum to help celebrate Australia's Bicentennial and for educational purposes.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0015 MR Authorizing the General Manager of the Municipal Railway to negotiate and execute an Agreement with the Mitsui Greenland Co., Ltd., for the exhibit of Powell-type Cable Car No. 12 at Mitsui Greenland's two exhibition centers in Japan in 1987.

VOTE: Ayes - Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0016 CC Authorizing the lease of .944 acres, more or less, of Water Department land located in San Mateo County, to Earl Wilms, dba El Rancho Inn, for the purpose of parking, for a term of five years, at an initial annual rental of \$11,400.

VOTE: Ayes - Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Announcements

President Flynn introduced and welcomed Commissioner Mark W. Buell who was sworn in January 7, 1987, replacing Commissioner Joseph F. Barletta who resigned.

President Flynn reported that the Commission met in executive session on an attorney-client matter on January 8, 1987 and continued the matter to 1:45 p.m. today, at which time the Commission approved a contract for outside counsel for legal work regarding the cable car rehabilitation project.

\*\*\*\*\*

#### Report of the General Manager

Mr. Donald J. Birrer, General Manager of Public Utilities, reported that precipitation at Hetch Hetchy is about 50% of normal. He noted that there is the potential for a problem this year.

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## Public Hearing

Resolution No. 87-0003 -- Authorizing application for a grant from the Urban Mass Transportation Administration for section 3 capital assistance and required local match funds to purchase articulated trolley coaches; and Resolution No. 87-0004 -- Authorizing application for a grant for design and engineering work for the 31-Balboa Electrification Project.

Mr. Anson Moran, Assistant General Manager, Bureau of Financial Management, stated that these projects were approved by the Commission in the capital improvement program and now are going through the funding process.

President Flynn opened the public hearing. There being no public comments, the public hearing was closed. On motion of Commissioner Toupin, seconded by Commissioner Buell, Resolutions Nos. 87-003 and 87-0004 were adopted.

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President Flynn gave notice of the intention of the Commission to consider amendment of the Rules of Order to modify Rule 16, Order of Business, and Rule 18, Privilege of the Floor and Public Participation, at the Commission's regular meeting of January 27, 1987.

\*\*\*\*\*

## Public Comments

Mr. John Scott, Director of San Francisco Electrical Apprenticeship Program, stated that he wanted to discuss item 9(g), awarding MR-953, which was approved under the consent calendar. Mr. Scott said that in accordance with City ordinance, a contractor must be approved to train apprentices in order to bid on City contracts. He said that Man Wah Construction Company had not been approved by the State Division of Apprenticeship Standards. He requested reconsideration of the award.

Mr. George Krueger, Utilities General Counsel, stated that Section 6.46 of the San Francisco Administrative Code requires a contractor to show proof that they are signatory to an apprenticeship program. Section 6.47 of the Code contains permissive language which would allow the Commission to award to a firm which is not signatory to an apprenticeship program. Mr. Leo Jed, Deputy General Manager, Bureau of Engineering and Construction Management, explained that the State Labor Code provides the option of contributing to a State fund to those contractors who are turned down by the apprenticeship program.

Commissioner Toupin stated that in the future when the law is not fully satisfied, staff should present the item as an exception, or under waiver.

On motion of Commissioner Toupin, seconded by Commissioner Buell, the action taken under the consent calendar to award this contract was rescinded.

Mr. Birrer requested that Mr. Scott submit his concerns in writing.

Mr. Man Wah Chin stated that he had applied for the apprenticeship program.

This matter was continued.

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THEREUPON THE MEETING WAS ADJOURNED: 2:48 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

January 27, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

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DEPARTMENTS

Hetch Hetchy Project

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Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:04 P.M.

Present: President H. Welton Flynn, Vice President Arthur V. Toupin,  
Commissioner Jeffrey Lee, Commissioner Charna E. Staten,  
Commissioner Mark W. Buell

The Minutes of the regular meeting of January 13, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of  
the Public Utilities Commission.

SPECIAL ORDER OF BUSINESS

Election of Officers for the Year 1987

President Flynn thanked his fellow Commissioners and the staff for  
their support and cooperation during his term as President.

Commissioner Toupin nominated Commissioner Jeffrey Lee for  
President. Commissioner Buell seconded.

Commissioner Lee was unanimously elected President.

Commissioner Buell nominated Commissioner Charna Staten for Vice  
President. Commissioner Lee seconded.

Commissioner Staten was unanimously elected Vice President.

President Lee accepted the gavel and presided for the remainder of  
the meeting.

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RESOLUTION  
NO.

On motion of Lee, seconded by Buell, the following  
resolution was adopted in Executive Session:

87-0017 MR Requesting the Controller to draw warrants in payment  
of claims against the Municipal Railway, totaling  
\$113,970.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following  
resolution was adopted:

87-0018 WD Approving the plans and specifications as prepared by  
staff, and authorizing Bid Call for Water Department  
Contract No. WD-1943, 8-Inch Ductile Iron Main  
Installation in Sutter Street Between Sansome and  
Taylor Streets.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0019 MR Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Municipal Railway Contract No. MR-970, Presidio Facility: Modification to Room 150.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0020 WD Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1951, CDD Warehouse and Carport Improvements.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0021 WD Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1967, 8-Inch Ductile Iron Main Installation in Steiner Street Between Sutter and Jackson Streets.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0022 MR Accepting work performed under Municipal Railway Contract No. MR-847R, Muni Metro Center - Construction of Track Crossovers and Related Work, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$26,996.03; authorizing an extension of time for unavoidable delays of 13 working days; and authorizing final payment in the amount of \$579.95 to Comstock Engineering, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0023 CC Requesting the Mayor to recommend to the Board of Supervisors that the position of 9156, Senior Claims Investigator, Bureau of Claims and Contracts, be filled immediately, in accordance with Section 10, Subsection 7 of the Annual Appropriation Ordinance.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Flynn, the following resolution was adopted:

87-0024      GM      Amending Rules of Order to modify Rule 16, Order of Business, and Rule 18, Privilege of the Floor and Public Participation.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

87-0025      MR      Requesting the Controller to consolidate certain funds into Project 616-01, Lighting Rehabilitation and Energy Conservation: Presidio, Potrero, Metro and Woods Divisions; waiving the requirements of Section 6.46 and 6.47 of the San Francisco Administrative Code; requesting the Board of Supervisors to approve extension of the 30-day limit to award this contract; and awarding Municipal Railway Contract No. MR-953, Lighting Rehabilitation and Energy Conservation: Presidio, Potrero, Metro and Woods Divisions, in the amount of \$226,050, to Man Wah Construction Company, Contractor.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Buell, the following resolution was adopted:

87-0026      MR      Authorizing the General Manager of Public Utilities to execute an amendment to the Joint Exercise of Powers Agreement to increase the parties to that Agreement to include the Central Contra Costa Transit Authority, thereby increasing the membership of the Regional Transit Association of the Bay Area to seven agencies.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0027      MR      Authorizing the General Manager of Public Utilities to modify a Professional Services Contract with Booz, Allen & Hamilton for engineering services related to the LRV Modification Program, increasing the amount by \$45,000 to a total of \$740,000.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0028      MR      Requesting the Mayor to recommend to the Board of Supervisors a Municipal Railway Supplemental Appropriation in the amount of \$715,000 to fund platform salaries.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0029 CC Authorizing the lease of 106+ acres of Water Department land located in Alameda County, to Recreation Express, Inc., for the purpose of developing, operating and maintaining a recreational and picnic park, for a term of 10 years with option for two additional five-year periods, at an initial minimum annual rental of \$2,650 for the first year, \$24,000 for the second year, \$36,000 for the third year, and for each succeeding year thereafter.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0030 FM Authorizing the Assistant General Manager, Finance, to sign an Agreement with the Tax Collector to count and deposit parking meter receipts on an ongoing basis; and providing that the funds for these services be budgeted by the Tax Collector.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0031 FM Authorizing the Assistant General Manager, Finance, to execute an Agreement with the Bay Area Rapid Transit (BART) District for reimbursement of "feeder" trips made on MUNI to and from BART stations in San Francisco.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0032 EC Authorizing the Bureau of Energy Conservation to negotiate and execute a Professional Services Contract, through the Director of Purchasing, with the California Environmental Internship Program to provide student interns, for the amount of \$30,000.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0033 EC Authorizing the General Manager of Public Utilities to execute a Professional Services Contract with Raymond Brooks Engineering to perform real-time testing and monitoring of PUC boilers which have been retrofitted with energy conserving measures, for the amount of \$37,000.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Staten, seconded by Buell, the following resolution was adopted:

87-0034    EC    Authorizing the General Manager of Public Utilities to execute a Professional Services Contract with Newcomb Anderson Associates to perform an energy conservation needs assessment of City facilities and assist in the development of a Simplified Conservation Measures Guidebook, for the amount of \$50,000.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Announcements

President Flynn reported that the Commission met in executive session immediately prior to the meeting and approved settlement of a claim against the Municipal Railway.

#### Report of the General Manager

Mr. Donald Birrer, General Manager of Public Utilities, reported that the Hetch Hetchy snow pack was 38% of normal for this date. The final snow survey will be taken March 1, 1987. Any decisions to be made will be made as a result of that final survey.

Mr. Birrer reported that to date the department had collected \$24 million of a potential \$74 million from the Transit Impact Development Fee. Recent court action approving the concept of the fee is encouraging. The funds are being held until it has been determined that the court action has been completed.

Mr. Birrer announced that Jeff Johnson was appointed Deputy General Manager, Equipment Maintenance, Municipal Railway pending the civil service process.

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Following the election of officers, President Lee presided for the remainder of the meeting.

\*\*\*\*\*

Resolution No. 87-0027 -- Authorizing modification of Professional Services Contract with Booz, Allen & Hamilton for engineering services related to the LRV Modification Program.

Mr. William G. Stead, General Manager, Municipal Railway, stated that this will be the last extension of this contract.

Commissioner Staten inquired as to how much of the grant had been spent and whether the program was on track. Mr. Stead replied that the program is on budget and on schedule. He said he would report by letter regarding expenditures to date.

\*\*\*\*\*



Resolution No. 87-0029 - Authorizing lease of 106 ± acres of Water Department land located in Alameda County to Recreation Express, Inc.

Ms. Deborah Rohrer, Manager, Bureau of Claims and Contracts, stated that currently the land is leased for livestock grazing. Staff has been working to increase revenue from the property.

Mr. Sam Medford, representing Recreation Express, Inc., stated that his firm proposes to develop the southern 50 acres of the parcel as a picnic park for group events with a swimming pool, volleyball courts and parking for over 700 cars. The park would begin operating in 1988.

Following discussion Mr. Birrer stated that he would review all income properties to see that earnings are optimized. Ms. Rohrer stated that she had been working with the Accounting Section's fixed asset inventory and with staff, matching tax bills to determine our property holdings.

On motion of Commissioner Flynn, seconded by Commissioner Staten, Resolution No. 87-0029 was unanimously adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 3:10 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

SPECIAL MEETING

Room 2-C, City Hall

2:00 P.M.

February 3, 1987

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FEB 24 1987

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COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

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Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:12 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

A tape of the meeting is on file in the office of the Secretary of  
the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Staten, the following  
resolution was adopted.

87-0035 GM Approving budget proposals for fiscal year 1987-88

VOTE: Ayes - Lee, Staten, Flynn, Buell

Copies of the above resolution are on file in the  
office of the Secretary of the Public Utilities  
Commission.

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Public Hearing -- Resolution No. 87-0035 - Adopting budget proposals  
for fiscal year 1987-88.

Mr. Donald Birrer, General Manager of Public Utilities, stated that  
due to pressure on the general fund the Mayor declared a hiring  
freeze. This will affect any requests for new general fund money in  
the budget as it is processed through the Mayor's Office and the  
Board of Supervisors. The basic budget maintains existing services  
at current levels. In order to do that certain adjustments will be  
needed for items such as inflationary costs and rental increases.  
Should additional funds become available, staff has recommended  
additional services. Whatever level of funding is approved, service  
will be adjusted to correspond to it.

Mr. Birrer recommended development of strategic plans for the three  
operating departments and the undertaking of a public information  
effort focusing on the value of our public assets and the services  
being provided.

President Lee inquired about the Mayor's budget targets.  
Commissioner Flynn asked whether there were jobs which were budgeted  
for the current year which would be deleted in the proposed budget.

Mr. Anson Moran, Assistant General Manager, Bureau of Financial  
Management, replied that the Mayor's instructions were to prepare a  
budget within the same dollar amount as the current budget.  
Increments to the budget could be requested separately for new  
services. The Mayor's office assumed a transfer of \$50 million  
dollars from Hetch Hetchy to the general fund. Finally, the budget  
request should reduce salary savings to a level of 3%. In preparing





the budget, items which were large and unavoidable in order to maintain the current level of service, such as "leap day" and workers compensation, were included above the current budget level. Salary savings, which result from unfilled positions during the personnel turnover process, were previously budgeted at 5%. The Mayor's instructions call for a reduction in the number of unfilled positions by removing them from the budget. Mr. Moran said that staff had complied by recommending deletion of unfilled positions and budgeting salary savings at 3%. Mr. William Stead, General Manager, Municipal Railway, stated that at a 4% salary savings level, there would be no personnel losing their jobs. At a 3% level there would be positions eliminated with people in those positions. The Municipal Railway budget reflects a 4% salary savings level.

#### Municipal Railway

Mr. Moran stated that projected revenues were based upon the current budget with continuing adjustments.

Mr. Stead presented an overview of the Municipal Railway budget and highlighted the incremental requests.

Commissioner Staten asked what was being done to contain workman's compensation. Mr. Stead replied that staff had been working to improve operator training which is expected to reduce accidents. Less total accidents means less industrial accidents. In the future, he said that he intended to have someone follow-up on industrial accidents by visits to homes. Ms. Deborah Rohrer, Manager, Bureau of Claims and Contracts, said that the compensation system is set up to avoid liability on the part of employers. It limits the employer's liability to medical expenses and wages. It is a no fault system. There are three investigators who work specifically with Municipal Railway cases for the Workers Compensation System. These people are trying to litigate and investigate every claim. There are problems because employees can make almost as much money being on "comp" as they can at work. She said that staff had been working on developing an attitude change where employees have a goal of reducing days lost due to industrial injury. There is no limit on the amount of medical costs for industrial injuries. Medical costs have risen 20% in the last year. Stress claims and back injuries are the Municipal Railway's primary areas of concern. We are trying to establish guidelines for managers to know what is a compensable stress claim and what is not so that we can circumvent people from making stress claims. Also, we are working with the doctors to get people back to work as soon as possible.

Commissioner Staten requested that the matter of workman's compensation be discussed at another time.

#### Water Department

Mr. Moran explained the funding sources for the Water Department budget. He said that in the near future he would present a plan of action for refunding the 1985 series of Water Department revenue bonds. The bond market has been favorable to the City for several months.

Mr. James Cooney, General Manager and Chief Engineer, San Francisco Water Department, said that the department intends to establish a Resource and Planning Section within the Water Department to handle the capital and conservation programs and to develop a Hetch Hetchy/Water Department resource plan. In addition, the section



would monitor environmental and legislative issues. Also, the department intended to increase its main replacement program from 20,000 feet per year to 30,000 feet.

#### Hetch Hetchy

Mr. Moran stated that the department worked extremely hard to budget \$50 million for the general fund. Next year we will be operating under the agreements for power which are currently being negotiated. Revenue from the sale of power is expected to decrease. Operations should generate \$30 million. The balance of the funds needed for transfer to the general fund will be obtained by reducing the unappropriated balance from \$30.8 million to \$12.1 million.

Mr. Dean Coffey, General Manager, Hetch Hetchy Water and Power, described the department's operations. He said that the department operates 24 hours per day requiring the same personnel whether the system is delivering more or less water or generating more or less power. Maintenance is done on a scheduled basis for consistent use of personnel. Under the new contract, additional personnel will be required to meet the customer's demand for firm power adjusted at 30 minute intervals. Mr. Coffey presented other incremental requests and the Bureau of Light, Heat and Power's budget.

#### Bureaus

The manager of each bureau presented their budget.

Ms. Rohrer said that she proposes to increase the Claims staff at the Municipal Railway in exchange for a reduction in the work order to the City Attorney. An analysis was made of cases handled by the City Attorney over the last 8 months. 50% to 75% of those cases should have been settled at the Claims level. She said that the amount of attorney's fees could be reduced if the requested positions are approved. These are cases that primarily are settled for under \$15,000. If they are settled at the Claims level, they could be settled generally for the same amount without spending the \$5,000 average cost per case at the City Attorney's office. She said she wanted to have more people in the field to settle with claimants before they get an attorney. This is a question of control. We found that plaintiff's bar, by filing a complaint, has been able to control whether we are in litigation or not. When a complaint is filed we examine the case to see whether it was one that should have been settled but because of lack of staff, or timing or noncooperation on the part of plaintiff's attorney, we have not been able to get to it. Over 90% of the cases are these kinds of cases. We have been trying with limited staff to keep up with them. Our goal is to reduce reliance on the City Attorney's office to 5% of our case load.

Commissioner Buell inquired about the City Attorney's position on this issue. Mr. George Krueger, Utilities General Counsel, replied that the City Attorney objects to the proposal. The plan would reduce the work order to the department by 25% which would mean a reduction in staff.

Following discussion, President Lee suggested that the proposal be included in the budget and highlighted for a policy decision by the Mayor.

Commission Toupin was excused at 4:45 P.M.

President Lee asked for public comments on the budget. There were none.



On motion of Commissioner Buell, seconded by Commissioner Staten, the budget was adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 5:00 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

REGULAR MEETING

MAR 12 1987

Room 282, City Hall

SAN FRANCISCO  
PUBLIC LIBRARY

2:00 P.M.

February 10, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

BUREAUS

Hetch Hetchy Project

Claims and Contracts

Municipal Railway

Energy Conservation

Water Department

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:35 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

The Minutes of the regular meeting of January 27 and special meeting  
of February 3 were approved.

A tape of the meeting is on file in the office of the Secretary of  
the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Flynn, seconded by Toupin, the following  
resolution was adopted:

87-0036 MR Approving compromise settlements in the amount of  
\$3,170.90 and collections in the amount of \$14,259.72,  
for payment of damage claims which the Municipal  
Railway has against miscellaneous debtors for the  
month of January 1987.

VOTE: Ayes: Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following  
resolution was adopted:

87-0037 WD Approving collections in the amount of \$10,221.88, for  
payment of damage claims which the Water Department  
has against miscellaneous debtors for the months of  
September, October, November and December 1986; and  
approving a write-off debt in the amount of \$878.79.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following  
resolution was adopted:

87-0038 HH Approving the plans and specifications as prepared by  
staff, and authorizing Bid Call for Hetch Hetchy  
Contract No. HH-781, Paint Moccasin Administration  
Building.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0039 WD Awarding Water Department Contract No. WD-1954, 8-Inch Ductile Iron Main Installation in Washington Street between Battery Street and Grant Avenue, in the amount of \$274,980, to Darcy & Harty Construction Co., Contractor, with the condition that the contractor either belongs to an approved apprenticeship program or makes a contribution to the State apprenticeship fund.

VOTE: Ayes - Lee, Flynn, Toupin, Buell  
Noes - Staten

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0040 WD Awarding Water Department Contract No. WD-1965R, Bay Division Pipelines 1 and 2 - Cathodic Protection, in the amount of \$194,222, to Aspen Construction of California, Inc., Contractor, with the condition that the contractor either belongs to an approved apprenticeship program or makes a contribution to the State apprenticeship fund; in the absence of the above, this Commission authorizes award to the next lowest qualified bidder.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0041 HH Accepting work performed under Hetch Hetchy Contract No. HH-752R, Slope Protection at Kirkwood Penstock Valve House, as satisfactorily completed; approving Credit Contract Modification No. 4 in the amount of \$50.75; and authorizing final payment in the amount of \$28,129.53 to R. L. Chaides Construction Co., Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0042 HH Accepting work performed under Hetch Hetchy Contract No. HH-753, Early Intake Dam - Repair, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$26,918.90; and authorizing final payment in the amount of \$15,752.58 to Western Waterproofing Co., Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0043     WD     Accepting work performed under Water Department Contract No. WD-1929, 8-Inch Ductile Iron Main Installation in Montgomery Street between Post Street and Pacific Avenue, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$3,891; authorizing an extension of time for an unavoidable delay of 19 working days; and authorizing final payment in the amount of \$43,096.65 to P & J Utility Co., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0044     MR     Confirming that an emergency condition exists in order to provide for the most expeditious and prompt removal and containment of asbestos at 949 Presidio Avenue; and authorizing the expenditure of \$150,000 for this purpose.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0045     HH     Adopting the Hetch Hetchy Capital Improvement Program, 1987-88 through 1992-93.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0046     WD     Adopting the Water Department Capital Improvement Program, 1987-88 through 1992-93.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0047     WD     Authorizing the General Manager of Public Utilities and the General Manager and Chief Engineer of the Water Department to execute an Agreement with Itron, Inc., to provide an Electronic Meter Reading System, for an amount not to exceed \$178,517.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0048 MR Requesting the Controller's authorization to transfer \$20,000 from the Municipal Railway General Manager's professional services line item to Services of Civil Service to cover the services of an actuary.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0049 MR Authorizing the Municipal Railway to allow D & D Engineering to complete the cable car brake system redesign contract with \$100,000 of Professional Liability Insurance in force.

VOTE: Ayes - Lee, Staten, Toupin, Buell  
Noes - Flynn

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0050 E Authorizing the Deputy General Manager and Chief Engineer to execute an Amendment to the Agreement with Foster Engineering for performing design and field engineering services on an "As Needed" basis related to the Utilities Engineering Bureau's Engineering and Capital Improvement Projects, extending the completion date of the Agreement to December 31, 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0051 E Authorizing the Deputy General Manager and Chief Engineer to execute an Amendment to the Agreement with Jordan Associates for performing design and field engineering services on an "As Needed" basis related to the Utilities Engineering Bureau's Engineering and Capital Improvement Projects, extending the completion date of the Agreement to December 31, 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0052 E Accepting work performed by Marshall Builders, Inc., Contractor, under Municipal Railway Contract No. MR-698, Operator's Restrooms, as satisfactorily completed; approving Credit Contract Modification No. 3 in the amount of \$5,262.50; authorizing an extension of time for unavoidable delays of 26 working days; and assessing liquidated damages in the amount of \$16,400.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell





Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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### Report of the General Manager

#### Cloud Seeding

Mr. Donald Birrer, General Manager of Public Utilities, reported that due to the lack of rainfall this winter, the department will be looking at the possibility of cloud seeding and will report to the Commission regarding its findings.

#### Grafitti Removal

Mr. Birrer stated that staff is working with the City Attorney and the Controller to get a contractor working as soon as possible on grafitti removal. Bids will be received this month. If an emergency is declared, the Contractor could start immediately.

\*\*\*\*\*

#### Introduction of New Business

President Lee inquired whether the Municipal Railway had experienced a decline in ridership similar to other Bay Area transit systems. Mr. William G. Stead, General Manager, Municipal Railway, replied that current data showed no change. He said at present, the data base system is not reliable for 1-3% variations. However, revenue has increased, which would indicate that ridership is up.

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#### Announcement

President Lee announced that the Commission met in executive session on two attorney-client matters immediately prior to this meeting. No action was taken.

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Resolution No. 87-0039 -- Awarding WD-1954 to Darcy & Harty Construction Co.

Mr. Ted Wright, Business Representative, Operating Engineers Local Union No. 3, protested award of this contract to Darcy & Harty Construction Co. because the contractor does not have an agreement to train apprentices.

Mr. Leo Jed, Deputy General Manager and Chief Engineer, PUC, recommended award of the contract. He reported that Darcy & Harty has an apprenticeship program with the Plumbers Union. The law does not require an apprenticeship program for every craft to be used on the job.

Commissioner Buell moved award of the contract with the condition that the contractor either has an apprenticeship program or has made a contribution to the State fund. Commissioner Toupin seconded.

Commissioner Toupin requested that the bureau state the situation on future calendar items, that is, whether the contractor is signatory to a program, or has paid into the State fund, or a waiver is requested for a specific reason.



On the question, Commissioners Lee, Flynn, Toupin and Buell voted "Aye". Commissioner Staten voted "No". Commissioner Staten expressed concern regarding the inconsistency of the process.

\*\*\*\*\*

Resolution No. 87-0040 -- Awarding WD-1965R to Aspen Construction of California, Inc.

Mr. Wright also protested award of this contract due to the lack of an apprenticeship program.

Mr. Jed reported that the bid documents state that the contractor has an apprenticeship program with the Associated Building Contractors. Mr. Wright responded that the Associated Building Contractors' apprenticeship program is not recognized by the State Department of Apprenticeship Standards.

Commissioner Buell moved to award the contract to Aspen Construction of California, Inc., with the condition that the firm either has an approved apprenticeship program or has made a contribution to the State fund. Commissioner Toupin offered an amendment to add that in the absence of either the approved program or the contribution to the fund, that the award be given to the next lowest qualified bidder. The amendment was accepted. Resolution No. 87-0040 was unanimously adopted.

\*\*\*\*\*

Resolution No. 87-0049 -- Authorizing the Municipal Railway to allow D&D Engineering to complete the cable car brake system redesign contract with \$100,000 of Professional Liability Insurance in force.

Mr. Robert Highfill, Engineering Services Manager, stated that the original contract carried \$750,000 professional liability insurance, which was the most the contractor could obtain at the time. The contract has been in place for over a year and 65% of the work has been completed. The contractor can now only obtain \$100,000 worth of coverage. Mr. Highfill recommended acceptance of the reduced insurance.

Commissioner Flynn asked whether the contract contained a "hold harmless" clause and if a financial statement had been provided to the department. Mr. Highfill replied that the clause was in the contract and no financial statement had been received.

Commissioner Staten moved, Commissioner Toupin seconded, approval of the reduced insurance. On the question, Commissioners Lee, Staten, Toupin and Buell voted "Aye". Commissioner Flynn voted "No".

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THEREUPON THE MEETING WAS ADJOURNED: 4:05 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



82  
3  
24/87

MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

February 24, 1987

DOCUMENTS DEPT.

MAR 6 1987

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PUBLIC LIBRARY

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

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Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:05 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

Excused: Commissioner H. Welton Flynn

On motion of Staten, seconded by Toupin, the Minutes of the regular meeting of February 10 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0053 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$215,601.06, for settlement of claims against the Municipal Railway, in the month of January 1987.

VOTE: Ayes - Lee, Staten, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0054 WD Approving the transfer of Water Department Consumers' Guarantee Deposits in the amount of \$22,108.19, unclaimed for three years per Water Department list of February 27, 1987, to the Water Department Unappropriated Surplus.

VOTE: Ayes - Lee, Staten, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0055 WD Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1972, Seal Roof Expansion Joints, University Mound Reservoir (South Basin) and Sunset Reservoir (North Basin).

VOTE: Ayes - Lee, Staten, Toupin, Buell





On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0056    EC    Authorizing the transfer of \$24,500 from Fund 33-001-336248-655-01 to Fund 33-001-336248-779-01 in order to fully fund 19 Energy Conservation projects at various City Departments.

VOTE:    Ayes - Lee, Staten, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0057    WD    Accepting work performed under Water Department Contract No. WD-1938, 8-Inch Ductile Iron Main Installation in Eleventh Street between Market and Folsom Streets, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$17,512.90; and authorizing final payment in the amount of \$12,300.05 to Uniacke Construction, Contractor.

VOTE:    Ayes - Lee, Staten, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0058    MR    Accepting work performed under Municipal Railway Contract No. MR-861, Geneva Car barn Shop Building, Fire Protection System, as satisfactorily completed; and authorizing final payment in the amount of \$200 to Pacific Automatic Sprinkler Co., Contractor.

VOTE:    Ayes - Lee, Staten, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0059    EC    Accepting work performed by BTU Consultants under a Professional Services Contract for performing heating plant optimization on 69 boilers and furnaces in 66 major energy consuming municipal facilities as satisfactorily completed; and authorizing final payment in the amount of \$5,000 to BTU Consultants.

VOTE:    Ayes - Lee, Staten, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0060    HH    Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$37,805 for five new staff positions required to administer the new long-term power sale and purchase contracts.

VOTE:    Ayes - Lee, Staten, Toupin, Buell



On motion of Staten, seconded by Buell, the following resolution was adopted:

- 87-0061 MR Authorizing the Municipal Railway to take certain steps to minimize air pollutant emissions from diesel transit coaches, and adopting a timetable for the implementation of such programs.

VOTE: Ayes - Lee, Staten, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0062 CC Authorizing the General Manager of Public Utilities to execute a Professional Services Contract with Brian Gray, Attorney at Law, for a period of one year on an as-needed basis, at the rate of \$160 an hour for an amount not to exceed \$100,000, with the option to renew the contract for two additional one-year periods.

VOTE: Ayes - Lee, Staten, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0063 E Authorizing the Utilities Engineering Bureau to request qualification statements, interview, select and recommend to this Commission a suitable consulting firm to provide engineering services on an "as-needed" basis, for a period of twenty-four months, at a cost not to exceed \$200,000, subject to funds being made available.

VOTE: Ayes - Lee, Staten, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0064 F Appointing Smith Barney Harris Upham and Grigsby Brandford as financial advisors for the 1985 Water Revenue Bond refunding; authorizing the Bureau of Finance to solicit qualifications from underwriters and bond counsel and to recommend underwriters and bond counsel to the Commission; and specifying that the Requests for Qualifications are to state that firms interested in responding to these solicitations are to deal only with staff not members of the Commission.

VOTE: Ayes - Lee, Staten, Toupin, Buell



On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0065

Authorizing the Assistant General Manager, Finance, to execute a contract with KMG Main Hurdman to provide an "arm's length" review of new power contracts being negotiated with the Pacific Gas and Electric Company and the Modesto and Turlock Irrigation Districts, for an amount not to exceed \$47,500.

VOTE: Ayes - Lee, Staten, Toupin, Buell

On motion of Staten, seconded by Buell, the following resolution was adopted:

87-0066 MR

Authorizing the preparation and circulation of a Request for Proposal for consultant assistance in preparing preliminary studies for the development of a new Municipal Railway revenue processing facility and exterior restoration of the Geneva Office Building, for an amount not to exceed \$25,000.

VOTE: Ayes - Lee, Staten, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Old Business

Commissioner Staten inquired as to what action is being taken by the courts regarding persons arrested for writing graffiti on buses. She requested a report by the next meeting. Mr. Donald Birrer, General Manager of Public Utilities, replied that weekly reports are given to the Mayor by the Police Department and the District Attorney. He said that quick removal is the only solution. President Lee said that as the Chairman of San Francisco Alive, which has worked with this problem on a citywide basis, the long-term solution lies in education through the schools.

#### New Business

President Lee stated that regarding the problem of out-of-service escalators and elevators at Muni Metro stations, the Commission should receive periodic reports and actions should be taken to correct the problem. Mr. William Stead, General Manager, Municipal Railway, stated that the joint use portion of the stations are maintained by the Bay Area Rapid Transit District. The Municipal Railway contracts for maintenance of the Muni only escalators. The department will begin monitoring the performance of the contractor as part of its management by objectives program.

#### Report of the General Manager

Mr. Birrer announced that Mr. Joseph E. Johnson, Director, Bureau of Energy Conservation, would be leaving the Public Utilities Commission to accept a promotion in the Chief Administrator's Office.



Mr. Johnson said that it was with mixed feelings that he was leaving. While he said that he looked forward to the challenges of the new position, he would be leaving a competent team. He thanked the Commission for its support and guidance during the time he was Director of the Bureau. On behalf of the Commission, President Lee congratulated him and extended best wishes for success in his new position.

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Item No. 13 -- Consideration of the appeal of 328-330 Ritch Street; and adopting final determination for the project.

Mr. Leonard Tom, Administrator for the Transit Impact Development Fee, stated that this matter is an appeal to a determination of the fee for 328-330 Ritch Street. The property formerly was used as a bathhouse and is being converted to a variety of uses, including office use. The determination by staff resulted in a fee of \$7,615. The owner objected to the fee because he believes the converted building will result in a net decrease on transit impact. Staff granted a 70% credit for use as a bathhouse.

Mr. Larry Mathews, representing 328-330 Ritch Street, stated that as a bathhouse the building was occupied by 200-500 people, 24 hours a day, 7 days a week. Other bathhouses have informed him that their peak hours are from 4:00 p.m. to 9:00 p.m. or 12:00 midnight and from 12:00 midnight to 7:00 a.m. There are 20 parking places. When converted, the building will have 30 occupants.

Commissioner Buell stated the burden is on the property owner to provide sufficient information to the staff regarding prior occupancy for determination of the fee. Mr. Tom stated that should additional information show that there is a further decrease in transit impact, a decision to allow further credits would go beyond the existing regulations. The category of recreational use provides a 70% credit.

Commissioner Toupin expressed the opinion that the intent of the ordinance was not to tax a reduction in transit usage, but rather to tax an increase in transit usage. There should be a category that applies to situations where transit usage is lessened.

Mr. Anson Moran, Assistant General Manager, Finance, stated that the issue is not just occupancy, but that the people who occupied the facility rode Muni during the peak periods.

In response to questions by the Commission, Ms. Phyllis Walker, Deputy City Attorney, stated that a large study was done prior to enactment of the ordinance and regulations. Credits were established based upon that study. The burden of proof is on the claimant to show that the ordinance does not apply to them based upon specific reasons.

This matter was continued until resubmitted by staff to allow the claimant to submit additional data.

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Resolution No. 87-0064 -- Appointing Smith Barney Harris Upham and Grigsby Brandford as financial advisors for the 1985 Water Revenue Bond refunding; and authorizing the Bureau of Finance to solicit qualifications from underwriters and bond counsel.





Commissioner Buell moved to approve the resolution with the amendment that the Requests for Qualifications state that firms interested in responding to these solicitations are to deal only with staff, not with members of the Commission.

Commissioner Staten seconded. Resolution No. 87-0064 was unanimously adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 3:14 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

March 10, 1987

DOCUMENTS DEPT.

MAR 19 1987

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COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

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Performance Monitoring

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Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:06 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

On motion of Toupin, seconded by Buell, the Minutes of the regular meeting of February 24 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Staten, the following resolution was adopted in Executive Session:

87-0068 MR Settling the case of Monica Wong v. Municipal Railway of San Francisco, et al., Superior Court No. 813-441.  
  
VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0067 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$34,000; and rescinding the portion of Resolution No. 81-0481-MR adopted December 18, 1981, pertaining to litigated settlement of \$6,500 payable to Frank Feeney.  
  
VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0069 MR Approving compromise settlements in the amount of \$5,302.93 and collections in the amount of \$11,175.27, for payment of damage claims which the Municipal Railway has against miscellaneous debtors for the month of February 1987.  
  
VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0070 MR Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Municipal Railway Contract No. MR-973, Presidio Facility: Furnish and Install New Electric Service Switchboard.  
  
VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0071 WD Awarding Water Department Contract No. WD-1962, Dumbarton Valve House Rehabilitation, in the amount of \$18,935 for the Base Bid less Alternate A, to All Phase Builders, Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0072 HH Accepting work performed under Hetch Hetchy Contract No. HH-721, Moccasin Low Head Power Plant, Construct Powerhouse, as satisfactorily completed; approving Debit Contract Modification No. 6 in the amount of \$40,566.74; and authorizing final payment in the amount of \$43,412.51 to Stacy and Witbeck, Inc., Nationwide Construction Consultants, Inc., and Frank H. Mock, A Joint Venture, Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0073 HH Accepting work performed under Hetch Hetchy Contract No. HH-763, Tesla Portal Station, Fire Protection and Miscellaneous Improvements, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$697.78; and authorizing final payment in the amount of \$9,995.92 to Ira Matheny, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0074 WD Accepting work performed under Water Department Contract No. WD-1920R, Sunol Filtration Plant, East Sludge Lagoons in Alameda County, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$3,891.74; and authorizing final payment in the amount of \$4,520.11 to Keyco Engineering Corporation, Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0075 E Requesting the Mayor to recommend to the Board of Supervisors a Utilities Engineering Bureau supplemental appropriation in the amount of \$3,255 to pay California Business System's outstanding claim.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0076 E Authorizing the Deputy General Manager and Chief Engineer to request qualification statements and proposals, and to select and recommend to this Commission a suitable consulting firm to provide engineering services for the design of the rehabilitation and upgrading of the Potrero Division facility.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0077 E Authorizing the Deputy General Manager and Chief Engineer to request proposals, and to select the most qualified firm to complete the remaining recommendations relating to the safety of Lower Crystal Springs Dam.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0078 E Endorsing the design concept recommended by staff for the Van Ness Avenue Street Lighting Improvements project which would result in replacement of the existing facilities with steel poles, lighting fixtures and ornamental castings similar in appearance to the existing facilities; and authorizing staff to proceed with final design of this project.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0079 E Authorizing the Deputy General Manager and Chief Engineer to execute amendments to the Agreements with Don Todd Associates and Robert J. Hicks, extending the completion dates to December 31, 1988; and requesting the Director of Purchasing and Services to approve and execute said amendments.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0080 E Authorizing the Deputy General Manager and Chief Engineer to execute an amendment to the Professional Services Agreement with D. Waters, Professional Services Group, for inspection and design of a cathodic protection system for the San Joaquin Pipelines, to extend the completion date to June 30, 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0081 MIS Authorizing the General Manager of Public Utilities to enter into a contract modification with Information Systems Associates, for an amount not to exceed \$53,000, and for a period not to exceed 12 months.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Announcements

President Lee announced that immediately prior to this meeting the Commission met in executive session and approved settlement in the case of Monica Wong v. City and County of San Francisco.

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#### Report of the General Manager

##### Kirkwood Powerhouse

Mr. Donald Birrer, General Manager of Public Utilities reported that the General Manager of Hetch Hetchy Water and Power and a Deputy City Attorney were in Washington, D.C. to work with the Department of the Interior to finalize an agreement on the operation of the third generator at Kirkwood powerhouse.

##### Water Issues

Mr. Birrer announced that he would present an outline at the next Commission meeting of actions to be taken regarding this year's low precipitation. He said that staff is preparing a mailer for inserting in water bills regarding water conservation measures.

Mr. Birrer reported that he testified in Sacramento in opposition to Senate Bill 27 which would preclude the use of Hetch Hetchy. He said that the demand of the south bay users exceeds the City's ability to supply them with water. High quality water is needed for the growth of industry in that area. Commissioner Staten suggested that the Santa Clara manufacturers group should be included in future discussions.

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Resolution No. 87-0078 -- Endorsing the design concept recommended by staff for the Van Ness Avenue Street Lighting Improvement Project.

Mr. Donald Keener, Manager, Project Management Division, described problems with the existing poles and distributed copies of photographs to the Commission. He said that the existing concrete poles, installed in 1915, had deteriorated. The design criteria used by the bureau were: 1) to support the trolley wires thereby reducing the number of poles; 2) to increase the illumination level on the street and bring it up to modern standards; 3) to reduce energy consumption; 4) to minimize maintenance costs; 5) to minimize construction cost; and 6) to address the concerns of other City agencies. Several alternatives were developed. The recommended alternative is to replace the existing poles with a replication of the square concrete design using a square steel cross section including ornamentation and fixtures. The height of the pole would be increased for better light disbursement and high pressure sodium



vapor lamps would be used for a higher level of light at a more efficient cost. The project budget is \$8.7 million. The schedule calls for completion of design by April, 1988 with construction to be completed in September, 1990.

President Lee asked whether the color of the lighting would be similar to that of Market Street. Mr. Keener replied "no". He said that the ornamentation on the base and at the top of the pole would be antique gold like the original pole. Mr. Raymond Yamagishi, Project Engineer, stated that the light would be high pressure sodium vapor lamps which you see on Market Street. Commissioner Flynn asked if eyebolts would be used. Mr. Yamagishi replied that there are eyebolts in place now and the design so far had not contemplated any change. President Lee asked whether the neighbor and business community had been contacted. Mr. Yamagishi said that staff had not addressed that directly, but had the understanding that the City Planning Department had been in contact with them. Commissioner Staten asked how many poles would be removed from the street. Mr. Keener stated that until the design for trolley service was completed that figure would not be known. Mr. Yamagishi said that staff is working to reduce the redundancy. He estimated that it might be about 50 poles. Commissioner Flynn asked whether the project would receive financial assistance from the State of California, Department of Transportation (CalTrans). Mr. Leo Jed, Deputy General Manager and Chief Engineer, replied that CalTrans was agreeable to using gas tax money from the City's existing allotment. President Lee requested that staff investigate whether the City is eligible for extra State money for safety items, especially at intersections.

On motion of Commissioner Staten, seconded by Commissioner Toupin, the design concept was approved.

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#### Public Comments

Mr. Norman Rolfe, 2233 Larkin Street, suggested that since a large number of people live in apartment houses, and therefore do not receive water bills, the Water Department may want to explore a method of contacting people concerning water conservation measures other than placing inserts in the water bills. He suggested inserts in the telephone or gas and electric bills.

President Lee thanked Mr. Rolfe for his comments.

#### Report of the General Manager - continued

##### Water Issues

Mr. Birrer reported that he had just received a telephone call from Washington, D.C. concerning the negotiations with the Department of Interior. He said that our staff had reached an agreement with the Department of Interior regarding the operation of the third unit at Kirkwood Powerhouse. The document will be telefaxed immediately for execution by staff and returned today.

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THEREUPON THE MEETING WAS ADJOURNED: 2:45 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



82  
4/87

MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

APR 10 1987

REGULAR MEETING

SAN FRANCISCO  
PUBLIC LIBRARY

Room 282, City Hall

2:00 P.M.

March 24, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:10 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Mark W. Buell

Excused: Commissioner Arthur V. Toupin

On motion of Flynn, seconded by Buell, the Minutes of the regular meeting of March 10, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0082 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$67,204.19.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0083 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$127,389.14, for settlement of claims against the Municipal Railway, in the month of February 1987.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0084 WD Requesting the Controller to draw a warrant in favor of Macy's California, in the amount of \$21,686.60, in settlement of non-litigated claim against the Water Department arising from an eight-inch water main break at O'Farrell Street near Grant Avenue, on October 10, 1986.

VOTE: Ayes - Lee, Staten, Flynn, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0085     E     Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Bureau of Light, Heat and Power Contract No. 200, Maintenance, Repair and Alterations of City-Owned Street Lighting Systems, Fiscal Year 1987/88.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0086     WD    Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1968, 16-Inch Ductile Iron Main Installation in San Jose Avenue Between Geneva and Santa Rosa Avenues.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0087     WD    Approving the plans and specifications as prepared by staff, and authorizing the Deputy General Manager and Chief Engineer, PUC, to request bids and award Water Department Contract No. WD-1982, Removal of 30-Inch Baden-Merced Pipeline and Timber Supports, to the lowest responsive bidder.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0088     HH    Awarding Hetch Hetchy Contract No. HH-740R, San Joaquin Valvehouse, Backflow Prevention, in the amount of \$79,170, to Conco West, Inc., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0089     WD    Awarding Water Department Contract No. WD-1951, CDD Warehouse and Carport Improvements, in the amount of \$91,894, to Berrios Construction Company, Inc., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0090 WD Awarding Water Department Contract No. WD-1966, 8-Inch Ductile Iron Main Installation in Columbus Avenue, Washington to Union Streets, in the amount of \$411,600, to P & J Utility Co., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0091 WD Awarding Water Department Contract No. WD-1969, 8-Inch Ductile Iron Main Installation in Wawona Street and 39th Avenue, between 45th Avenue and Sloat Boulevard, in the amount of \$183,977, to D'Arcy and Harty Construction Co., Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0092 HH Accepting work performed under Hetch Hetchy Contract No. HH-727, Cherry-Eleanor Pump Station, 22 KV Powerline, as satisfactorily completed; authorizing an extension of 165 days' time; authorizing that \$15,000 be withheld from money due under this contract for repairs to damaged cable under a future contract; approving Credit Contract Modification No. 2 in the amount of \$9,637.75; and authorizing final payment in the amount of \$10,000 to Abbett Electric Corporation, Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0093 HH Accepting work performed under Hetch Hetchy Contract No. HH-772, Replace Moccasin Water Tanks, as satisfactorily completed; and authorizing final payment in the amount of \$4,726.80 to A. Bellagio Wood Tank Co., Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0094 WD Accepting work performed under Water Department Contract No. WD-1948, Calaveras Reservoir, 8-Ft. Diameter Outlet Tunnel, Grout and Stabilize, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$163,056.59; and authorizing final payment in the amount of \$8,635.49 to A. Ruiz Construction Co. & Associates, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0095 WD Accepting work performed under Water Department Contract No. WD-1957, Pilarcitos Reservoir - Replacement of Log Boom, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$5,000; authorizing an extension of time for an unavoidable delay of 4 working days; and authorizing final payment in the amount of \$524.49 to JM Construction, Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0096 MR Requesting the Controller's concurrence in the amendment of Rules and Regulations, Public Utilities Commission Revolving Fund, to amend Rule 6, Section F, by reallocating \$300 from the General Manager, Bank of America fund to the Municipal Railway Operator Lounge Petty Cash Fund.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0097 MR Requesting the Controller to transfer \$17,146 from Object 130 - Materials and Supplies, to Object 109 - Other Contractual Services to cover contractual services expenditures for the remainder of Fiscal Year 1986-87.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0098 HH Approving the Bureau of Light, Heat and Power's proposal to improve the illumination in the Civic Center Area, by converting the streetlights from incandescent to high pressure sodium vapor units.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0099 WD Authorizing the Water Department to extend the contract with SCT for the development and implementation of the Water/Sewer Customer Information and Billing System from its current termination date of April 9, 1987, to January 1, 1988, at no additional cost.

VOTE: Ayes - Lee, Staten, Flynn, Buell





On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0100     WD     Accepting work performed by Water Resources Associates under a Professional Services Contract for services related to water resource management as satisfactorily completed; and authorizing final payment in the amount of \$8,441.83 to Water Resources Associates.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0101     MR     Authorizing the General Manager of Public Utilities to enter into a sole source service contract for the rehabilitation of escalator and elevator units at the Van Ness Metro Station and escalator units at the Church Street Metro Station.

VOTE:   Ayes - Lee, Staten, Flynn  
         Noes - Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0102     MR     Authorizing the Municipal Railway to enter into a contract with Booz, Allen & Hamilton for light rail vehicle analysis, for an amount not to exceed \$250,000.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0103     MR     Authorizing the General Manager of the Municipal Railway, acting through the Director of Purchasing and Services, to negotiate and enter into an Agreement with the Community Board Program, Inc., for Conflict Management Training services, for an amount not to exceed \$5,000.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0104     MR     Authorizing the General Manager of Public Utilities to execute a contract with the Victorian Tourism Commission of Australia to recover the costs of operating Car No. 496, for an amount estimated at \$4,880.

VOTE:   Ayes - Lee, Staten, Flynn, Buell



On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0105 MR Requesting the Mayor to recommend to the Board of Supervisors a Municipal Railway supplemental appropriation for Overtime in the amount of \$297,000 from surplus Craft Salaries.

VOTE: Ayes - Lee, Staten, Buell

Commissioner Flynn was excused from the meeting at 3:51 P.M. and returned at 4:03 P.M.

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### New Business

Commissioner Buell announced that one of his clients had advised him of their firm's intention to respond to the request for proposals to refinance the water bonds. Therefore, Commissioner Buell requested by letter that he not receive any information regarding that matter. He said, that he would request to abstain from voting when the matter comes before the Commission.

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#### Report of the General Manager

##### Graffiti Removal

Mr. Donald J. Birrer, General Manager of Public Utilities, reported that the low bid received for graffiti removal was around \$600,000 and the next low bid was \$800,000. The estimate for the work was between \$300,000 and \$400,000. He said that in his opinion the bids were too high and that he intended to explore other means of solving the problem.

##### Water Issues

Mr. Birrer reported that as of March 20, 1987, precipitation was at 47% of normal. He said that the department had been conserving water for consumption rather than using it for power generation. This will result in a substantial reduction of revenues. The department intends to defer \$37 million in capital projects to offset the revenue reduction.

Mr. Birrer said that the Mayor held a press conference to announce a plan to use the high pressure fire protection water system for non-potable municipal needs, such as: irrigation of parks and golf courses; washing of streets, buses and facilities; and fire fighting. This program could free about 6 million gallons per day of Hetch Hetchy water for suburban users.

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Resolution No. 87-0087 -- Approving plans and specifications and authorizing the Deputy General Manager and Chief Engineer, PUC, to request bids and award Water Department Contract No. WD-1982.

Commissioner Flynn questioned the procedure of delegating award authority at the time the item is presented for bid call. Mr. Leo Jed, Deputy General Manager and Chief Engineer, stated this would



have been an informal contract since it is under the \$50,000 current limit and the \$15,000 former limit for informal contracts. The project was stalled due to bonding requirements, the South Africa agreement, and minority business enterprise (MBE) problems. In order to expedite the project, staff is requesting authority to award the contract if there are no problems. Mr. Jed said that he would come back to the Commission with a proposal recommending procedures for informal contracts. Commissioner Flynn moved adoption with the understanding that a policy would be recommended at a later time. Commissioner Staten seconded. Resolution No. 87-0087 was unanimously adopted.

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Item No. 14 -- Consideration of Public Utilities Commission Five-Year Affirmative Action Plan.

Ms. Andrea Gourdine, Manager, Bureau of Personnel and Training, stated that the goal of the affirmative action plan is to achieve work force parity within 5 years. The largest problem area is the underutilization of women in service, maintenance, transit operator and craft categories. The percentage of women now is 14% against a workforce parity of 45.2%.

President Lee and Commissioner Staten requested that the plan contain the specific actions that would be taken to implement it. Commissioner Buell requested data on actions being taken by other City departments and other jurisdictions. On motion of Commissioner Buell, seconded by Commissioner Staten, this matter was continued until April 28, 1987.

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Resolution No. 87-0101 -- Authorizing a sole source service contract for rehabilitation of escalator and elevator units at the Van Ness Metro Station and escalator units at the Church Street Metro Station.

Mr. Edward Pearson, Deputy General Manager, Equipment Maintenance, Municipal Railway, recommended contracting with the equipment manufacturer, Montgomery Elevator Company, for expeditious rehabilitation of the out-of-service units. He described the monitoring system that would be used for maintaining the equipment.

President Lee complimented staff on responding so quickly to the elevator/escalator problem. Commissioner Buell expressed concern about contracting with Montgomery after the firm discontinued maintenance of the equipment without giving the City adequate notice. He pointed out that part of the cost of the rehabilitation is due to the stoppage of regular maintenance and servicing of the equipment.

Commissioner Flynn moved, Commissioner Staten seconded, approval of a sole source service contract with Montgomery Elevator Company. On the question, Commissioners Lee, Flynn and Staten voted "aye", Commissioner Buell voted "no."

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Resolution No. 87-0102 -- Authorizing the Municipal Railway to enter into a contract with Booz, Allen & Hamilton for light rail vehicle analysis, for an amount not to exceed \$250,000.

Mr. William Stead, General Manager, Municipal Railway, stated that in addition to technical analysis, the consultant will advise the department regarding: 1) a year in the future at which the LRVs could be scrapped because they would no longer be cost effective to maintain; 2) how much maintenance should be done between now and



then to keep them reliable; and 3) what major "fixes" would be needed to get to "year X", when the cars are scrapped.

Commissioner Flynn asked whether there were any services to be performed by the consultant outside the \$250,000 amount of this contract. Mr. Stead replied in the negative.

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Item No. 9 -- Presentation of Fiscal Year 1986-87 Mid-Year Performance Reports

A copy of the report is on file in the office of the Secretary of the Public Utilities Commission

The Municipal Railway report was presented by Mr. Stead, Mr. Pearson and Mr. Jeff Johnson, Deputy General Manager, Equipment Maintenance. Reports for other departments and the bureaus were continued to the meeting of April 28, 1987.

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THEREUPON THE MEETING WAS ADJOURNED: 4:50 P.M.

ROMAINE A. BOLDRIDGE  
Secretary





M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

April 14, 1987

DOCUMENTS DEPT.

APR 27 1987

SAN FRANCISCO  
PUBLIC LIBRARY

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:22 P.M.

Present: President Jeffrey Lee, Commissioner H. Welton Flynn,  
Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

Excused: Vice President Charna E. Staten

On motion of Toupin, seconded by Flynn, the Minutes of the regular meeting of March 24, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Flynn, the following resolution was adopted in Executive Session:

87-0107 MR Settling the case of Lorena Diane Fortier, et al. v. City and County of San Francisco, et al., Superior Court No. 838-129.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted in Executive Session:

87-0108 MR Settling the case of City and County of San Francisco v. Barry Clinton, et al., Superior Court No. 582-283-5.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted in Executive Session:

87-0109 MR Settling the case of Albert Tong Lee v. Municipal Railway of San Francisco, et al., Superior Court No. 867-102.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0106 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$285,500.

VOTE: Ayes - Lee, Flynn, Toupin, Buell



On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0110 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$253,107.54, for settlement of claims against the Municipal Railway, in the month of March 1987.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0111 MR Approving compromise settlements in the amount of \$3,258.89 and collections in the amount of \$11,307.36, for payment of damage claims which the Municipal Railway has against miscellaneous debtors for the month of March 1987.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0112 WD Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1971, Potrero Hill Tank Painting.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0113 WD Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1981, Repaving of Street and Sidewalk Openings for the San Francisco Water Department for the Fiscal Year Ending June 30, 1988.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0114 HH Awarding Hetch Hetchy Contract No. HH-781, Paint Moccasin Administration Building, in the amount of \$16,720, to Ross Porter Painting Company, Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0115 WD Awarding Water Department Contract No. WD-1943, 8-Inch Ductile Iron Main Installation in Sutter Street between Sansome and Taylor Streets, in the net amount of \$579,020, to Dalton & Esquivel, a Joint Venture, Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell



On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0116 MR Waiving the requirements of Sections 6.46 and 6.47 of the San Francisco Administrative Code regarding Apprenticeship Program Participation; requesting the Controller to approve the transfer of funds in the amount of \$40,000 from the City's Capital Outlay Reserve Fund, FMS Account No. 960341, to FMS Account No. 960659 to supplement the project fund; and awarding Municipal Railway Contract No. MR-961, Potrero Shops: Modification to Compressed Air System, in the amount of \$55,000, to Barga Industries, Inc., Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0117 MR Awarding Municipal Railway Contract No. MR-976, Potrero and Kirkland Divisions: Furnish and Install New Bus Washers, in the amount of \$244,241 for the Base Bid, to Ernie Lowe & Sons, Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0118 MR Awarding Municipal Railway Contract No. MR-977, Presidio Division: Modifications to HVAC System, Transportation Training Center, in the amount of \$91,780, to Van Mulder Sheet Metal, Inc., Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0119 WD Accepting work performed under Water Department Contract No. WD-1955, 6-Inch Ductile Iron Main Installation in Ortega Street and 28th Avenue, as satisfactorily completed; approving Debit Contract Modification No. 1 in the amount of \$1,017.69; and authorizing final payment in the amount of \$7,294.24 to Uniacke Construction, Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0120 MR Accepting work performed under Municipal Railway Contract No. MR-924, Various Locations, Electronic Security Systems, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$2,570.49; approving Credit Contract





Modification No. 4 in the amount of \$76,321.07; authorizing an extension of time for unavoidable delays of 301 calendar days; authorizing the General Manager of Public Utilities to negotiate the detailed scope of maintenance work for the Security Systems at various Municipal Railway facilities, and to enter into and execute a maintenance contract with American District Telegraph Company in the agreed amount of \$71,968 for a two-year period; and authorizing final payment in the amount of \$101,606.11 to American District Telegraph Company, Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0121 MR Accepting work performed under Municipal Railway Contract No. MR-955, Potrero Division: Hampshire Street Sidewalk Roof Waterproofing, as satisfactorily completed; approving Debit Contract Modification No. 1 in the amount of \$173; and authorizing final payment in the amount of \$24,376.90 to Valentine Corporation, Contractor.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0122 HH Confirming the existence of an emergency condition at the Priest and Moccasin Reservoirs, and authorizing the expenditure of funds not to exceed \$25,000 to cover the costs of the cleanup.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0123 WD Authorizing the Water Department to advertise and circulate to prospective consultants a Request for Proposals for consultant assistance in conducting water waste survey and pipeline network analysis.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0124 E Authorizing the Deputy General Manager and Chief Engineer to enter into an Agreement with California Water Service to relocate their existing water pipelines to assist in the construction of Crystal Springs Pipeline No. 3, for an amount not to exceed \$40,000.

VOTE: Ayes - Lee, Flynn, Toupin, Buell



On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0125 E Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$93,800 for payment of the cable car reconstruction claims filed by Homer J. Olsen and W. R. Thomason, Inc.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0126 CC Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$650,000 to insure payment of claims settlements.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0127 MR Authorizing the transfer of \$37,750 from object 120 Other Current Services to object 115 Sewer Charges to cover the cost of sewer charges to the Municipal Railway.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0128 GM Authorizing the General Manager of Public Utilities to execute a Professional Services Agreement with Peat, Marwick, Mitchell & Company, for services related to the development of a Resources Plan for Hetch Hetchy and the Water Department, for a period of one year, for an amount not to exceed \$150,000 at agreed upon hourly rates not to exceed \$115, with the option to renew the Agreement for two additional one-year periods.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0129 HH Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$23.7 million for purchase of supplementary power.

VOTE: Ayes - Lee, Flynn, Toupin, Buell



On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0130    HH    Authorizing the General Manager of Hetch Hetchy to request qualifications and proposals and select and recommend to this Commission a consulting firm to provide the computer-based tools and training required to meet the City's obligations for resource management under the new power sales contracts.

VOTE:    Ayes -    Lee, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0131    HH    Authorizing the General Manager of Hetch Hetchy to request qualifications and proposals and select and recommend to this Commission a consulting firm to evaluate the Hetch Hetchy records management and retrieval system and to recommend a permanent solution to the problem.

VOTE:    Ayes -    Lee, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0132    MR    Authorizing the General Manager of the Municipal Railway, acting through the Director of Purchasing and Services, to negotiate and enter into a Personal Services Agreement with David Pilpell to provide services to the Schedules and Service Planning Unit of the Municipal Railway Transportation Division, for the period ending October 30, 1987, for an amount not to exceed \$9,600 for the term of the contract.

VOTE:    Ayes -    Lee, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0133    MR    Requesting the Real Estate Department to negotiate and execute a lease with Harrigan, Weidenmuller Company for warehouse space at 23rd and Illinois for storage of Municipal Railway PCC streetcars, materials and equipment.

VOTE:    Ayes -    Lee, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0134    MR    Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$290,436 for the purpose of repairing eight Light Rail Vehicles on hold because of major body damage.

VOTE:    Ayes -    Lee, Flynn, Toupin, Buell



Commissioner Flynn was excused from the meeting at 3:44 P.M..

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0135 MR Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$1.4 million to cover Workers Compensation costs for the Municipal Railway for the remainder of the fiscal year.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0136 CC Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$19,436 to fund overtime for Legal Services for the remainder of the fiscal year.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0137 F Requesting the Controller to approve the substitution of Revenue Collection and other equipment with office automation and communications equipment estimated to cost \$41,500.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0138 MIS Authorizing the General Manager of Public Utilities to enter into a contract modification with C. G. Computer Services for technical consulting services to implement a new Vehicle Maintenance System for the Municipal Railway, for an amount not to exceed \$95,000.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0139 MIS Authorizing the General Manager of Public Utilities to enter into a contract modification with Infomanage, Inc., for technical consulting services to implement a new Vehicle Maintenance System for the Municipal Railway, for an amount not to exceed \$373,000.

VOTE: Ayes - Lee, Toupin, Buell





On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0140 E Honoring and commending Robert L. Stein, on the occasion of his retirement, for his many significant accomplishments during over thirty-eight years of dedicated service to the people of the City and County of San Francisco.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0141 E Approving Debit Contract Modification No. 22 to Hetch Hetchy Contract No. HH-757, Kirkwood Powerhouse Addition - General Construction and Equipment Installation, for additional work at a cost of \$394,628.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0142 E Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 1 to a Professional Services Agreement with Camp Dresser and McKee, Inc., for services related to the Design of the Crystal Springs Water Treatment Plant, for an amount not to exceed \$103,042.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0143 E Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 1 to a Professional Services Agreement with Camp Dresser and McKee, Inc., for services related to the Design of San Andreas Water Treatment Plant Expansion, for an amount not to exceed \$23,062.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0144 E Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 5 to an Agreement with Parsons Brinckerhoff Quade & Douglas, Inc., for services related to the J-Line Connection Project, for an amount not to exceed \$25,081.

VOTE: Ayes - Lee, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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## Introduction of New Business

Commissioner Flynn introduced a proposed resolution to name the Muni Metro Division for Mr. Curtis E. Green, former General Manager of the Municipal Railway. He requested that the City Attorney review the matter and that the Secretary prepare the resolution and calendar the matter for May 12, 1987.

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## Report of the General Manager

### Water Conservation

Mr. Donald J. Birrer, General Manager of Public Utilities, reported that staff had met with the Bay Area Water Users Association and all water users agreed to a voluntary program of water conservation targeting a 10% reduction in consumption.

Mr. Birrer reported that the Board of Supervisors passed a resolution requesting that the Public Utilities Commission bring together other City departments to develop a comprehensive water conservation plan. He said that plans are being made to use the City's dual pipe system so that ground water and Lake Merced water can be used for non-potable purposes.

### Municipal Railway Budget

Mr. Birrer stated that staff was scheduled to meet with the Mayor tomorrow to review the Municipal Railway budget for 1987-88. He said the Mayor had requested staff to look at either a fare increase or service reduction in the event sufficient funding is not available. After studying the matter, he said that he tended toward a service reduction to get the system as lean and efficient as possible.

Commissioner Flynn requested that the Commission receive the information which would be presented to the Mayor. Commissioner Toupin pointed out there is a long-term problem for transit funding nationwide. He suggested that the Commission receive a briefing on the matter.

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Resolution No. 87-0133 -- Requesting the Real Estate Department to negotiate and execute a lease with Harrigan, Weidenmuller Company for warehouse space at 23rd and Illinois Streets for storage of Municipal Railway PCC streetcars, materials and equipment.

Mr. Thomas Jordan, Special Assistant to the General Manager Municipal Railway, stated that the Mayor had requested the department to vacate Pier 70 so that the site may be used for the automobile dismantling program. Staff reviewed its storage needs and determined that its optimal requirements would be 100,000 square feet of internal storage and 76,000 square feet for external use. However, he said that the department could not afford the cost for such a space. The requirement was revised to 50,000 square feet internal and 35,000 square feet external space to be used for streetcars, cable cars, and machinery for maintenance of vehicles and cable cars. The 23rd and Illinois site is convenient to the Woods Division and the Harrison Street Facility. The proposed lease does not include space for the storage of about 50 articulated vehicles. An additional 60,000 square feet of outdoor space will be required until Harrison Street is completed.



Mr. Norman Rolfe requested that the Commission consider Item No. 16, declaration of 17 PCC cars as surplus, before voting on the lease. Item 16 was called.

Mr. Jordan stated that future plans call for operating the F-Line on the surface of Market Street, and north along The Embarcadero to Fisherman's Wharf or Fort Mason, using PCC cars and historic streetcars. Operating the line on a 6-minute headway from Castro Street to Fort Mason would take 16 cars, plus a 20% float, totaling 20 cars. Ten cars would be retained for additional spare parts. We have 47 PCC cars in storage and an inventory of parts. Taking into consideration the space limitations at the new site, the cost of relocation and the vehicle requirements for the F-Line, it would be appropriate to declare the excess vehicles as surplus.

Mr. Birrer reported that a letter had been received from Supervisor Carol Ruth Silver requesting a delay on this item.

Mr. Rolfe urged that the Commission retain all of the PCC cars for possible use for spare parts or expansion of service.

Commissioner Buell moved to approve the lease and to postpone indefinitely the declaration of surplus PCC cars. Commissioner Toupin seconded. The motion was unanimously adopted.

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Commissioner Flynn was excused at 3:44 P.M.

#### Public Comments

Mr. Norman Rolfe urged the Commission not to acquiesce to service cuts, and to push for more transit preferential street projects.

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THEREUPON THE MEETING WAS ADJOURNED: 3:55 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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≡ M I N U T E S

= PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

≡ April 28, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President DOCUMENTS DEPT.

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

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DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:17 P.M.

Present: Vice President Charna E. Staten, Commissioner H. Welton Flynn, Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

Excused: President Jeffrey Lee

On motion of Toupin, seconded by Flynn, the Minutes of the regular meeting of April 14, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0145 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$27,000.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0146 WD Approving collections in the amount of \$7,800.87, for payment of damage claims which the Water Department has against miscellaneous debtors for the months of January, February and March, 1987.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0147 HH Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Hetch Hetchy Contract No. HH-769, Hetch Hetchy Fire Protection System, Moccasin, Early Intake and Warnerville.

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0148 MR Awarding Municipal Railway Contract No. MR-970, Presidio Facility: Modification to Room 150, in the amount of \$515,000, to the sole bidder, Angotti & Reilly/T.E. Joo - Joint Venture, Contractor, subject to the concurrence of the Urban Mass Transportation Administration.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0149 MR Authorizing the Municipal Railway to modify a contract with Abbett Electric Corporation for the provision and installation of fifteen auxiliary propulsion units on Flyer trolley coaches, increasing the total contract amount to a sum not to exceed \$311,544.45 to provide for the addition of California state sales tax.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0150 GM Reaffirming the Commission's policy intent that the value of the Kirkland property realized through disposition shall be fully applied to the costs of the Woods facility expansion; requesting the Director of Property to initiate the steps necessary for the Commission to acquire Parcel No. 4170, Lot 9, and Parcel No. 4171, Lot 20, in order to realize the needed expansion of the Woods facility; and directing the General Manager of Public Utilities and staff to pursue these actions and transactions and keep the Commission fully informed on progress attained.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0151 GM Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$636,000 for the defense of the City's water rights.

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0152      GM      Requesting the Board of Supervisors' approval to contract with a security firm for the provision of security personnel for the period of July 1, 1987 to June 30, 1988.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0153      E      Authorizing the Deputy General Manager and Chief Engineer to negotiate and execute a Professional Services Agreement with Gordon H. Chong and Associates for an amount not to exceed \$600,000, for services related to the Municipal Railway Treat Avenue Facility; and authorizing the Deputy General Manager and Chief Engineer to negotiate an Agreement with Parsons, Brinckerhoff, Quade, and Douglas and VBN Corporation, in that order of preference, if an Agreement cannot be reached with Gordon H. Chong and Associates.

VOTE:    Ayes - Staten, Flynn, Buell  
         Noes - Toupin

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0154      E      Awarding Water Department Contract No. WD-1967, 8-Inch Ductile Iron Main Installation in Steiner Street Between Sutter and Jackson Streets, in the net amount of \$318,750, to P & J Utility Co., Contractor.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0155      E      Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 1 to a Professional Services Agreement with DeLeuw, Cather & Company for services in conjunction with the completion of the design of the Harrison Street Facility, for an amount not to exceed \$50,283.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0156 E Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 2 to a Professional Services Agreement with Bechtel National, Inc., for preliminary engineering and environmental review for the Muni Metro Turnaround Facility, for an amount not to exceed \$107,412.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0157 E Approving the total estimated additional funding of \$887,677 for Hetch Hetchy Contract No. HH-757, General Construction and Equipment Installation, Kirkwood Powerhouse Addition; and approving Debit Contract Modification No. 23 in the amount of \$789,677, the additional funds required at this time.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0158 FM Authorizing the Assistant General Manager, Finance, to apply for, accept, and expend up to \$3.8 million of Bridge Toll funds for San Francisco Municipal Railway Improvement Corporation lease payments; \$1.5 million in Capital Improvement funds; and \$35.2 million of regional funds such as Transportation Development Act (TDA) Articles 3 and 4, State Transit Assistance (STAs), and AB1107 half-cent sales tax revenues for 1987-88 Municipal Railway operations.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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Resolution No. 87-0150 -- Reaffirming the Commission's policy intent that the value of the Kirkland property realized through disposition shall be fully applied to the costs of the Woods facility expansion; and requesting the Director of Property to initiate the steps necessary for the Commission to acquire Parcel No. 4170, Lot 9, and Parcel No. 4171, Lot 20.

Mr. Douglas Wright, Director of Planning and Development, stated that last year the Commission initiated action which will lead to the disposition of Kirkland. The next step is to purchase property adjacent to the Woods facility which will allow expansion of that facility and with the Harrison Street Facility will serve the needs of the motor coach fleet.





Commissioner Flynn inquired as to the value of the Kirkland property and the property to be purchased. Mr. Wright replied that the estimate of the Kirkland property, assuming rezoning, is approximately \$17-18 million. The terms of any sale, including the leaseback of the facility, will affect the market value. Two years ago, the Real Estate Department estimated the value of the Tubbs property as \$5-7 million, including relocation costs. The estimated cost of the expansion project is about \$15 million. On motion of Commissioner Flynn, seconded by Toupin, Resolution No. 87-0150 was adopted.

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Item No. 9 -- Presentation of Fiscal Year 1986-87 Mid-Year Performance Reports.

A copy of the report is on file in the office of the Secretary of the Public Utilities Commission.

Oral reports were given for Hetch Hetchy Water and Power, the San Francisco Water Department and the PUC Bureaus.

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Item 14 -- Authorizing an agreement with the Center for Accelerated Learning for training of Municipal Railway management personnel.

Commissioner Flynn asked why staff was proposing to extend the contract with Dale Watson & Associates for management training (under Calendar Item No. 15) rather than have one contract with the Center for Accelerated Learning covering all training.

Mr. Paul Toliver, Deputy General Manager, Transportation, Municipal Railway, replied that training under Item No. 14 covers the Transportation and Facilities Maintenance Divisions of the Municipal Railway, while Item No. 15 covers Equipment Maintenance. Item No. 15 provides for the continuation of a contract which has been in place since 1985. Item No. 14 will be a new training contract. A selection committee reviewed proposals and recommended the Center for Accelerated Learning for the Transportation and Facilities Maintenance Divisions.

Commissioner Buell moved, Commissioner Toupin seconded to approve Item No. 14 as recommended. On the question, Commissioners Staten, Toupin and Buell voted "aye." Commissioner Flynn voted "no."

Item No. 15 -- Authorizing modification to the contract with Dale Watson & Associates for managerial training, extending the completion date to December 31, 1987 and increasing the amount by \$24,000.00.

Commissioner Flynn stated that his concern was that this modification is a spinoff from the work proposed under Item No. 14 because the firm was not successful in obtaining the new contract.

Mr. Birrer requested that this matter be continued for review. Commissioner Toupin moved to rescind the action taken on Item No. 14 and to continue Item No. 15. Commissioner Buell seconded. The motion was unanimously adopted.

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Resolution No. 87-0153 -- Authorizing negotiation and execution of a professional services agreement with Gordon H. Chong and Associates for services related to the Municipal Railway Treat Avenue Facility.



Mr. Leo Jed, Deputy General Manager and Chief Engineer, PUC, stated that based upon interviews conducted by the selection committee and the application of the Local Business Enterprise (LBE) and Minority Business Enterprise (MBE) preferences, the firm of Gordon H. Chong and Associates is recommended. In the application of the preferences, the firm of Parsons Brinckerhoff, Quade and Douglas (PBQ&D) did not receive the LBE preference, which would have increased their score 5%. In fact, they are a local business. The Administrative Code provides that a firm must have applied for certification as an LBE prior to submission of the proposal. PBQ&D did not apply for the preference prior to submitting their proposal. If they had been afforded the 5% premium for being an LBE, the points spread would have shifted to PBQ&D. He said that staff is of the opinion that both firms are qualified to do the work. As an additional matter which was not considered during the selection process, the firm of Gordon Chong has proposed a fee which is 20% less than that of PBQ&D, about \$100,000 difference.

Commissioner Toupin asked whether the Commission has the authority to waive the requirements of the Administrative Code regarding application for LBE certification. Mr. George Krueger, Utilities General Counsel, replied that the Commission cannot waive a requirement in the Administrative Code.

Mr. Lee Dolson, representing the Downtown Association of San Francisco, requested that the Commission delay action on this matter for the purpose of determining the facts. He said that PBQ&D submitted LBE forms in 1985 and 1986. He said that the Downtown Association was concerned about the anti-business climate in the City. He mentioned problems with the proposed contract from a tax savings and efficiency point of view, as well as fairness.

Mr. Arnold Baker, Contract Compliance Officer, PUC, stated that the function of his office is to see that there is minority and women business participation in contracts, and to apply the rules of the ordinance regarding that participation and the Local Business Enterprise preference. The Request for Proposals clearly states that the firm must apply for the MBE, WBE or LBE preference before submitting the proposal, and they must be certified before an agreement is signed. The Human Rights Commission did not have PBQ&D in its data base as a certified LBE at the time the proposals were submitted. They were certified a few days after the selection committee met. Mr. Baker said that he reviewed the data submitted by PBQ&D and conferred with the Human Rights Commission concerning the firm's application for certification on previous contracts. The result was there was no prior certification of LBE status.

In reply to questions by the Commission, Mr. George Krueger, Utilities General Counsel, stated that since the MBE, WBE, LBE ordinance is silent on certification procedures, if the PUC documents state procedures, then they are controlling.

Mr. Peter Settle, Vice President of PBQ&D, stated that forms had been submitted on two other projects in 1984 and 1986.

Commissioner Toupin suggested that Mr. Settle furnish the documents to the Commission so that the City Attorney's office may review them and advise the Commission.

Mr. A. T. Le, President of Mann Consultants, Inc., a subcontractor for PBQ&D, said that PBQ&D answered the questions asked on the form. He said that he had spoken with staff from the Human Rights Commission and the City Attorney's Office who agreed that he had grounds for raising an objection.



Commissioner Toupin moved to have the City Attorney review the documents pertaining to PBQ&D's earlier applications for LBE certification and advise the Commission. The motion died for lack of a second.

Commissioner Flynn moved to approve the staff recommendation to contract with Gordon H. Chong and Associates. Commissioner Buell seconded, and added that by PBQ&D's own admission they did not know the procedures for certification. Given the City Attorney's advice and that of the PUC's Contract Compliance Officer, he said that he supported the staff recommendation.

Mr. Gordon Chong, stated that 90% of the fees generated by this project will go to MBE, WBE and LBE firms. He said that his firm represents the Asian, Black and Hispanic communities. The firm pays taxes in San Francisco and San Francisco is their only office.

On the question, Commissioners Staten, Flynn and Buell voted "aye." Commissioner Toupin voted "no."

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Resolution No. 87-0154 -- Awarding Water Department Contract No. WD-1967 to P & J Utility Co., Contractor.

Mr. Jed stated that the second low bidder, Berrios Construction Co., Inc., a minority firm, filed a protest. Had the MBE preference been applied to their bid, they would have been the lowest bidder. However, they did not include Addendum No. 1 with their bid. The City Attorney determined that the bid was flawed due to failure to include Addendum No. 1. Therefore, the staff recommendation is to award to P & J Utility Co.

Mr. Joseph Morehead, representing Berrios Construction Co., Inc., stated that the firm received Addendum No. 1 eight days prior to the submission of his bid, deleting a certain section of the original bid specification. Having received notification prior to submitting a bid, Berrios did not intend to claim any benefit under the deleted section. Since the form did not require a signature, he said that he felt it was not fatal to the contract. He requested that the Commission waive this defect.

Commissioner Flynn pointed out that the Commission had received a written opinion from the City Attorney. Commissioner Flynn moved the staff recommendation. Commissioner Buell seconded. Resolution No. 87-0154 was unanimously adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 4:30 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

May 12, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

DOCUMENTS DEPT

Arthur V. Toupin

MAY 12 1987

Mark W. Buell

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DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:18 P.M.

Present: Vice President Charna E. Staten, Commissioner H. Welton Flynn, Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

Excused: President Jeffrey Lee

Vice President Charna E. Staten presided.

On motion of Toupin, seconded by Buell, the Minutes of the regular meeting of April 28, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Buell, the following resolution was adopted in Executive Session:

87-0160 MR Settling the case of Richard Foy Roberts v. Municipal Railway of San Francisco, et al., Superior Court No. 841-055.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0159 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$130,000.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0161 MR Approving compromise settlements in the amount of \$12,209.74 and collections in the amount of \$16,336.38, for payment of damage claims which the Municipal Railway has against miscellaneous debtors for the month of April 1987.

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0162 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$252,384.98, for settlement of claims against the Municipal Railway, in the month of April 1987.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0163 WD Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1975, 8-Inch Ductile Iron Main Installation in Turk Street between Webster and Laguna Streets, and between Gough and Polk Streets.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0164 HH Awarding Bureau of Light, Heat and Power Contract No. 200, Maintenance, Repair and Alterations of City-owned Street Lighting Systems, Fiscal Year 1987-88, in the total amount of \$535,143, to Kingston Contracting, Inc., Contractor.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0165 WD Awarding Water Department Contract No. WD-1972, Seal Roof Expansion Joints, University Mound Reservoir (South Basin) and Sunset Reservoir (North Basin), in the amount of \$178,175, to Bay Area Coatings, Contractor.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0166 E Accepting work performed under the Professional Services Agreement with Foster Engineering, Inc., for design and field engineering services related to Municipal Railway and Hetch Hetchy capital improvement projects, as satisfactorily completed; and approving closing out residual balances in the contract funds amounting to less than \$50.

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0167 MR Authorizing a fund transfer of \$200,000 from Municipal Railway Facilities Maintenance Object 330, Light, Heat and Power Services, to Object 317, Services of Department of Public Works, to fund an underground storage tank testing program and complete a number of construction and repair activities.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0168 WD Requesting the Controller to approve the transfer of surplus Water Department equipment funds in the amount of \$48,252 to provide the deficit funds needed for the purchase of a two-ton tow truck and a track loader.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0169 HH Authorizing the Real Estate Department to negotiate and process an easement agreement with Mr. Allen Thomsen for use of a portion of Hetch Hetchy Parcel No. 721(2) in San Joaquin County.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0170 GM Declaring that the Municipal Railway light rail vehicle facility at Ocean, San Jose and Geneva Avenues shall hereafter be known as the "Curtis E. Green Light Rail Center"; and declaring that the transit operating section of the facility shall be known as the "Green Light Rail Operating Division."

VOTE: Ayes - Staten, Flynn, Toupin, Buell

At 2:30 P.M. Flynn was excused from the meeting.



On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0171    GM    Approving the Transit Shelter Program contract with Gannett Outdoor; authorizing the General Manager of Public Utilities to take the steps necessary to execute the contract with Gannett Outdoor; and commending the contract to the Board of Supervisors and the Mayor for their consideration and approval so that the transit shelter program may be implemented in the near future.

VOTE:    Ayes - Staten, Toupin, Buell

At 2:39 P.M. Flynn returned.

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0172    WD    Authorizing the General Manager of the Water Department to enter into a memorandum-of-understanding with the Bay Area Water Users Association to allow San Francisco to reimburse the Association for appropriate expenses incurred in system-wide public information activities designed to reduce water consumption by 10 percent, with maximum costs not to exceed \$35,000.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0173    HH    Authorizing the General Manager of Public Utilities to execute a letter agreement with the Pacific Gas and Electric Company setting forth new rate schedules to reflect a 10 percent decrease for street lighting service, effective January 1, 1987, as authorized by the California Public Utilities Commission under its Decision No. 86-12-091.

VOTE:    Ayes - Staten, Toupin, Buell  
         Excused - Flynn

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0174    HH    Authorizing the General Manager of Public Utilities to review and approve requests for the purchase of power by the Modesto and Turlock Irrigation Districts from sources other than Hetch Hetchy that do not have a negative financial impact to the City.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell





On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0175     HH     Authorizing the General Manager of Public Utilities to modify a contract with Call Company Limited for consulting services, increasing the amount by \$200,000 to a total sum not to exceed \$385,000 over the current term of two years; and requesting the Controller's authorization to transfer \$110,000 from the surplus of Objects 109 and 120 to Object 100 Professional Services for the necessary funding.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0176     MR     Authorizing the General Manager of the Municipal Railway, acting through the Director of Purchasing and Services, to negotiate and enter into an Agreement with the Center for Accelerated Learning for the purpose of providing training for Municipal Railway management personnel, for an amount not to exceed \$65,000, for the period ending June 30, 1988.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0177     MR     Authorizing the General Manager of Public Utilities to modify a contract with Dale Watson & Associates for managerial training for the Municipal Railway's Equipment Maintenance Division, extending the completion date to December 31, 1987, and increasing the contract amount by a sum not to exceed \$24,000, bringing the total contract amount to a sum not to exceed \$109,000.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0178     MR     Authorizing the General Manager of Public Utilities to execute a contract with the Mandarin Oriental San Francisco Hotel to recover passenger fares on the California Street cable car line on June 4, 1987 from the Mandarin Oriental San Francisco Hotel rather than from the passengers.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0179 MR Authorizing the Assistant General Manager, Finance, to apply for, accept, and expend \$135,000 of State Transit Assistance Special Projects funds to acquire up to six paratransit vans.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0180 MR Authorizing the General Manager of Public Utilities to execute Amendment No. 1 to the Agreement with the U.S. Human Resources Corporation, the City's Paratransit Broker, to specify the terms of a loan to the Paratransit Broker of up to \$125,255 of Metropolitan Transportation Commission allocated funds to enable the Paratransit Broker to purchase up to six paratransit vehicles, said loan to be secured by the vehicles and paid back through the provision of free or reduced fare rides over the remainder of the Agreement; and approving the additional funding and expenditure of up to \$6,195 to cover the Paratransit Broker's project management costs necessarily incurred in acquiring the new paratransit vehicles.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

87-0181 MR Setting the date of Monday, June 8, 1987, at 5:30 P.M., in Room 1194, 350 McAllister Street, San Francisco, California, for a public hearing to consider modification of the Schedule of Rates, Fares and Charges for the Municipal Railway.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0182 MIS Authorizing the General Manager of Public Utilities to enter into a contract with R. C. Research and Associates for technical consulting services, for an amount not to exceed \$57,000.

VOTE - Ayes - Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0183     E     Authorizing the Deputy General Manager and Chief Engineer to request proposals and to select and recommend to this Commission a suitable consulting engineering firm(s) to provide a functional analysis for the Woods Division Expansion Project.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0184     E     Authorizing the Deputy General Manager and Chief Engineer to request qualification statements and proposals and to select and recommend to this Commission a suitable consulting firm to provide services related to the design of a new Municipal Railway Revenue Collection Facility in the Geneva Office Building and for the restoration and rehabilitation of this building.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0185     FM     Authorizing the Assistant General Manager, Finance, to negotiate and execute a Professional Services Agreement with Toby S. Levy, A.I.A., and Associates, to prepare a preliminary study for the development of a new Municipal Railway Revenue Processing Facility and the restoration of the Geneva Office Building, for an amount not to exceed \$25,000; and authorizing the Assistant General Manager, Finance, to negotiate an Agreement with Page, Anderson & Turnbull and Jefferson Associates, in that order of preference, if an Agreement cannot be reached with Toby S. Levy, A.I.A., and Associates.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0186     FM     Authorizing the selection of Orrick, Herrington & Sutcliffe in joint venture with Arnelle & Hastie to serve as bond counsel to the Commission for a five-year term; and authorizing the Assistant General Manager, Finance, to negotiate and execute an Agreement for these services.

VOTE:   Ayes - Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0187 FM Authorizing the appointment of Salomon Brothers Inc. in joint venture with Pryor, Govan, Counts & Co., Inc. as senior managing underwriter of the 1985 Water Revenue Bond refunding issue and the firms of Shearson Lehman Brothers in joint venture with Daniels & Bell, Merrill Lynch Capital Markets, and Rauscher Pierce Refsnes, Inc. as co-managers; and authorizing the Assistant General Manager, Finance, to negotiate and execute an Agreement for these services.

VOTE: Ayes - Staten, Toupin, Buell  
Excused - Flynn

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0188 FM Recommending passage of AB-1134 which would allow the Metropolitan Transportation Commission to raise Bay Bridge tolls to \$1.00 with the proceeds to be used for mass transit improvements; and recommending that certain provisions be included in AB-1134 in order to protect the vital interests of Municipal Railway riders.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0189 FM Recommending that the Controller and the Board of Supervisors approve the enactment of ordinances to amend the San Francisco Administrative Code which would allow for Stores Funds for the Municipal Railway, Hetch Hetchy, and the Water Department.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Announcements

President Staten announced that the Commission met in executive session immediately prior to this meeting and approved a settlement in the case of Richard Foy Roberts v. Municipal Railway of San Francisco.

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Resolution No. 87-0170 -- Declaring that the Municipal Railway light rail vehicle facility at Ocean, San Jose and Geneva Avenues shall hereafter be known as the "Curtis E. Green Light Rail Center"; and declaring that the transit operating section of the facility shall be known as the "Green Light Rail Operating Division".





Mr. Donald J. Birrer, General Manager of Public Utilities, conveyed the Mayor's support for naming the facility in honor of Curtis E. Green.

On motion of Commissioner Toupin, seconded by Commissioner Buell, Resolution No. 87-0170 was unanimously adopted.

The following persons spoke in support of this item:

Mr. James Jefferson, President, Black Chamber of Commerce;  
Mr. Lawrence B. Martin, International Representative,  
Transport Workers Union;  
Mr. Terry Francois, Former Member of the Board of Supervisors;  
Mr. Gene Henderson, Retired Municipal Railway employee.

Mr. Curtis E. Green expressed his appreciation to the Commission. He said that he accepted this honor on behalf of the many fine people who served with him.

\*\*\*\*\*

Resolution No. 87-0173 -- Authorizing execution of a letter agreement with the Pacific Gas and Electric Company for street lighting.

Commissioner Flynn requested permission to be excused from voting on this item due to a conflict of interest. On motion of Commissioner Buell, seconded by Commissioner Toupin, Commissioner Flynn was excused from voting on this matter.

\*\*\*\*\*

Resolution No. 87-0178 -- Authorizing a contract with the Mandarin Oriental San Francisco Hotel to recover passenger fares on the California Street cable car line on June 4, 1987 from the Mandarin Oriental San Francisco Hotel rather than from the passengers.

Commissioner Flynn noted that the proposed contract contained a provision for extension through the weekend. He asked whether the proposed recovery amount of \$2,500 per day would be sufficient to cover weekend service. Mr. Bruce Bernhard, Executive Assistant to the General Manager of the Municipal Railway, stated that since there was no intention to extend the service, he recommended that the provision be stricken.

President Staten inquired about the handling of prepaid fares purchased from fare machines. Mr. Bernhard replied that notices would be posted on the machines and the hotel would publicize the event.

\*\*\*\*\*

Resolution No. 87-0180 -- Authorizing Amendment No. 1 to the Agreement with the U.S. Human Resources Corporation, the City's Paratransit Broker, to enable the Paratransit Broker to purchase up to six paratransit vehicles.

President Staten questioned the project budget and the disposition of residuals when the vehicles are sold. Ms. Susan Stropes, Transit Planner, replied that U.S. Human Resources will be compensated its costs up to \$6,195 for project management in order to develop vehicle specifications and for administration of the procurement of the vans. The indirect costs of \$3,550 are levied at the City's



established indirect cost rate of 2.7%. Ms. Robin Manion, Deputy City Attorney, stated that the project is structured so that the City will never own the vehicles. Mr. Louis Tucciarone, Director of Budgets and Grants, explained that the indirect cost amount is required by the Mayor and the Controller and the funds are retained by the City to cover the City's overhead. Regarding residual value, Mr. Thomas Jordan, Special Assistant to the General Manager of the Municipal Railway, stated that mileage on the vans has been 40,000 miles per year. He said that after four years and 160,000 miles the resale value will not be much. It is estimated that the amount would be between \$1,000 and \$1,500, which would be returned to the provider. The lift vans would have less residual value.

\*\*\*\*\*

Resolution No. 87-0187 -- Authorizing the appointment of Salomon Brothers Inc. in joint venture with Pryor, Govan, Counts & Co., Inc., as senior managing underwriter of the 1985 Water Revenue Bond refunding issue and the firms of Shearson Lehman Brothers in joint venture with Daniels & Bell, Merrill Lynch Capital Markets, and Rauscher Pierce Refsnes, Inc. as co-managers.

Commissioner Buell stated that originally he had intended to abstain from voting on this item because he had a client who bid on it. However, since his client's proposal did not survive the first cut, the City Attorney has advised that he may vote on the item.

Commissioner Flynn requested permission to be excused from voting on this item due to a conflict of interest. On motion of Commissioner Buell, seconded by Commissioner Toupin, Commissioner Flynn was excused from voting on this matter.

On motion of Commissioner Toupin, seconded by Commissioner Buell, the underwriting team was approved.

\*\*\*\*\*

Resolution No. 87-0188 -- Recommending passage of AB-1134 which would allow the Metropolitan Transportation Commission to raise Bay Bridge tolls to \$1.00 with the proceeds to be used for mass transit improvements.

President Staten stated that the Metropolitan Transportation Commission and several Bay Area transit systems want to keep this money for capital projects. She said that it is important that we get the message across that our need is for operating money.

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THEREUPON THE MEETING WAS ADJOURNED: 3:32 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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3  
6/87

M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

REGULAR MEETING

JUN 5 1987

Room 282, City Hall

SAN FRANCISCO  
PUBLIC LIBRARY

2:00 P.M.

May 26, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:20 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

On motion of Staten, seconded by Buell, the Minutes of the regular meeting of May 12, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Staten, the following resolution was adopted in Executive Session:

87-0191 MR Settling the case of Jose Barrera v. City and County of San Francisco, Superior Court No. 845-219.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0192 MR Approving the "Municipal Railway Program for Mass Transportation Services for Handicapped Persons: July 1, 1987 - June 30, 1993."

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0190 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$40,000.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0193 HH Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Hetch Hetchy Contract No. HH-782, Moccasin Powerhouse Tailrace, Modifications Phase I Bypass Inlet Structure.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0194    HH    Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Hetch Hetchy Contract No. HH-783, Holm Powerhouse - Replace Roof.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0195    HH    Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Hetch Hetchy Contract No. HH-784, West Portal and Priest Reservoir Roads - Resurface.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0196    HH    Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Hetch Hetchy Contract No. HH-786, Replace Trolley Poles.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0197    WD    Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1964, Bay Division Pipelines No. 1 and 2, Replacement of Vault Covers.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0198    WD    Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1970, 16-Inch Ductile Iron Main Installation in Evans Avenue, Hunters Point Boulevard and Innes Avenue between Jennings and Fitch Streets.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0199    MR    Awarding Municipal Railway Contract No. MR-858R, Harrison Street Facility Demolition, in the amount of \$209,000, to Angotti & Reilly, Contractor.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0200 E Requesting the Controller to approve the purchase and installation of a Halon System to protect the Utilities Engineering Bureau's computer equipment, for a total amount of up to \$11,000 from the 1986-87 equipment appropriation surplus.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0201 E Awarding the contract for furnishing, installing and testing a Halon System in the Computer Room at Utilities Engineering Bureau Headquarters, 1155 Market Street, in the amount of \$10,953, to the second low bidder, C. A. Sabah & Co., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0202 HH Accepting work performed under Hetch Hetchy Contract No. HH-737R, Moccasin Sewage Treatment Plant, Sludge Drying Beds with Removable Covers, as satisfactorily completed; approving Credit Contract Modification No. 3 in the amount of \$216.95; and authorizing final payment in the amount of \$4,601.15 to Wickum Construction, Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0203 WD Accepting work performed under Water Department Contract No. WD-1932, 8-Inch Ductile Iron Main Installation in 5th Street between Market and Townsend Streets, as satisfactorily completed; approving Debit Contract Modification No. 1 in the amount of \$29,295; authorizing an extension of time for unavoidable delays of 39 working days; and authorizing final payment in the amount of \$39,872.75 to P & J Utility Co., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0204      WD      Accepting work performed under Water Department Contract No. WD-1941, 12-Inch Ductile Iron Main Installation in Potrero Avenue, 17th Street and DeHaro Street between 21st and 22nd Streets, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$2,087.50; and authorizing final payment in the amount of \$29,513.53 to Ranger Pipelines, Inc. and Interlane General Engineering, A Joint Venture, Contractor.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0205      WD      Accepting work performed under Water Department Contract No. WD-1961, Bay Division Pipeline No. 4 - Venturi Meter Vault, as satisfactorily completed; and authorizing final payment in the amount of \$315.93 to Hal Bianchi Construction, Contractor.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0206      MR      Accepting work performed under Municipal Railway Contract No. MR-926-R, Kirkland Division: Bus Yard Pavement Resurfacing, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$17,220.54; authorizing an extension of time for unavoidable delays of 61 calendar days; and authorizing final payment in the amount of \$13,382.38 to San Francisco Grinding Company, Contractor.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0207      MR      Accepting work performed under the Professional Services Contract with Wilson, Ihrig & Associates, Inc., for professional services for the Cable Car System Noise Study, as completed; and authorizing final payment in the amount of \$2,126.34 and release of previously retained funds in the amount of \$3,787.37.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0208     EC     Authorizing the Bureau of Energy Conservation, through the Director of Purchasing, to enter into a Professional Services Contract with the California Environmental Internship Program, for student interns, for an amount not to exceed \$23,016, for a term of 12 months.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0209     EC     Authorizing the Bureau of Energy Conservation to enter into a Professional Services Contract with Andrea Denver Associates to assist in the establishing of a Citywide energy use tracking program, for an amount not to exceed \$5,100.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0210     WD     Authorizing the General Manager of Public Utilities and the General Manager and Chief Engineer of the Water Department to execute Modification No. 1 to the Agreement with Itron, Inc., for the purchase of certain hardware enhancements to the Electronic Meter System, for an amount not to exceed \$13,816.97.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0211     HH     Requesting the Controller to approve the substitution of six transformers for a modified 4x4 truck and six electric current protection kits for an oil particle filtering system in Hetch Hetchy's equipment budget; and requesting the Controller to transfer \$22,587 of surplus equipment funds to be applied to the purchase of the new equipment items.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

- 87-0212     WD     Authorizing the Director of Property to prepare the necessary legislation for the proposed sale of a segment of abandoned Crystal Springs Pipeline No. 1 located within Airport Boulevard, a public right-of-way, in South San Francisco.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0213 MR Requesting the Board of Supervisors' approval to contract for the provision of paratransit services for Fiscal Year 1987-88.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0214 MR Authorizing the General Manager of Public Utilities to expend funds from the Public Utilities Awards Fund in accordance with the Fiscal Year 1987-88 "Muni Award and Special Event Expenses" budget submitted by the Municipal Railway; and authorizing the General Manager of Public Utilities to modify the proposed budget as required.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0215 MR Authorizing the General Manager of Public Utilities to execute Modifications Nos. 8 and 9 to a Professional Services Agreement with Multisystems, Inc., amending the scope of work to include purchase of passenger data management and reporting software and related professional services at a cost not to exceed \$199,896, and extending the term of the Agreement through June 30, 1989.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0216 E Requesting the Mayor to request and recommend to the Board of Supervisors an amendment to Section 6.1 of the San Francisco Administrative Code to increase the time in which to award Public Works contracts.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Buell, the following resolution was adopted:

87-0217 MR Requesting the Mayor to recommend to the Board of Supervisors a Municipal Railway supplemental appropriation in the amount of \$655,000 for graffiti removal.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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## Report of the General Manager

### Municipal Railway Tours

Mr. Donald J. Birrer, General Manager of Public Utilities, announced that the Municipal Railway began conducting public tours of its facilities on weekends. He recommended the tours to all persons interested in the functions of the department. He said that he hoped to expand the idea to the other operating departments in the future.

### 24th and Utah Property

Mr. Douglas Wright, Director of Planning and Development, stated that the property at 24th and Utah Streets is adjacent to the San Francisco General Hospital and currently houses three functions for the Municipal Railway -- Ways and Structures, the Special Machine Shop and Non-revenue Vehicle Maintenance. It has been the intention of staff to completely rehabilitate the site and to rehouse the operations either on the site or elsewhere. Non-revenue Vehicle Maintenance will be moved to the Treat Avenue Facility, which is currently in the design phase. Staff intended to accommodate the other two functions at 24th and Utah, along with the Overhead Lines department.

Mr. Wright distributed copies of correspondence from the Mayor and the Director of the Parking Authority expressing interest in obtaining off-street parking for General Hospital and a planned mental health facility. The Department of City Planning has been approached regarding use of the property for parking. City Planning's informal response was to suggest a mixed use development involving a parking garage, small non-commercial and housing uses. In the process of responding to the request for parking, staff has determined that the 24th and Utah site is not the best place to house the Municipal Railway's activities. Perhaps we should consider vacating the facility, retaining a long-term commercial lease, and seeking a new site.

Commissioner Staten said that the emphasis should be on reducing the number of cars going to General Hospital, thereby reducing the demand for parking.

### Golden Gate Bridge Celebration

Mr. Birrer reported that he was at the celebration for the Golden Gate Bridge's 50th Anniversary all day. Of all the activities, he said that he felt the bus service provided by the Municipal Railway was the best planned. No one could have anticipated the crowds.

Mr. William G. Stead, General Manager, Municipal Railway, stated that the Municipal Railway had two service plans. The first was the bridge walk plan to be followed by mid-day service and return service after the fireworks. By 3:50 AM. it became apparent that the bridge walk service would be inadequate. Approximately 50,000 people were expected for the bridge walk. He said that 100 buses were scheduled to make three round trips, delivering 30,000 people between 3:30 AM and 6:00 AM, and another 10,000 people between 6:00 AM and 7:00 AM. When we became aware of the problem, we asked AC Transit for help and they furnished six buses within one hour. To expedite bus loading, Mr. Stead said that he authorized forfeiture of fares until the crowds were manageable. By 7:00 AM traffic was so congested that passengers were dropped off at The Presidio's Lombard gate. At that time 300,000 people were on the bridge and people were still waiting for service at the Caltrain terminal and Embarcadero Station. Some of the buses inside The Presidio were trapped by the crowd. Service recovered by 11:00 AM.



For return service, AC Transit furnished 70 buses, mostly articulated; SamTrans and Santa Clara provided another 30 buses. By evening, 310 buses were stored behind Crissy Field for use after the fireworks.

Mr. Stead praised the operators, mechanics and street supervisors for an outstanding job. He estimated that the Municipal Railway, with the assistance of the other Bay Area transit authorities, made 3,070 trips and carried 276,000 people.

Commissioner Staten stated that this event was planned by other people. She said that we should not apologize for anything.

President Lee congratulated Mr. Stead and his staff for a job well done, and reiterated that there should be no apologies.

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### Introduction of New Business

#### Negotiating Contracts

Commissioner Flynn requested that in the future staff not request authority to negotiate with the second and third ranked firms in the event negotiations with the recommended firm fail. He said that staff should not go down the list. If there is a problem, it should be brought to the Commission.

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Resolution No. 87-0000 -- Public Hearing -- To Consider the "Municipal Railway Program for Mass Transportation Services for Handicapped Persons: July 1, 1987 - June 30, 1993."

Mr. Thomas Rickert, Manager of Elderly and Handicapped Programs, stated that every major transit agency is required to submit to the Urban Mass Transportation Administration, a six-year plan showing how they would meet a full performance level which is defined as either accessible fixed rate or paratransit door-to-door service, via vans and taxis, or some combination of the two. The Municipal Railway has chosen to provide a combination of these services. Mr. Rickert pointed out that Ms. Cathy Anderson was interpreting the meeting for the deaf.

President Lee opened the public hearing.

Mr. Bruce Oka, Co-Chair of the Elderly and Handicapped Advisory Committee for the Municipal Railway, supported the plan on behalf of the Committee.

Rev. Patrick Lewis, representing the Paratransit Coordinating Council, requested retention of \$203,000 needed for taxi rate increases and \$56,000 for the cost of living adjustment (COLA) for the drivers. He said that \$259,000 could provide 43,000 trips.

Ms. Celia Bloom, a member of the Elderly and Handicapped Advisory Committee, spoke in support of the plan.

Ms. Cathy Koechlin, Chair of the San Francisco Paratransit Coordinating Council, stated that the PCC is concerned about losing the \$259,000 and is willing to work on ways to come up with replacement funds. There are increasing needs. The two needs that have been identified are the AIDS crisis and the Adult Day Health population. Funding the same percentage of the service demand next year would require an additional \$150,000 for AIDS and \$73,000 for Adult Day Health.



Mr. Don Hardiman, representing Catholic Social Service AIDS/ARC Program, stated that the agency serves 60 AIDS/ARC patients and has 50 on its waiting list. He urged retention of \$150,000 for AIDS patients.

Ms. Enola A. Maxwell, Member of the Paratransit Coordinating Council, urged an increase in funding so that services could be increased.

Ms. Maria Shore, Member of the Elderly and Handicapped Advisory Committee, supported the 504 regulations.

Ms. Laurie Southgate, Member of the Elderly and Handicapped Advisory Committee, said that she supported the plan and more money for paratransit.

Ms. Barbara Schipper, representing the Lighthouse for the Blind, supported the program and emphasized the importance of group van service to the Lighthouse for the Blind.

The public hearing was closed.

Commissioner Staten commended Mr. Rickert and his staff for their efforts in preparing the report and providing services. She suggested forwarding the plan to the Mayor and Board of Supervisors with the emphasis that more money will be needed in the future. President Lee requested inclusion of the projection for AIDS patients.

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THEREUPON THE MEETING WAS ADJOURNED: 4:00 P.M.

ROMAINE A. BOLDRIDGE  
Secretary





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M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

SPECIAL MEETING

Room 1194, State Office Building  
350 McAllister Street  
San Francisco, California

5:30 P.M.

June 8, 1987

DOCUMENTS DEPT.

JUN 22 1987

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COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 5:45 P.M.

Present: President Jeffrey Lee, Commissioner H. Welton Flynn,  
Commissioner Mark W. Buell

Vice President Charna E. Staten arrived at 6:07 P.M.

Excused: Commissioner Arthur V. Toupin

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

Public Hearing -- To consider adoption of a modified Schedule of Rates, Fares and Charges for the San Francisco Municipal Railway.

Mr. Donald J. Birrer, General Manager of Public Utilities, stated that the purpose of the hearing is to allow the public to voice their opinion on the staff's proposal to raise fares in order to solve a budget problem. The problem developed when expenditures increased due to increases in fixed costs and revenues decreased due to a reduced allocation from sales tax. Staff proposes to fill the gap between expenditures and revenues by increasing the price of the Fast Pass from \$23.00 to \$25.00 and making moderate service changes.

Mr. Anson Moran, Assistant General Manager, Finance, stated that the proposed budget has a deficit of \$7.1 million caused by a decrease in sales tax revenue of \$2.8 million and an increase in uncontrollable costs of \$4.3 million. The plan to balance the budget consists of four items: 1) reduce expenditures in non-service areas; 2) increase service headways; 3) increase the Fast Pass to \$25.00 for an annual revenue increase of \$2.5 million; and 4) increase the general fund subsidy \$600,000.

The Metropolitan Transportation Commission (MTC) made an award of \$1 million to the Municipal Railway contingent upon the department raising the Fast Pass to \$25.00 and raising the cash fare from 75¢ to 80¢. The intent was to balance the budget, to bring the ratio of cash fares to the Fast Pass to a more reasonable level, and to establish a coordinated fare structure wherein the three major Bay Area transit systems would have the same cash fare. The staff proposal would not adjust the cash fare.

The adjustments to charter rates are minor. However, the Urban Mass Transportation Administration (UMTA) has made its funding contingent upon operators getting out of the charter business in areas where there are private charter providers available. The Municipal Railway will be out of the charter business for diesel coaches except with specific UMTA approval. The ban on charter service will not affect trolley and rail lines.

Commissioner Flynn pointed out that the Municipal Railway is the only transit system in the Bay Area which is subsidized to a large extent by ad valorem taxes. He said that MTC is establishing requirements without any consideration for the money which San Francisco's citizens have already put into its system. In response to questions, Mr. Moran stated that the Municipal Railway currently receives \$107.3 million from the City's general fund, which accounts for almost half of the department's budget.



President Lee opened the public hearing.

Ms. Nadyne Ricks, a Fast Pass vendor, stated that her outlet sells 3,200 passes a month. To date, no one has complained about the proposed price increase. She said that as a senior citizen she feels that the senior fares should be raised also.

Mr. Mike Mahoney, representing Assemblyman Bill Duplissea of San Carlos, spoke in favor of Assembly Bill No. 2626 which would require all new transportation services to be competitively bid between public and private operators yet remain under the policy control of public transportation operators. It would also require a minimum of 3% per year of existing transit service to be competitively bid, with the guarantee of protecting all existing public transit jobs.

Mr. James Seal, representing the California Bus Association, stated that the fare increase is a result of excess costs. He suggested competitive contracting for various services, such as, bus services, varied high cost peak bus services, and maintenance.

Commissioner Flynn requested that Mr. Seal provide the General Manager with data identifying what he referred to as excess costs.

Mr. Moran stated that staff has prepared an analysis of the privatization option for providing service. That analysis is incorporated in the 5-Year Plan. It will be presented to the Commission soon.

Mr. Eldon Johnson, attorney representing the California Bus Association, suggested that the best way to show the cost of privatization of service would be to put it out for bid and ask staff to match the costs. He suggested that a private alternative be included in the fare package.

Commissioner Staten pointed out that the Municipal Railway provides service on lines that have a 3% return, as well as lines that have a 55% return. She asked whether the private sector would be willing to bid those lines as well.

Mr. Lenore Fifer spoke against the new transfer system and suggested returning to the use of tokens.

Ms. Doris Kahn, Chair, Metropolitan Transportation Commission (MTC) stated that in recent years the Bay Area has been losing grant money, especially operating money. The MTC has taken capital money and converted it into operating money with certain conditions. Those conditions include a balanced budget and a 5¢ fare increase. Ms. Kahn suggested that San Francisco consider imposing a 1/2 cent sales tax with the proceeds going to public transportation. In response to questions by the Commission, Mr. Moran said that a 1/2 cent sales tax could raise approximately \$38-40 million, part of which would go to streets and roads.

Mr. Randy Vanderkur spoke against any increase in fares.

Mr. Luke Rumford stated that even though he is unemployed, \$2.00 is not much. However, the part of the money which would be used for graffiti and torn seat maintenance should be paid by the perpetrators--the school children.

Mr. Edward McDonald listed several service complaints.

Mr. Bob Mickowski spoke against the fare increase and the existing service level.



Ms. H. Barnett suggested that the fare should be lowered to get people out of their cars and onto public transit.

Mr. Michael Levin said that the additional \$2.00 may make a difference to regular riders who are not commuting to work. He pointed out that the increase may result in fewer passes being sold.

Mrs. Esmenia Batinga spoke in favor of retaining the present fare.

Staff answered questions from the public.

President Lee continued the item until Tuesday, June 9, 1987 at 2:00 P.M., in Room 282, City Hall, San Francisco, California.

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THEREUPON THE MEETING WAS RECESSED UNTIL JUNE 9, 1987: 6:58 P.M.

ROMAINE A. BOLDRIDGE  
Secretary





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/87  
MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

June 9, 1987

DOCUMENTS DEPT.

JUN 22 1987

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COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

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Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:14 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Mark W. Buell

Excused: Commissioner Arthur V. Toupin

On motion of Flynn, seconded by Buell, the Minutes of the regular meeting of May 26, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0218 MR Approving compromise settlements in the amount of \$6,005.38 and collections in the amount of \$19,714.58, for payment of damage claims which the Municipal Railway has against miscellaneous debtors for the month of May 1987.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0219 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$162,911.60, for settlement of claims against the Municipal Railway, in the month of May 1987.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0220 WD Awarding Water Department Contract No. WD-1968, 16-Inch Ductile Iron Main Installation in San Jose Avenue between Geneva and Santa Rosa Avenues, in the amount of \$478,978, to Berrios Construction Company, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell



On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0221 WD Awarding Water Department Contract No. WD-1981, Repaving of Street and Sidewalk Openings for the San Francisco Water Department for Fiscal Year Ending June 30, 1988, in the amount of \$1,257,950, to San Francisco Grinding Company, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0222 WD Accepting work performed under Water Department Contract No. WD-1945, Bay Division Pipeline No. 1 - Trestle Repair, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$132.52; and authorizing final payment in the amount of \$9,688.78 to Seaworks, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0223 MR Accepting work performed under the Professional Services Contract with Wiss, Janney, Elstner Associates, Inc., for professional services for the Cable Car System Structural Study, as satisfactorily completed; and authorizing final payment in the amount of \$3,029.17 and release of previously retained funds in the amount of \$8,977.09.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0224 MR Authorizing a fund transfer in the amount of \$100,000 from Object 109, Other Contractual Services, General Manager, to Object 490, Revenue Transfer, to the Department of Public Works in order to allow the Municipal Railway to continue non-reimbursable underground and piping tank repair activities mandated by state law.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0225 WD Approving the expenditure of additional funds in the amount of \$20,799.45 to pay for the emergency removal of asbestos from the basement at 425 Mason Street.

VOTE: Ayes - Lee, Staten, Flynn, Buell



On motion of Buell, seconded by Staten the following resolution was adopted:

- 87-0226    HH    Confirming that an emergency condition exists at the Moccasin Powerhouse and authorizing the expenditure of funds in an amount not to exceed \$25,000 to cover the costs of returning Unit 1 at the Moccasin Powerhouse to service.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

On motion of Staten, seconded by Buell, the following resolution was adopted:

- 87-0227    GM    Adopting a modified Schedule of Rates, Fares and Charges for the San Francisco Municipal Railway.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0228    MR    Requesting the Real Estate Department to negotiate and execute a lease with the San Francisco Port Commission for a 52,000 square foot portion of Pier 90, for the storage and dispatch of articulated motor-coaches, for an annual amount not to exceed \$62,400.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0229    MR    Authorizing the Municipal Railway to modify a Professional Services Contract with American Computer Exchange Inc. for engineering services to develop the specifications for small bus procurement, for the amount of \$50,000, for a total contract amount not to exceed \$164,443; and authorizing the Municipal Railway to negotiate further services required for coach procurement.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0230    CC    Authorizing the General Manager of Public Utilities to modify a contract for legal services with William B. Bonvillian, Esquire, for the amount of \$30,000.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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Report of the General Manager

30-Foot Buses

Mr. William G. Stead, General Manager, Municipal Railway, announced that on Monday, June 15, 1987 at 1:00 P.M., there would be a press conference in front of City Hall to kick off a one-week demonstration project with a 30-foot diesel coach. He said that the department had been investigating the possibility of using 30-foot buses on certain neighborhood lines to replace part of the 35-foot bus fleet. The Gillig Corporation of Hayward has loaned the department a 30-foot bus for a demonstration project to obtain the public's reaction to a smaller bus. The bus will operate over a different line each day, and survey cards will be distributed to passengers for their comments.

Commissioner Staten suggested that the department also survey residents along the routes.

Commissioner Flynn requested inclusion of the 54-Felton line in the demonstration project. He pointed out that Topeka Street, particularly the 200 block, has required several roadway repairs for potholes since the bus began serving the area. President Lee requested that staff ask the Department of Public Works to investigate the roadway on Topeka Street for subsurface problems.

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Resolution No. 87-0227 -- Public Hearing - To Consider adoption of a modified Schedule of Rates, Fares and Charges for the San Francisco Municipal Railway (Continued from the meeting of June 8, 1987).

President Lee reopened the public hearing. There were no comments. On motion of Commissioner Staten, seconded by Commissioner Buell, the modified Schedule of Rates, Fares and Charges was adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 2:54 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



JUL 21 1987

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M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

June 23, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:15 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

On motion of Flynn, seconded by Buell, the Minutes of the special meeting of June 8 and the regular meeting of June 9, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0231 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$96,500.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0232 WD Approving collections in the amount of \$14,365.74, for payment of damage claims which the Water Department has against miscellaneous debtors for the months of April and May, 1987 and one write-off debt in the amount of \$2,414.08.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0233 WD Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1946, Crystal Springs Reservoir Spill Valves.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0234     HH     Awarding Hetch Hetchy Contract No. HH-784, West Portal and Priest Reservoirs, Resurfacing of Roads, in the amount of \$108,200, to Western Stone Products, Inc., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0235     HH     Accepting work performed under Hetch Hetchy Contract No. 703, No. 33 Ashbury Extension, Trolley Overhead Construction, as satisfactorily completed; approving Credit Contract Modification No. 3 in the amount of \$68,776.83; authorizing an extension of time for unavoidable delay of 10 calendar days; and authorizing final payment in the amount of \$132,245.78 to Abbett Electric Corporation, Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0236     HH     Accepting work performed under Hetch Hetchy Contract No. 758, Early Intake Access Road Stabilization, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$86,081.50; authorizing an extension of time for unavoidable delay of 27 calendar days; and authorizing final payment in the amount of \$29,830.66 to Anderson Pacific Engineering Construction, Inc., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0237     HH     Accepting work performed under Hetch Hetchy Contract No. 761, Holm Powerhouse Stoplog Installation and Cooling Sump Modifications, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$10,482.30; and authorizing final payment in the amount of \$1,325.20 to Ng Chun Yuen and Anderson Pacific Engineering Construction, Inc., A Joint Venture, Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0238 MR Requesting Controller to approve the reallocation of \$98,654 from surplus equipment funds to purchase vehicles by Equipment Maintenance and Operations divisions of Muni.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0239 HH Requesting Controller to approve a Hetch Hetchy transfer of \$11,048 in surplus equipment funds to cover deficit in the purchase of a 1-ton truck.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0240 WD Authorizing the General Manager and Chief Engineer of the Water Department to consolidate various surplus funds and to expend such funds for the demolition, construction and purchase of various office systems at 425 Mason Street.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Buell, the following resolution was adopted:

- 87-0241 GM Authorizing the General Manager of Public Utilities to execute a letter agreement, reimbursing Metropolitan Water District \$20,000 from the Hetch Hetchy/Water Department Resource Management Plan, for the Hetch Hetchy/Water Department portion of the costs of the Brown and Caldwell study.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0242 GM Opposing a proposed Charter Amendment to establish a grievance arbitration procedure to consider disputes concerning the interpretation or application of the provisions of a memorandum of understanding, of personnel practices and departmental personnel rules; and of other statutes, ordinances, resolutions, rules or regulations which affect the terms and conditions of employment of City employees.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0243      GM      Commending Thomas H. Poulas, on the occasion of his retirement, for his service to the City and County of San Francisco.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0244      GM      Commending Gail F. Johnson for her service to the Public Utilities Commission.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0245      MR      Authorizing the General Manager of the Municipal Railway to circulate an RFP to identify firms to provide transit equipment engineering consulting services.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0246      MR      Authorizing the General Manager of Public Utilities to modify the Municipal Railway's contract with Booz Allen & Hamilton providing consulting services in developing Articulated Trolley Coach Specifications, extending the completion date to June 30, 1990.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0247      E      Awarding Hetch Hetchy Contract No. 783, Holm Powerhouse Replace Roof, in the amount of \$72,894, to the third low bidder, Western Roofing Service, Contractor.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted in executive session:

87-0248    GM    Authorizing counsel to proceed with litigation against Chin & Hensolt Engineers, Inc.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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Report of the General Manager

Municipal Railway Budget

Mr. Donald J. Birrer, General Manager of Public Utilities, reported that the Budget Analyst for the Board of Supervisors recommended a \$5 million reduction in the Municipal Railway budget--half in maintenance and the rest in equipment, spare parts and the anti-graffiti program. He said that staff was preparing a written response to justify retention of the funds, and that he intended to strongly resist such a reduction.

Expansion of Non-Potable Water System

Mr. Birrer reported that he is working with the Fire Department and the Department of Public Works regarding expansion of the auxiliary water supply system and additional cisterns. He said that the cisterns appear to be a good place for the transfer of water from the high pressure system for non-potable uses. It is proposed to install test locations near parks.

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THEREUPON THE MEETING WAS ADJOURNED:    2:46 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

July 14, 1987

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COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

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Performance Monitoring

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Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:22 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

On motion of Toupin, seconded by Buell, the Minutes of the regular meeting of June 23, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0249 MR Approving Revolving Fund payments totaling \$109,068.72, for settlement of claims against the Municipal Railway, in the month of June 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0250 MR Approving compromise settlements in the amount of \$23,960.70 and collections in the amount of \$28,675.75, for payment of damage claims which the Municipal Railway has against miscellaneous debtors for the month of June 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0251 HH Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Hetch Hetchy Contract No. HH-777, Transit Power Substations - Painting and Roofing Work.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0252    HH    Approving the plans and specifications as prepared and recommended by staff and authorizing Bid Call for Hetch Hetchy Contract No. HH-790, Early Intake Access Road - Install Horizontal Drainpipes.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0253    WD    Approving the plans and specifications as prepared and recommended by staff and authorizing Bid Call for Water Department Contract No. WD-1926, Install Probe Meters and Controllers for SFWD Pipelines.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0254    WD    Approving the plans and specifications as prepared and recommended by staff and authorizing Bid Call for Water Department Contract No. WD-1952, Pilarcitos Cottage Rehabilitation.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0255    WD    Approving the plans and specifications as prepared and recommended by staff and authorizing Bid Call for Water Department Contract No. WD-1963, Re-roof CDD Water Department Buildings.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0256    WD    Approving the plans and specifications as prepared and recommended by staff and authorizing Bid Call for Water Department Contract No. WD-1976, 6-Inch Ductile Iron Main Installation in Francisco, Pfieffer and other streets.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0257     WD     Approving the plans and specifications as prepared and recommended by staff and authorizing Bid Call for Water Department Contract No. WD-1989, Furnish and Install Fiberglass Water Tanks.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0258     HH     Awarding Hetch Hetchy Contract No. 769, Hetch Hetchy Fire Protection System, in the amount of \$245,000, to American Fire Systems.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0259     HH     Awarding Hetch Hetchy Contract No. HH-786, Replace and Paint Trolley Poles, California Street, Columbus Avenue, Hayes Street and Union Street, in the amount of \$207,755 to Abbett Electric Corporation.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0260     MR     Requesting the Board of Supervisors to approve an extension of time for award of this contract; and awarding Municipal Railway Contract No. MR-973, Presidio Facility: Furnish and Install New Electric Switchboard, to Emil J. Weber Electric Co., in the amount of \$73,070.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0261     MR     Approving the substitution of subcontractor, Overhead Door Company, for R & S Erection, to furnish and install overhead doors under Hetch Hetchy Contract No. HH-667, Warnerville Complex, Construction Quarters and Maintenance Building.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0262 WD Approving the inclusion of a Force Account Pay Item in the amount of \$150,000 for additional work as set forth in Contract Modification No. 6 to Water Department Contract No. WD-1780, Crystal Springs Pipeline No. 3.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0263 HH Accepting the work performed under Hetch Hetchy Contract No. 764, Cathodic Protection for the San Joaquin Pipelines between Mile Posts 51.70 and 62.70, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$318.42; and authorizing final payment in the amount of \$6,689.08 to American Construction & Supply, Inc.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0264 HH Accepting the work performed under Hetch Hetchy Contract No. 771, Replace, Repair and Paint Trolley Poles, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$4,855.87; and authorizing final payment in the amount of \$16,253.78 to Abbett Electric Corporation.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0265 WD Accepting the work performed under Water Department Contract No. 1949, 8-Inch Ductile Iron Main Installation in Minnesota Street between Army and 25th Streets, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$3,996.50; authorizing an extension of time of 8 working days; and authorizing final payment in the amount of \$1,656.18 to Uniacke Construction, Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0266    HH    Declaring that an emergency exists, in accordance with the provisions of Section 6.30 and Section 21.25 of the Administrative Code, at Early Intake Switchyard and Holm and Kirkwood Powerhouses; and authorizing transfer of \$100,000 from the Hetch Hetchy unappropriated fund balance for corrective work.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0267    HH    Confirming that an emergency exists, in accordance with the provisions of Section 6.30 and Section 21.25 of the Administrative Code, at Moccasin Powerhouse Unit 1; and authorizing transfer of an additional \$24,909 from Project No. 72001 and \$35,091 from Project No. 68601 to new Project No. 80701 for necessary repairs.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0268    WD    Requesting the Controller to approve the transfer of surplus equipment funds totaling \$18,394.41 to the equipment appropriation for two 10-ton tractors (equipment No. 47411Y).

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0269    WD    Approving settlement and requesting the Controller to draw a warrant in favor of Pacific Bell in the amount of \$73,616.89, in full settlement of a claim against the San Francisco Water Department.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0270    HH    Authorizing the General Manager of Public Utilities to negotiate and execute an agreement with Westin Engineering, Inc. for an amount not to exceed \$180,000 for Hetch Hetchy Water and Power Computer Based Power Scheduling.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0271 MR Authorizing the circulation of a Request for Proposals to provide the Community Affairs Department of the Municipal Railway with Marketing, Advertising and Creative Design Services.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0272 FM Authorizing the Assistant General Manager, Finance, to execute a Professional Services Contract with Smith Dawson Associates, Inc. in the amount of \$33,000, expiring June 30, 1988.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0273 FM Authorizing modification of contract with Touche Ross to extend the expiration date to December 31, 1987 for audit services; and authorizing the General Manager to issue a Request for Proposals for professional audit services.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0274 FM Authorizing the General Manager of Public Utilities or his designee to approve all allotments of funds, all transfers of funds between divisions in a department within the same character of expenditure, and to approve all transfers of funds within a department in the amount of \$50,000 or less between characters of expenditure for operating appropriations and between projects for project appropriations.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0275 MIS Authorizing the General Manager of Public Utilities to enter into a contract with Dynasty Systems, Inc. for technical consulting for a period not to exceed 12 months and \$140,000.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0276 MIS Authorizing the General Manager of Public Utilities to enter into a contract with Information System Associates for technical consulting for a period of 12 months and for an amount not to exceed \$180,000.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0277 E Approving the combining of the following four projects into one project: Lower Crystal Springs Dam Operational Study, Lower Crystal Springs Dam Abutment Protection, Lower Crystal Springs Dam/Seismic Upgrade of Footbridge, and Lower Crystal Springs Dam/Stoplog System.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0278 E Authorizing the Deputy General Manager and Chief Engineer to negotiate and execute professional services agreements with Leedshill-Herkenhoff in an amount not to exceed \$110,000 for the Lower Crystal Springs Dam Operational Study.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Buell, the following resolution was adopted:

- 87-0279 EC Authorizing the Bureau of Energy Conservation to modify its contract with the California Environmental Internship Program to extend the contract for three months to March 31, 1988, and to increase the amount by \$44,394.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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Item No. 9 -- To hear comments on the Municipal Railway's draft Short-Range Transit Plan and Capital Improvement Program for 1987-1992.

Mr. Donald J. Birrer, General Manager of Public Utilities, stated that the Short-Range Transit Plan will include a discussion of recent occurrences, such as, the increase in the Fast Pass price and organizational changes.

Mr. Anson Moran, Assistant General Manager, Finance, updated the Commission regarding the Municipal Railway's response to proposals received in accordance with the Urban Mass Transportation Administration's (UMTA) privatization policy. He said that three unsolicited proposals were received for contracting of services with the private sector. The first was a proposal for van service on Potrero Hill. An analysis of costs showed that there was not a significant cost/benefit for contracting the service. The second proposal was for vehicle cleaning services. Staff requested bids. He said that the results were disappointing. The responses were not in the affordable range and indicated that the specification had not been clear in its description. The last proposal received was in the area of contracting maintenance services in lieu of the Woods expansion. Staff concluded that it is best not to contract those parts of the department's operation that are absolutely essential to the department's function. In San Francisco, where industrial property is rare, the department should not forego the opportunity to expand the Woods facility. Once the land for expansion is acquired, the department could determine the size of the new facility and whether to build to handle the peak, or build to handle something less than the peak, with the remainder being contracted. Under UMTA guidelines, the City is required to develop an evaluation process for considering private provider opportunities and to establish a schedule for considering the contracting of all services. Mr. Moran requested direction from the Commission and proposed that the matter be considered at the next Commission meeting.

Mr. William Stead, General Manager, Municipal Railway, stated that public employees compare favorably in overall efficiency to private sector employees. On the social side, there are real differences in cutting the cost of mass transit. He said that he had difficulty with the concept of cutting wages or changing work rules to reduce costs. Comparisons of public versus private costs should compare like situations.

Commissioner Staten stated that another issue is that the Municipal Railway provides services to areas of the City where the farebox recovery is very low. She said that the City cannot reach maximum cost-effectiveness as long as it continues to provide such services. She pointed out that the private sector has the flexibility to cancel or not provide noncost-effective services.

Commissioner Toupin inquired as to the projected condition of the facilities and equipment at the end of five years, assuming implementation of the proposed program. Mr. Stead replied that the department which maintains the rolling stock would be healthy. In the area of cable car machinery, 31% of required maintenance will be cancelled due to lack of resources. In the Ways and Structures area, 39% of required maintenance will be cancelled. Some of the work will be done on regularly scheduled overtime. In 10 years, \$100 million of work will have been deferred. He said that staff is looking at making up this cancelled maintenance through a bonding issue.





Commissioner Toupin questioned funding maintenance from the issuance of bonds. He said that the issue of deferring maintenance should be surfaced each year when the capital program is being considered.

Commissioner Buell agreed that the department should not raise capital for maintenance from bonds that cannot be amortized over the life of the bonds. He suggested that if it costs more for annual operations that the case should be made so that the necessary funds may be obtained. He favored consideration of a public/private partnership for property development.

Mr. Samuel Walker, President, Transport Workers Union, Local 250A, spoke against privatization of Municipal Railway routes. He pointed out that a private operator would not be able to charge discount fares and make a profit; nor would they provide service on low usage lines. The City would have to continue to provide service on the nonprofitable lines while the private carrier takes the profitable lines.

Mr. James Seal, representing the California Bus Association, distributed information on private service in California. He said that the Association submitted the bid to provide service on Potrero Hill. He said that the purpose was to introduce a vehicle suitable to hills and to trigger a process for consideration of private carriers. He supported the part of the Short-Range Transit Plan which deals with contracting of peak services. He requested early consultation with the private sector before new facilities are built.

Mr. Lawrence Martin, International Representative, Transport Workers Union, stated that the private sector cannot show where savings can be made other than from wages, benefits and working conditions.

In response to questions by the Commission, Mr. Moran stated that the private sector's point of view is that if the City is willing to subsidize service using public facilities, then the City should be willing to subsidize the same service for less money using private facilities.

President Lee directed staff to consider today's discussion in the preparation of the final plan.

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THEREUPON THE MEETING WAS ADJOURNED: 3:48 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

July 28, 1987

DOCUMENTS DEPT.

AUG 17 1987

SAN FRANCISCO  
PUBLIC LIBRARY

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:05 P.M.

Present: Vice President Charna E. Staten, Commissioner H. Welton Flynn, Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

Excused: Commissioner Jeffrey Lee

Vice President Charna E. Staten presided.

On motion of Toupin, seconded by Buell, the Minutes of the regular meeting of July 14, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0280 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$45,769.79

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0281 WD Approving collections in the amount of \$7,040.16 for payment of damage claims which the Water Department has against miscellaneous debtors for the month of June 1987 and one write-off debt in the amount of \$183.15.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0282 MR Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Municipal Railway Contract No. MR-943, Woods Division: Maintenance and Car Building Shops - Heating, Ventilation and Air Conditioning Modification.

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0283      WD      Accepting work performed under Water Department Contract No. 1944, 6-Inch Ductile Iron Main Installation in Austin Street between Octavia and Polk Streets as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$12,685.40; authorizing an extension of time for unavoidable delays of 32 working days; and authorizing final payment in the amount of \$11,136.23 to Dalton & Esquivel, A Joint Venture, Contractor.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0284      WD      Accepting work performed under Water Department Contract No. 1953, Repaving of Street and Sidewalk Openings, as satisfactorily completed; approving Debit Contract Modification No. 7 in the amount of \$39,540.09; and authorizing final payment in the amount of \$171,579.64 to San Francisco Grinding Co., Inc., Contractor

VOTE:    Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0285      EC      Authorizing the Bureau of Energy Conservation, through the Director of Purchasing, to enter into a Professional Services Contract with the California Environmental Internship Program for student interns, for an amount of \$57,016 and a term of 12 months.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0286      EC      Authorizing the Bureau of Energy Conservation to execute a no-cost modification to extend the term of the Wallace G. McOuat contract for consulting services to April 30, 1988.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0287      EC      Authorizing the Bureau of Energy Conservation to execute a no-cost modification to extend the term of the OMNCOMP contract for consulting services to December 31, 1987.

VOTE:    Ayes - Staten, Flynn, Toupin, Buell





On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0288 MR Accepting work performed under Professional Services contract with Bentley Engineers, Inc. for design of Woods Motor Coach Center as satisfactorily completed and authorizing final payment in the amount of \$3,000.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0289 GM Adopting the San Francisco Municipal Railway Short-Range Transit Plan and Capital Improvement Program for 1987-92.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0290 HH Authorizing the General Manager of Public Utilities to enter into a Professional Services agreement with Bechtel North American Power Corporation for Hetch Hetchy Water and Power Records Management Program, in an amount not to exceed \$125,000.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0291 MR Authorizing the Deputy General Manager, Maintenance Division, to circulate a Request for Qualifications to identify a consultant to perform control process evaluation and implementation services for the Maintenance Division Support Shop.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolutions were adopted:

Accepting donations of two historic motor coaches and five historic trolley coaches:

- 87-0292 Motor coach 0419 from William Wong.  
87-0293 Motor coach 2246 from Market Street Railway Company.  
87-0294 Trolley coach 0776 from Market Street Railway Company.  
87-0295 Trolley coach 0614 from Jeffrey B. Marinoff.  
87-0296 Trolley coach 0632 from Market Street Railway Company.  
87-0297 Trolley coach 0641 from Market Street Railway Company.  
87-0298 Trolley coach 0643 from Jeffrey B. Marinoff.

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0299 MR Requesting the Mayor to recommend to the Board of Supervisors an amendment to Chapter 8 of the San Francisco Administrative Code, establishing a Municipal Railway Production Fund to be used exclusively for the production and sale of transit related video programs.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0300 MR Authorizing the removal of surplus sections of overhead wire and poles and directing staff to work with the City's Purchaser for disposition.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0301 MR Approving Phase A of the Market Street Transit Thoroughfare Project Plan and the use of Department of Public Works procedures for design, selection and hiring of consultants, and award of procurement and construction contracts.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0302 P Approving the lease of 12,066 square feet of office space at 1155 Market Street for a term of five years, commencing January 1, 1988.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0303 E Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 2 to the Camp Dresser & McKee Agreement, Phase I - Conceptual Engineering for the Crystal Springs Water Treatment Plant, in an amount not to exceed \$422,543, to determine the need for additional water treatment or alternate facilities on the Peninsula.

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0304      E      Authorizing final payment to O'Brien-Kreitzberg and Associates, Inc. for Project/Construction Management Services for Reconstruction of Cable Car Trackway and the Cable Car Barn, in the amount of \$6,043.44.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0305      E      Authorizing the Deputy General Manager and Chief Engineer to negotiate and execute a Professional Services agreement with Robert B. Wong, AIA, for a functional analysis of the Municipal Railway Woods Division Expansion, for an amount not to exceed \$120,000.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

Commissioner Buell was excused from the meeting at 3:19 P.M.

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0306      CC      Approving Supplemental Agreement in Modification of Lease with East Bay Regional Park District, of Water Department land in Alameda County, allowing the Little Yosemite area to be opened to the public as part of Sunol Wilderness Park.

VOTE: Ayes - Staten, Flynn, Toupin

Commissioner Buell returned to the meeting at 3:30 P.M.

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0307      FM      Disapproving the proposed amendment to Section 2.4.2 of the Transit Impact Development Fee Regulations concerning Commission authority to grant prior use credits for undefined non-office uses.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0308      FM      Approving proposed revisions to the Transit Impact Development Fee Regulations

VOTE: Ayes - Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0309 FM Approving report on update of the Transit Impact Development Fee Cost Validation for Fiscal Year 1984/85 for submission to the Board of Supervisors.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0310 FM Authorizing the General Manager of Public Utilities to submit list of Delinquent Payments of the Transit Impact Development Fee (effective June 30, 1987) to

Board of Supervisors for their deliberation and action.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0311 FM Requesting Board of Supervisors approval to amend Section 16.6 of the Administrative Code - Representation of City and County in Certain Organizations, and authorizing the membership of PUC Departments in various organizations.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0312 FM Requesting Controller to transfer 1986-87 surplus funds: \$250,000 to the Hetch Hetchy Stores Fund, \$1,000,000 to the Municipal Railway Stores Fund and \$250,000 to the Water Department Stores Fund.

VOTE: Ayes - Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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Resolution No. 87-0289 -- Adopting the San Francisco Municipal Railway Short-Range Transit Plan and Capital Improvement Program for 1987-92. (Continued from meeting of July 14, 1987)

President Staten noted that the capital improvement project for operator restrooms had dropped from Number 5 on the priority list to Number 17. She asked what impact that would have on providing restrooms next year.

Mr. William G. Stead, General Manager, Municipal Railway, replied that the priorities were developed based upon the Department's success rate for spending money. He said that the Department had been through the public hearing process in the past and had not been able to build restrooms. Now the Department is trying to pursue optimizing the number of contracts to lease restrooms from restaurants, gas stations and other establishments. Also, the Department is working with the Department of Public Works to coordinate the Department's needs with the overall City needs.

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Resolution No. 87-0300 -- Authorizing the removal of surplus sections of overhead wire and poles and directing staff to work with the City's Purchaser for disposition.

Commissioner Flynn asked to what extent staff would be working with the Purchaser on the disposition of surplus property. He pointed out that the Charter requires that when property is declared surplus, that the Department then steps out. Mr. Thomas Jordan, Special Assistant to the General Manager of the Municipal Railway, replied that this would be packaging the material and delivering it to the location that the Purchaser desires. We don't have the flexibility to store the material until the Purchaser disposes of it.

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Resolution No. 87-0301 -- Approving Phase A of the Market Street Transit Thoroughfare Project Plan and the use of Department of Public Works procedures for design, selection and hiring of consultants, and award of procurement and construction contracts.

Commissioner Flynn pointed out that this project would spend \$19 million of Urban Mass Transportation Administration (UMTA) funds which requires compliance under UMTA regulations as well as under local regulations. He said that he hoped both sets of regulations would be diligently followed.

Mr. Vitaly Troyan, Chief, Bureau of Engineering, Department of Public Works, presented an overview of the project which covers Market Street from Fremont to 12th Streets. He said that the Department of Public Works would implement the plan which was developed by PUC staff and approved by the Commission. The only question remaining is the use of specialty materials, such as brick in the crosswalks. He said that both the PUC and the Board of Supervisors have approved the use of brick for the crosswalks. If DPW wants to request a change, we will seek approval from the Commission, the Board of Supervisors, and the Art Commission.

Mr. Norman Rolfe, representing San Francisco Tomorrow, expressed concern about the use of transit money for highway work. Mr. Douglas Wright, Director of Planning and Development, replied that UMTA recognizes that transit runs on streets not just on rails. In terms of the proportion of people carried on transit rather than in automobiles, Market Street is probably one of the most intensively



used transit thoroughfares in the country. It is the backbone of the Municipal Railway system to downtown. The proportion of total trips on the system to downtown and total transit trips on Market Street is substantial. He said UMTA agrees with this use of its funds. Mr. Rolfe stated that that position would be more valid if Market Street were used only for transit and commercial vehicles.

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Item No. 21 -- Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 2 to Professional Services agreement with DeLeuw, Cather and Company, for additional design services at the Harrison Street Facility, in an amount not to exceed \$128,980.

Commissioner Flynn asked about the financial status of the project. He inquired as to whether double decker buses were included in any plan presented to the Commission. He said that since the facility will not accommodate all of the articulated coaches planned for the Department, why plan to also include double decker buses? He suggested adding double decker buses to the Woods expansion plan from the beginning rather than changing a plan which is almost completed.

Mr. Jordan replied that double decker buses are not in the five-year plan because staff is considering them as an option for replacement of the current fleet of articulated vehicles in 1995. Planning for double decker buses at the Harrison Street Facility allows for flexibility of fleet mix. The double decker carries more passengers and takes less space. Mr. William Stead, General Manager, Municipal Railway, stated that in about five years when both Woods and Harrison are operational, one division may be closed on weekends. This would require all modes of vehicles at both divisions.

Mr. Leo Jed, Deputy General Manager and Chief Engineer, reported that there was enough money in the budget for design and construction because of a favorable closeout of the previous consultant's contract. He said that he would provide a financial recap from inception through completion at the next meeting.

Commissioner Toupin asked about the usage of double decker buses in other cities. Mr. Stead replied that staff reviewed the usage in London and is impressed with the technology. He said that he wanted to give it a fair test. Commissioner Toupin requested that the Municipal Railway prepare data presenting the positive elements of the double decker bus and alternatives. Commissioner Buell requested an expression from the Mayor on the issue.

Mr. Jed reported an analysis of the soil and dust at the site shows that there is soil contamination from motor fuels and asbestos and heavy metals in the air. The laboratory results indicating the extent of the problem will not be available for about five weeks.

The matter was continued for the requested information.

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Commissioner Buell was excused at 3:19 P.M. and returned at 3:30 P.M.

Item No. 24 -- To consider approving as the Final Determination a Transit Impact Development Fee of \$7,615 for a building located at 328-330 Ritch Street.



Mr. Lawrence Matthews, representing 330 Ritch Street Partners, spoke in opposition to the Transit Impact Development Fee final determination based upon his belief that there would be a reduction in transit usage due to fewer people using the premises. He presented letters in support of his position. Commissioner Toupin said that the transit fee should not be charged where there is demonstrative evidence that there has been a decline in transit usage rather than a rise as a result of the change to office use.

President Staten continued this matter and requested that staff review Mr. Matthews documents. All of the documents were returned to Mr. Matthews.

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Resolution No. 25 -- Disapproving the proposed amendment to Section 2.4.2 of the Transit Impact Development Fee Regulations concerning Commission authority to grant prior use credits for undefined non-office uses.

Mr. Moran stated that the proposed amendment to the Transit Impact Development Fee Regulations was prepared to respond to a request from the Commission. The amendment would give the Commission the authority to make a case by case determination. Now, where there are special circumstances, staff defines those narrowly and recommends establishment of a special credit category based upon staff analysis. Mr. Moran recommended retention of present practices.

Commissioner Buell moved, Commissioner Flynn seconded, to disapprove the proposed amendment to the Transit Impact Development Fee Regulations.

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#### Public Comments

Ms. Ida McFarland requested limited or express bus service on Municipal Railway Line 15 - THIRD Street from Third and Palou Streets to Market Street. Commissioner Flynn asked Mr. Stead to look into the situation.

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THEREUPON, THE MEETING WAS ADJOURNED: 3:57 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

SEP 17 1987

REGULAR MEETING

SAN FRANCISCO  
PUBLIC LIBRARY

Room 282, City Hall

2:00 P.M.

August 11, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:12 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner Arthur V. Toupin

Excused: Commissioner H. Welton Flynn, Commissioner Mark W. Buell

On motion of Toupin, seconded by Staten, the Minutes of the regular meeting of July 28, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0313 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$36,000.00.

VOTE: Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0314 MR Approving compromise settlements in the amount of \$1,065.89 and collections in the amount of \$5,954.08, for payment of damage claims which the Municipal Railway has against miscellaneous debtors, for the month of July, 1987.

VOTE: Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0315 HH Approving collections for the months of May and June, 1987 of charges for damages which Hetch Hetchy Water and Power has against miscellaneous debtors in the amount of \$6,988.63, and write-off debts in the amount of \$10,594.14.

VOTE: Ayes - Lee, Staten, Toupin



On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0316      HH      Authorizing Bid Call for Hetch Hetchy Contract No. HH-780, O'Shaughnessy Campground Facilities.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0317      WD      Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Hetch Hetchy Water and Power Contract No. 789, Moccasin Creek Bypass - Repair Lining.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0318      HH      Authorizing Bid Call for San Francisco Water Department Contract No. 1959, Cathodic Protection, Peninsula Division Pipelines.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0319      HH      Awarding Hetch Hetchy Contract No. 656, No. 47 Van Ness Line Between Clay and North Point Streets, Trolley Coach Overhead Reconstruction, in the amount of \$1,079,982 to Abbett Electric Corporation; and requesting the Controller to transfer certain Surplus funds in the amounts of \$353,376, \$114,126 and \$47,776 to Fund 31-510-350140-256-01 in order to fully finance the reconstruction work.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0320      WD      Awarding San Francisco Water Department Contract No. WD-1970, 16-Inch Ductile Iron Main Installation in Evans Avenue, Hunters Point Boulevard and Innes Avenue between Jennings and Fitch Streets, in the amount of \$287,620 to Ranger Pipelines, Inc. and Interlane General Engineering, A Joint Venture.

VOTE:    Ayes - Lee, Staten, Toupin



On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0321      WD      Awarding San Francisco Water Department Contract No. WD-1971, Potrero Hill Tank Painting, in the amount of \$17,975 to Giampolini and Co.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0322      MR      Accepting the work performed under Municipal Railway Contract No. 852R, Cable Car, Halon Fire Suppression System, as satisfactorily completed and authorizing final payment in the amount of \$666.40 to Stop-Fire Inc., Contractor.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0323      WD      Accepting work performed under Water Department Contract No. 1895, 8-Inch Ductile Iron Main Installation in Union Street between Octavia and Pierce Streets, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$16,147.00; and authorizing final payment in the amount of \$14,329.55 to Ranger Pipeline, Inc and Interlane General Engineering, A Joint Venture.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0324      WD      Accepting the work performed under Water Department Contract No. 1934, 8-Inch Ductile Iron Main Installation in Third Street between Folsom and Townsend Streets, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$19,757.00; authorizing an extension of time for unavoidable delays of 24 working days; and authorizing final payment in the amount of \$21,172.60 to Ranger Pipelines and Interlane Engineering, A Joint Venture.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0325      HH      Authorizing the Real Estate Department to negotiate and process an easement agreement with Pacific Gas and Electric Company for use of Hetch Hetchy Parcel No. 614 in Stanislaus County.

VOTE:    Ayes -Lee, Staten, Toupin



On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0326      WD      Requesting the Mayor to recommend to the Board of Supervisors the immediate filling of Class 7205, Chief Stationary Engineer, in accordance with provisions of the Annual Appropriation Ordinance.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0327      GM      Directing staff to undertake actions to maximize the cost effectiveness of Muni's fixed-route service, and to consider opportunities to increase the efficiency of other Muni services through the use of private companies.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0328      MR      Authorizing the operation of the 36-TERESITA on inbound trips at night and on weekends and holidays as combined route 34/36 WOODSIDE-TERESITA; and urging implementation of the revised route change as soon as possible.

VOTE:    Ayes -Lee, Staten, Toupin

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0329      MR      Commending Charles Gill for his exemplary performance and outstanding service to the City and County of San Francisco and its Municipal Railway.

VOTE:    Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0330      MR      Establishing that it is the policy of this Commission to purchase or lease and operate smaller buses appropriate to the route, on routes which could utilize motor coaches smaller than standard forty-foot coaches.

VOTE:    Ayes - Lee, Staten, Toupin





On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0331 MR Authorizing the Municipal Railway to modify the Professional Services Contract with American Computer Exchange Inc. by \$70,000 to complete Phase II to develop vehicle specifications and manage diesel coach procurement, increasing the total amount to \$234,443.

VOTE: Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0332 E Authorizing the Deputy General Manager and Chief Engineer to execute Amendment No. 2 to Professional Services agreement with DeLeuw, Cather and Company, for additional design services at the Harrison Street Facility, in an amount not to exceed \$128,980.

VOTE: Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:.

- 87-0333 E Awarding Water Department Contract No. 1964, Bay Division Pipelines 1 and 2, Replacement of Vault Covers in the amount of \$150,000 to the second low bidder, United Engineering Contractors Inc.

VOTE: Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0334 E Authorizing the Deputy General Manager and Chief Engineer, PUC, to enter into an agreement with National Park Service to provide funding not to exceed \$229,350 for campsite facilities and related trail work.

VOTE: Ayes - Lee, Staten, Toupin

On motion of Staten, seconded by Toupin, the following resolution was adopted:

- 87-0335 CC Delegating to the General Managers of the Municipal Railway, Hetch Hetchy, and the Water Department and to the Deputy General Manager and Chief Engineer, Utilities Engineering Bureau the authority to issue calls for bidding of public works contracts in amounts less than \$50,000; delegating to the General Manager of Public Utilities the authority to execute public works contracts in amounts less than \$50,000; and requesting the Board of Supervisors to amend the provisions of Section 6.20 of the City and County of San Francisco Administrative Code to exempt from the



requirement of filing Labor and Material and Performance Bonds those public works contracts in amounts less than \$50,000 for which no progress payments will be made.

VOTE: Ayes - Lee, Staten, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0336 FM Authorizing the General Manager of Public Utilities to execute an agreement with Caltrans for the continued operation of an expanded shuttle bus program between Caltrain Terminal at 4th and Townsend, and the Downtown Area for Fiscal Year 1987/88 at a reimbursement rate of \$69/hour for incremental Muni motor coach service.

VOTE: Ayes - Lee, Staten, Toupin

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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Resolution No. 87-0328 -- Authorizing the operation of the 36-TERESITA on inbound trips at night and on weekends and holidays as combined route 34/36 WOODSIDE-TERESITA.

Mr. Peter Straus, Director of Planning, Municipal Railway, proposed a rerouting of the 36-TERESITA to serve the 34-WOODSIDE line at night and on weekends and holidays, at no additional cost.

President Lee opened the meeting for public comments. The following persons spoke in favor of the proposed rerouting:

Zelma Burns, 309 Warren Drive  
June Pyritz, 173 Crestmont Drive  
Ann Turner, 333 Crestmont Drive  
Anne Hay, 181 Warren Drive

Commissioner Toupin moved to amend the resolution to urge implementation of the revised route change as soon as possible. Commissioner Staten seconded. The amendment was passed. On motion of Commissioner Staten, seconded by Commissioner Toupin, Resolution No. 87-0328, was adopted, as amended.

\*\*\*\*\*

Resolution No. 87-0330 -- Establishing that it is the policy of this Commission to purchase or lease and operate smaller buses appropriate to the route on routes which could utilize motor coaches smaller than forty-foot coaches.

Mr. Bruce Bernhard, Director of Strategic Planning, Municipal Railway, stated that staff recommended adoption of a policy to purchase small buses, approximately 30 feet long, for use on routes requiring motor coaches smaller than the standard 40-foot coach. He said that a 30-foot bus would accommodate 95% of the loads carried on the routes using smaller buses. And, they are mechanically similar to the 35-foot and 40-foot coaches now in use. Over 85% of the riders polled during the small bus demonstration felt that a 30-foot bus would be a better neighbor; 75% said that they liked the bus for its riding qualities, etc.



Commissioner Toupin asked whether a bus smaller than 30 feet could be used if maintenance was not a problem. Mr. Bernhard replied that if routes which would have a capacity problem were eliminated, there would be few routes requiring a smaller bus resulting in a small fleet.

Commissioner Staten expressed concern that the draft resolution was too restrictive in limiting a "small bus" to 30 feet in length. She pointed out that one of the buses which staff defined as a "mini bus" is 29.4 feet and has approximately the same carrying capacity. She said that she did not favor adoption of a resolution which would require the purchase of 30-foot buses.

Mr. Jim Seal, representing the California Bus Association, stated that federal reauthorization legislation provides for leasing of equipment with UMTA funds if it is more cost effective than purchasing vehicles. He said that he wanted to pursue proposals for routes that are low productivity and high cost. Private enterprise has expertise in gasoline powered 21-passenger vehicles.

Commissioner Toupin suggested that staff look beyond its maintenance capabilities and toward what is desirable for the area.

The resolution was amended to read as follows:

"WHEREAS, Some Municipal Railway (MUNI) routes could utilize motor coaches shorter than the standard forty foot coach due to small passenger loads and narrow, curving streets; and

"WHEREAS, MUNI has analyzed the characteristics of three sizes of motor coaches:

1. Mid-size buses (approximately 35 feet);
2. Small buses (approximately 30 feet); and
3. Mini buses (approximately 28 feet or less);

and concluded that buses smaller than 35 feet can accommodate passenger loads adequately and are far more preferable to the public than mid-size buses; now, therefore, be it

"RESOLVED, It is the policy of this Commission to purchase or lease and operate smaller buses appropriate to the route on routes which could utilize motor coaches smaller than standard forty-foot coaches."

On motion of Commissioner Toupin, seconded by Commissioner Staten, the resolution, was unanimously adopted, as amended.

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Resolution No. 87-0332 -- Authorizing Amendment No. 2 to Professional Services agreement with DeLeuw, Cather and Company for additional design services at the Harrison Street Facility. (Continued from meeting of July 28, 1987).

At the previous meeting an inquiry was made as to the Mayor's position on double decker buses. Mr. Alan Lubliner, Assistant to the Mayor, reported that the Mayor has strong reservations but believes that it would be wise and prudent to plan for the possibility of double decker buses should a decision be made to proceed in the future.

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Resolution No. 87-0334 -- Authorizing an agreement with the National Park Service to provide funding not to exceed \$229,350 for campsite facilities and related trail work.



Commissioner Staten stated that in light of recent articles in the press, that we should emphasize the fact that the City is putting over a quarter of a million dollars into improvements to the park. Also, the environmental impact report acknowledges the fact that the area is currently being used by the public.

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President Lee called for public comments. There were none.

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THEREUPON THE MEETING WAS ADJOURNED: 3:20 P.M.

ROMAINE A. BOLDRIDGE  
Secretary





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3  
/87  
M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

REGULAR MEETING

SEP 28 1987

Room 282, City Hall

SAN FRANCISCO  
PUBLIC LIBRARY

2:00 P.M.

September 8, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:22 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn

Excused: Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

On motion of Staten, seconded by Flynn, the Minutes of the regular meeting of August 11, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Staten, seconded by Flynn, the following resolution was adopted in Executive Session:

87-0337 WD Approving settlement by Stipulation for Judgment and execution of a new 8-month lease with California Book Company, Ltd.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Staten, seconded by Flynn, the following resolution was adopted in Executive Session:

87-0338 WD Approving the terms and conditions and authorizing lease to the California Book Company, Ltd.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted in Executive Session:

87-0339 MR Approving offer to Abbett Electric Corporation to allow Judgment under Code of Civil Procedure Section 998.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0340 MR Encouraging discussions between the American Public Transit Association and representatives of the disabled community regarding issues of concern to the disabled community; and requesting staff of the Municipal Railway to assist in establishing a process for these discussions, if desired by the parties.

VOTE: Ayes - Lee, Staten, Flynn



On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0341 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$298,962.62, for settlement of claims against the Municipal Railway, in the month of July 1987.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0342 WD Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Water Department Contract No. WD-1980, Excavation and Repaving for Water Service Trenches.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0343 WD Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Water Department Contract No. WD-1992, 8-Inch Ductile Iron Main Installation in Gilman Avenue, Fitch Street to 235 feet east of Earl Street.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0344 WD Awarding Water Department Contract No. WD-1926, Installation of Probe Meters and Controllers for San Francisco Water Department Pipelines, in the amount of \$41,410, to Ranger Pipelines, Inc./Interlane General Engineering, Inc., AJV, Contractor.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0345 WD Awarding Water Department Contract No. WD-1946, Crystal Springs Reservoir Spill Valves, in the amount of \$134,710, to Power Engineering Contractors.

VOTE: Ayes - Lee, Staten, Flynn



On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0346      HH      Awarding Hetch Hetchy Contract No. HH-777, Transit Power Substations - Painting and Roofing work, in the amount of \$82,400, to The Phoenix Paint Company, Contractor.

VOTE:   Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0347      HH      Awarding Hetch Hetchy Contract No. HH-782, Moccasin Powerhouse Tailrace, Modifications Phase I Bypass Inlet Structure, in the amount of \$49,763, to L. F. Genner Construction, Inc., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0348      WD      Accepting work performed under Water Department Contract No. WD-1962, Dumbarton Valve House Rehabilitation, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$560.00; and authorizing final payment in the amount of \$2,006.25 to All Phase Builders, Contractor.

VOTE:   Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0349      WD      Accepting work performed under Water Department Contract No. WD-1942, 8-Inch Ductile Iron Main Installation in Bush Street between Battery and Stockton Streets, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$7,276; authorizing an extension of time for unavoidable delays of 25 working days; and authorizing final payment in the amount of \$27,347 to P & J Utility Co., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0350      MR      Accepting work performed under Municipal Railway Contract No. 853R, Improvements Central Control, West Portal Station, as satisfactorily completed; approving Credit Contract Modification No. 3 in the amount of \$348.33; and authorizing final payment in the amount of \$66.07 to Echo West, Inc., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn





On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0351      WD      Accepting work performed under Water Department Professional Services Contract CT-19910, Water Waste Survey, as satisfactorily completed and authorizing final payment in the amount of \$6,495 to The Pitometer Associates, Consulting Engineers.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0352      GM      Authorizing the General Manager of Public Utilities, to negotiate and execute a Professional Services Contract with Pitometer Associates, to conduct water waste survey and network analysis, for an amount not to exceed \$72,150.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0353      HH      Authorizing and approving the substitution of subcontractor, Valley Pipe & Excavation Co. for Walthall Plumbing Co., to furnish and install under Hetch Hetchy Contract No. HH-667, the Warnerville Complex, a Septic System for Construction Quarters and Maintenance Building.

VOTE:    Ayes - Lee, Staten, Flynn

By Common Consent the following resolution was adopted:

- 87-0354      GM      Commending Leo Jed for his distinguished service to the City and County of San Francisco.

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0355      GM      Requesting that the San Francisco Real Estate Department enter into negotiations with the Pleasanton Joint School District for sale of 20 acres of land owned by the San Francisco Water Department in the City of Pleasanton.

VOTE:    Ayes - Lee, Staten, Flynn



On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0356      GM      Authorizing the General Manager of Public Utilities to amend the agreement dated April 1, 1986 with Martin W. Inderbitzen, increasing the amount by \$40,000 to a total of \$80,000; and extending the term by two years.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0357      MR      Authorizing the Municipal Railway to adjust service on the 2-CLEMENT, 3-JACKSON, 4-SUTTER, 8-MARKET, 10-MONTEREY, 18-46TH AVE., 21-HAYES, 26-VALENCIA, 37-CORBETT, 45-UNION/VAN NESS, 56-RUTLAND, AND 83-PACIFIC and requesting the Board of Supervisors not to disapprove these service adjustments.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0358      MR      Authorizing the Municipal Railway to extend the completion time of the contract with D & D Engineering from June 30, 1987 to June 30, 1988.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0359      MR      Authorizing the General Manager of Public Utilities to execute contract with Pier 39, Inc. and Embarcadero Center Inc. for a demonstration and operation of historic rail car service on the Embarcadero between Market/Embarcadero Center and Fisherman's Wharf/Pier 39, on Fridays and Saturdays from September 11 through October 17, 1987.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0360      MR      Authorizing the General Manager of Public Utilities to solicit proposals for professional consulting and engineering services for the Centralized Traffic Control Project for the Muni Metro System.

VOTE:    Ayes - Lee, Staten, Flynn



On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0361      WD      Authorizing the General Manager of Public Utilities to enter into an agreement with the United States Geological Survey to assess the supply potential of San Francisco's groundwater resources.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0362      WD      Authorizing the Director of Property to transfer surplus Water Department land to the Fire Department at "historic cost", for construction of a fire cistern.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0363      HH      Authorizing the General Manager of Public Utilities to enter into a contract with Roxanne Findley for professional video tape production services for a period not to exceed June 30, 1988 and for an amount not to exceed \$10,000.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0364      FM      Authorizing the issuance of not to exceed \$120,000,000 principal amount of San Francisco Water Revenue Bonds, Refunding Series of 1987; authorizing execution and delivery of an indenture providing for the issuance of said bonds; adopting an official statement describing said bonds; authorizing execution of a purchase contract selling said bonds; delegating to the General Manager and Assistant General Manager, Finance of the Commission power to complete said indenture and bond purchase contract; authorizing distribution of documents and authorizing taking of necessary action.

VOTE:    Ayes - Lee, Staten, Flynn

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0365      FM      Requesting Controller to approve reallocation of \$99,470 from surplus and unused equipment funds to purchase equipment items required by the Special Graffiti Removal Team.

VOTE:    Ayes - Lee, Staten, Flynn



On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0366      E      Awarding Water Department Contract No. 1975, 8-Inch Ductile Iron Main Installation in Turk Street between Webster and Laguna Streets, and between Gough and Polk Streets, in the net amount of \$332,200 to the second low bidder, P & J Utility Co.; and requesting the Board of Supervisors' approval to extend the time for award.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0367      E      Authorizing the Deputy General Manager and Chief Engineer to request statements of qualifications and proposals from professional engineering consulting firms for design of the Woods Division Expansion project.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0368      E      Authorizing the Utilities Engineering Bureau to request proposals and to select and recommend to this Commission the most qualified firm to investigate the seismic stability of the Stanford Heights Reservoir.

VOTE: Ayes - Lee, Staten, Flynn

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0369      E      Authorizing the Deputy General Manager and Chief Engineer to negotiate and execute a Professional Services Agreement with Allstate Geotechnical Services for an amount not to exceed \$270,000 for the As-Needed Consultant services.

VOTE: Ayes - Lee, Staten, Flynn

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Report of the General Manager

#### Tuolumne Fire Emergency

Mr. Donald Birrer, General Manager of Public Utilities, thanked the San Francisco Fire Department and Department of Public Works, and our own personnel in the Water Department, Bureau of Engineering and





Construction Management, and Hetch Hetchy, for responding to the fire emergency with personnel and equipment. No structures were lost.

Mr. Dean Coffey, General Manager, Hetch Hetchy Water and Power, reported that the fire situation is calm now because the temperature fell and the humidity rose. However, the fire is within two miles of Early Intake. The San Francisco Fire Department brought in portable plumbing units to protect structures and lay a wet trail. During this emergency, over 250 people were housed and fed at Moccasin.

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Resolution No. 87-0340 -- Encouraging discussions between the American Public Transit Association and representatives of the disabled community.

Mr. Thomas Rickert, Manager, Elderly and Handicapped Programs, informed the Commission of the possibility of a demonstration by the disabled community during the American Public Transit Association (APTA) Convention to be held in San Francisco later this month. Such a demonstration would not be directed toward the Municipal Railway's transportation modes which are wheelchair accessible. They do intend to demonstrate against the cable car system and the members of APTA, in general.

A video tape was shown of demonstrations by the disabled community at other APTA conventions.

Commissioner Staten requested that staff inform the Board of Supervisors regarding the possibility of a demonstration and details of our program.

Mr. Bruce Oka, representing the Muni Elderly and Handicapped Advisory Committee, supported discussions between APTA and the disabled community.

Ms. Doris Kahn, Chairman, Metropolitan Transportation Commission, reported that APTA had agreed to a meeting and to participation by the disabled community in panel discussions.

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Resolution No. 87-0357 -- Authorizing the Municipal Railway to adjust service on the 2-CLEMENT, 3-JACKSON, 4-SUTTER, 8-MARKET, 10-MONTEREY, 18-46th AVENUE, 21-HAYES, 26-VALENCIA, 37-CORBETT, 45-UNION/VAN NESS, 56-RUTLAND and 83-PACIFIC.

Mr. Peter Straus, Director of Planning, stated that the proposed service reductions would not affect peak service. In most cases the headway adjustment would be a change in bus frequency from 12 to 15 minutes or from 15 to 20 minutes. Two neighborhood meetings were held on August 17 and 18, 1987 to obtain public comments. The questions raised related to the reliability of the schedules rather than the proposed changes to those schedules.

Commissioner Flynn requested a report regarding schedule adherence within 90 days of implementing the revised schedules.

Mr. Louis H. Minkin stated that night service on the 2-CLEMENT is infrequent.

Ms. Enid Lim, representing Chinatown Neighborhood Association, suggested discontinuance of the portion of the 83-PACIFIC line west of Van Ness Avenue due to low ridership.



Mr. Dodge said that if service were dependable he could live with a reduction in service.

Mr. James Seal, California Bus Association, offered to provide express bus service on lines 16X-NORIEGA and 72X-SUNSET. He said that operating costs of a private provider could save \$157,000 annually.

President Lee suggested, and it was agreed, that staff would monitor schedule adherence. If problems develop, staff would report as soon as possible; if not, staff would report in 60 days.

Commissioner Staten moved, Commissioner Flynn seconded, to amend the resolution to indicate the actual savings for fiscal year 1987-88. The amendment passed, and Resolution No. 87-0357 was adopted, as amended.

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Resolution No. 87-0369 -- Authorizing a professional services agreement with Allstate Geotechnical Services for as-needed consultant services.

Mr. Donald Keener, Acting Deputy General Manager and Chief Engineer, stated that a protest was received from Ms. Lucy Michail, President of United Engineering Technology, alleging that Allstate Geotechnical Services would not be able to handle all of the work.

Ms. Michail suggested two contracts in order to provide multi-discipline services.

On motion of Commissioner Flynn, seconded by Commissioner Staten, Resolution No. 87-0369 was adopted, authorizing an agreement with Allstate Geotechnical Services.

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THEREUPON THE MEETING WAS ADJOURNED: 5:00 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

OCT 13 1987

REGULAR MEETING

SAN FRANCISCO  
PUBLIC LIBRARY

Room 282, City Hall

2:00 P.M.

September 22, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:40 P.M.

Present: President Jeffrey Lee, Commissioner H. Welton Flynn,  
Commissioner Mark W. Buell

Excused: Vice President Charna E. Staten, Commissioner Arthur V.  
Toupin

On motion of Flynn, seconded by Buell, the Minutes of the regular  
meeting of September 8, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of  
the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Flynn, the following  
resolution was adopted:

87-0370 MR Requesting the Controller to draw warrants in  
payment of claims against the Municipal Railway,  
totaling \$15,000.00.

VOTE: Ayes - Lee, Flynn, Buell

On motion of Buell, seconded by Flynn, the following  
resolution was adopted:

87-0371 MR Approving Revolving Fund payments made by the  
Manager, Bureau of Claims and Contracts, totaling  
\$249,811.75, for settlement of claims against the  
Municipal Railway, in the month of August 1987.

VOTE: Ayes - Lee, Flynn, Buell

On motion of Buell, seconded by Flynn, the following  
resolution was adopted:

87-0372 WD Awarding Water Department Contract No. WD-1952,  
Pilarcitos Cottage Rehabilitation, in the amount of  
\$68,700, to Far East Construction Co., Contractor.

VOTE: Ayes - Lee, Flynn, Buell





On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0373      WD      Accepting work performed under Water Department Contract No. WD-1954, 8-Inch Ductile Iron Main Installation in Washington Street Between Battery and Grant Avenue, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$13,895.70; and authorizing final payment in the amount of \$9,118.62 to D'Arcy & Harty Construction Co., Contractor.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0374      WD      Accepting work performed under Water Department Contract No. WD-1969, 8-Inch Ductile Iron Main Installation in Wawona Street and 39th Avenue and between 45th Avenue and Sloat Boulevard, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$29,248.34; and authorizing final payment in the amount of \$4,976.44 to D'Arcy and Harty Construction Co., Inc., Contractor.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0375      WD      Accepting work performed under Water Department Contract No. WD-1937 - 425 Mason Street, Rehabilitate Toilets, Utilities, First Floor Cabinetry and Related Work, as satisfactorily completed; approving Credit Contract Modification No. 4 in the amount of \$300.81; and authorizing final payment in the amount of \$5,890.59 to C & M Construction, Contractor.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0376      MR      Authorizing the Assistant General Manager, Finance to apply for, accept and expend \$64,000 from the U.S. Department of Transportation under Section 8 of the Urban Mass Transportation Act, as amended, for Municipal Railway 5-Year planning activities in fiscal year 1987/88.

VOTE:    Ayes - Lee, Flynn, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0377      WD      Rejecting sole bid received on September 3, 1987 for Water Department Contract WD-1963, Reroofing CDD Water Department Buildings, and authorizing readvertisement under Water Department Contract No. WD-1963R.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0378      GM      Authorizing the General Manager of Public Utilities to request proposals for private consulting firms and individuals to prepare a "Specific Plan" for Water Department properties in the City of Pleasanton; and establishing a Selection Committee to review and evaluate all proposals.

VOTE:    Ayes - Lee, Flynn, Buell

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On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0379      GM      Declaring the Municipal Railway's 24th and Utah property "surplus"; requesting the Director of Property, San Francisco Real Estate Department to seek rezoning of the property; and directing staff to take steps towards relocation of Railway operations currently located at 24th and Utah and the redevelopment of the property.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0380      MR      Authorizing the Municipal Railway, acting through the Director of Purchasing and Services, to execute a Personal Services Agreement with Jeri Mersky, for an amount not to exceed \$19,250, for the period ending June 30, 1988.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0381      MR      Authorizing the Municipal Railway, acting through the Director of Purchasing and Services, to execute a Personal Services Agreement with Alan Browning, for an amount not to exceed \$19,250, for the period ending June 30, 1988.

VOTE:    Ayes - Lee, Flynn, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0382      HH      Expressing support for statewide Water Awareness Week activities, and authorizing expenditure of Hetch Hetchy operating funds not to exceed \$2,000 for a poster contest and prizes for school children to further the goals of Water Awareness Week and to encourage water conservation.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0383      E      Awarding Water Department Contract No. 1976, 6-Inch Ductile Iron Main Installation in Francisco, Pfeiffer and other streets, in the net amount of \$225,705 to the second low bidder, Vickers Concrete Sawing/Uniacke Construction, Inc. AJV, Contractor.

VOTE:    Ayes - Lee, Flynn, Buell

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On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0384      E      Authorizing the Deputy General Manager to negotiate and execute a Professional Services Agreement with Morrison-Knudsen Engineers, Inc., for an amount not to exceed \$350,000 for the new MUNI Revenue Collection Facility in the Geneva Office Building, and for the restoration and rehabilitation of the building.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0385      E      Authorizing the Deputy General Manager and Chief Engineer to negotiate and execute a Professional Services Agreement with Parsons, Brinkerhoff, Quade and Douglas, for an amount not to exceed \$600,000 for the Municipal Railway Potrero Division facility rehabilitation.

VOTE:    Ayes - Lee, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0386      MIS      Authorizing the General Manager to enter into a Contractual Services Contract with Cahill and Associates, for computer systems consulting, not to exceed \$97,900.

VOTE:    Ayes - Lee, Flynn, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0387      MIS    Authorizing the General Manager to enter into a Personal Services Contract with R. C. Research for computer programming services, not to exceed one year and \$65,000.

VOTE:    Ayes - Lee, Flynn, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Report of the General Manager

##### Budget

Mr. Donald J. Birrer, General Manager of Public Utilities, reported that the Mayor sent a letter to all department heads regarding budget problems based upon data from the first two months of the fiscal year. According to the letter, only essential requisitions will be approved. Department heads have been requested to submit program changes by September 28, 1987 to help solve the problem. Supplemental appropriations will not be approved and discretionary funds will be reviewed.

##### Papal Visit

Mr. Birrer said that the Municipal Railway did a splendid job in adjusting its routes, getting information out to the public and cooperating with other agencies.

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Resolution No. 87-0379 -- Declaring the Municipal Railway's 24th and Utah property "surplus"; requesting the Director of Property, San Francisco Real Estate Department to seek rezoning of the property; and directing staff to take steps towards relocation of Railway operations currently located at 24th and Utah and the redevelopment of the property.

In response to questions by the Commission, Mr. Douglas Wright, Director of Planning and Development, said that in declaring this property surplus there are a couple of options under the Charter. The first would be disposition, the other a long-term lease. Because of the interest by other City departments and the neighborhood, we are trying to control development on the site. If we declared it surplus for disposition, someone could purchase it and be under no restraint to do anything. The long-term lease opportunity seems to make sense to continue to discuss our options. We presume a commercially operated garage would occupy some proportion of the total parcel that would return revenue to the Public Utilities Commission. The question of a lease on the housing project would require more discussion with City agencies. He said that he would come back to the Commission with the result of those discussions and the rezoning process.





Commissioner Flynn asked whether staff contemplated a lease to an entity for total development of the site, or to the various components of the site. Mr. Wright replied that there are advantages to go either way. More discussions are needed. There are advantages to seeking total site development. We could probably realize a joint venture with the private sector because of design considerations and perhaps the composition of the project. It could be a side-by-side development of a parking garage and housing or a garage with housing on top. Based upon conversations with the Mayor's Housing and Development Office and City Planning, we would probably have a single request for proposals.

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Item No. 20 -- Authorizing a supplemental agreement in modification of lease with San Francisco Unified School District.

Commissioner Buell asked whether the School District had a specific plan as to the type of school to be built on the site or the time frame for building. Ms. Deborah Rohrer, Manager, Bureau of Claims and Contracts, replied that originally the School District planned to build a high school on the site.

Commissioner Buell requested that this matter be continued for further information regarding the School District's plans and its rationale for building new schools while closing existing schools.

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THEREUPON THE MEETING WAS ADJOURNED: 3:45 P.M.



2  
/87  
MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

SPECIAL MEETING

Room 2-C, City Hall

8:30 A.M.

October 1, 1987

DOCUMENTS DEPT.

OCT 26 1987

SAN FRANCISCO  
PUBLIC LIBRARY

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 8:35 A.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

A tape of the meeting is on file in the office of the Secretary of  
the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Buell, the  
following resolution was adopted:

87-0388 MR Allowing members of the Armed Forces in uniform to  
ride Municipal Railway vehicles without payment of  
fares during Navy Fleet Week, October 10 through  
October 15, and providing shuttle service for the  
Annual Fun Run, October 11, 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Flynn, the  
following resolution was adopted:

87-0389 GM Authorizing the General Manager and Chief Engineer,  
San Francisco Water Department to negotiate with SCT  
Resources Management Corporation regarding  
differences arising from SCT's contract to develop a  
Customer Information and Billing System; and  
directing staff to report to the Commission in two  
weeks.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Staten, the  
following resolution was adopted in executive  
session:

87-0390 GM Settling the litigated claims of S. J. Amoroso  
Construction Company, Inc./Verrett Construction  
Company, a joint venture vs. City and County of San  
Francisco, Superior Court No. 843-988 for Forest  
Hill Station and No. 850-341 for Geneva Car Barn.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the  
office of the Secretary of the Public Utilities Commission.

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Item No. 4 -- Presentation by SCT Resource Management Corporation regarding development of a Customer Information and Billing System.

Mr. Mike Chamberlain, Vice President, SCT, Systems Integration Division, requested a transcript of this item. Said transcript is made a part of these minutes.

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THEREUPON THE MEETING WAS ADJOURNED: 9:56 A.M.

ROMAINE A. BOLDRIDGE  
Secretary





M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

REGULAR MEETING

NOV 12 1987

Room 282, City Hall

SAN FRANCISCO  
PUBLIC LIBRARY

2:00 P.M.

October 13, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:12 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin

Commissioner Mark W. Buell arrived at 2:42 P.M.

On motion of Toupin, seconded by Staten, the Minutes of the regular meeting of September 22, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0391 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$46,000.00.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0392 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts, totaling \$142,285.84, for settlement of claims against the Municipal Railway, in the month of September 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0393 WD Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Water Department Contract No. WD-1730 - Central Pump Station - Seismic Reinforcement and Install Pump.

VOTE: Ayes - Lee, Staten, Flynn, Toupin



On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0394      HH      Accepting work performed under Hetch Hetchy Contract No. HH-781, Paint Moccasin Administration Building, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$4.89; and authorizing final payment in the amount of \$3,476.29 to Ross Porter Painting Company, Contractor
- VOTE:   Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0395      HH      Accepting work performed under Hetch Hetchy Contract No. HH-784, West Portal and Priest Reservoirs - Resurfacing of Roads, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$3,878.68; and authorizing final payment in the amount of \$13,141.60 to Western Stone Products, Inc., Contractor.
- VOTE:   Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0396      HH      Rejecting sole bid received on September 25, 1987 for Hetch Hetchy Contract No. HH-780, O'Shaughnessy Campground Facilities, and authorizing readvertisement of the contract under Hetch Hetchy Contract No. HH-780R, when restriction of access to the site is removed.
- VOTE:   Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0397      GM      Authorizing Albina Arietta to serve as Acting Secretary in the absence of the Secretary.
- VOTE:   Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Staten, the following resolution was adopted:

- 87-0398      WD      Declaring that an emergency exists, in accordance with the provisions of Section 6.30 of the Administrative Code, at the San Antonio Reservoir in Alameda County and authorizing transfer of \$75,000 from Water Department Capital Project 726-01 to a Facilities Maintenance Project 295-01, for necessary repairs.
- VOTE:   Ayes - Lee, Staten, Flynn, Toupin



Vice President Staten was excused at 2:18 P.M.

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0399      GM      Authorizing the General Manager of Public Utilities to execute Modification No. 1 to the Agreement with Brian E. Gray, Attorney at Law, increasing the contract amount by \$150,000.

VOTE:    Ayes - Lee, Flynn, Toupin

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

- 87-0400      GM      Authorizing the redefining of the Resource Management Capital Project as a resource and planning program and reallocating the existing funds from a Capital Project budget to a Programmatic Project budget.

VOTE:    Ayes - Lee, Flynn, Toupin

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0401      MR      Authorizing the General Manager of Public Utilities, to execute a contract with N Graphic to procure marketing, advertising and creative design services on an "as needed" basis up to the amount of \$100,000, for fiscal year 1987-88.

VOTE:    Ayes - Lee, Flynn, Toupin

On motion of Flynn, seconded by Topin, the following resolution was adopted:

- 87-0402      WD      Approving the sale of an easement within Water Department land in Atherton, being a portion of the Bay Division Pipelines 3 and 4 right-of-way, and authorizing the Director of Property to prepare the necessary legislation for Board of Supervisors enactment to consummate the sale.

VOTE:    Ayes - Lee, Flynn, Toupin

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0403      HH      Declaring Hetch Hetchy Parcel No. 4045(1), along O'Shaughnessy Boulevard, San Francisco as surplus and authorizing the Real Estate Department to appraise and negotiate sale.

VOTE:    Ayes - Lee, Flynn, Toupin





Commissioner Buell arrived at 2:42 P. M.

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

- 87-0404      E      Approving an increase of \$16,750.53 in the contract amount of Hetch Hetchy Contract No. HH-757, Construction and Equipment Installation, Kirkwood Powerhouse Addition; and approving Contract Modification No. 25 in the amount of \$94,216, for necessary design improvements and changes.

VOTE:    Ayes - Lee, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0405      E      Accepting work performed under Professional Services Contract for the Kirkwood Penstock Stabilization, as satisfactorily completed, and authorizing final payment in the amount of \$16,404.05 to Woodward-Clyde Consultants.

VOTE:    Ayes - Lee, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0406      E      Awarding Water Department Contract No. WD-1989, Furnish and Install Fiberglass Water Tanks, in the amount of \$40,780.00 to the third low bidder, United Engineering Technology, Inc., Contractor.

VOTE:    Ayes - Lee, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0407      FM      Authorizing the Assistant General Manager, Finance to execute a contract modification with Peat Marwick Main & Co. for Hetch Hetchy Power related work, in an amount not to exceed \$20,000, and extending the time for completion of the work to January 31, 1988.

VOTE:    Ayes - Lee, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0408      CC      Approving the terms and conditions and authorizing the lease of .413 acres of Water Department Right-of-Way land located in San Mateo County, to Robert H. Leech, for the purpose of a car rental lot, for a term of five years commencing July 1, 1987 and terminating on June 30, 1992, at an initial



annual rental of \$16,200 and an annual increase in direct proportion to any percentage increase in Cost of Living Index.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Report of the General Manager

Mr. James Cooney, Acting General Manager of Public Utilities, reported that the Commission's bonding agent is no longer dealing in municipal bonds. Mr. Anson Moran, Assistant General Manager, Finance, stated that the Commission had selected the firm of Solomon Brothers to underwrite the possible refunding of Water Department revenue bonds. Solomon Brothers is reorganizing, scaling back its operations and getting out of the municipal bond business. The Commission had selected a team of several firms. Shearson Lehman Brothers, a member of the team, is in position to take over as lead underwriter. The team represents both locally based and nationwide firms and will be quite capable of marketing and underwriting the bonds.

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At 2:18 P.M. Vice President Staten was excused.

Resolution No. 87-0401 -- Authorizing the General Manager of Public Utilities to execute a contract with N Graphic to procure marketing, advertising and creative design services on an "as needed" basis up to the amount of \$100,000, for fiscal year 1987-88.

Mr. Jaimie Levin, Director, Community Affairs, stated that Mr. Koppelman submitted a letter of protest regarding this contract. Mr. Charles Koppelman of Koppelman & Associates, stated that he was protesting regarding procedural questions. He said that his firm received the top numerical score before the 5% for Women Business Enterprise (WBE) was applied to N Graphic, resulting in a score of 339.30 for N Graphic, compared to 339.15 for his firm. He pointed out that his firm had done work for the Municipal Railway since 1981. This is the first year that the work was put out to bid. He said that he believed the process was flawed because the materials in the Request for Proposals (RFP) did not include the rules and regulations for how affirmative action, WBE/MBE points were to be allocated. It only included the regulation as adopted. Implementation material was not in the package. He said that that turned out to be crucial because that was the discriminating difference in terms of the 5% add-on. Neither was this information provided to the interview committee. Add-on points are a percent of the winner's points. Also, the RFP while including a breakdown of general review criteria, did not include a breakdown by points. Therefore, he said, he did not know the basis upon which he was being judged. Finally, the score was so close as to be indistinguishable. He suggested a second review of the two finalists.

Commissioner Flynn stated that the process for adding points for MBE/WBE and LBE is statutory. He suggested that had Mr. Koppelman known how the points were applied, perhaps he would have gotten the contract. Commissioner Flynn pointed out that the process was not known by the other party either.



President Lee said that the implication is that had you known about the scoring that the screening board might have adjusted the score.

Mr. Koppelman said that he did not want to leave that impression.

President Lee pointed out that the ordinance states how the points are to be applied.

Mr. Levin said that he felt the process was fair and open and that the department has an excellent firm in N Graphic to perform the work.

On motion of Commissioner Toupin, seconded by Commissioner Flynn, Resolution No. 87-0401 was unanimously adopted.

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At 2:42 P.M. Commissioner Buell arrived.

Resolution No. 87-0404 -- Approving an increase of \$16,750.53 in Hetch Hetchy Contract No. HH-757; and approving Contract Modification No. 25 in the amount of \$94,216.

Commissioner Flynn requested that staff prepare a report itemizing the projected costs of the contract at inception and the actual costs.

President Lee expressed concern about the amount by which this contract is over budget. He suggested that in the future, staff consider using more staff time to work with consultants to minimize after construction problems.

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THEREUPON THE MEETING WAS ADJOURNED: 3:03 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION

CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

DOCUMENTS DEPT.

NOV 17 1987

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REGULAR MEETING

Room 282, City Hall

2:00 P.M.

October 27, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Albina Arietta

ACTING SECRETARY





Call to Order: 2:10 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner Mark W. Buell

Excused: Commissioner Arthur V. Toupin

Commissioner H. Welton Flynn arrived at 2:13 P.M.

On motion of Buell, seconded by Staten, the Minutes of the special meeting of October 1, 1987 and regular meeting of October 13, 1987 were approved.

A tape of the meetings are on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0410 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$79,000.00.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0411 WD Approving collections for the months of July, August and September, 1987, of charges for damages which the San Francisco Water Department has against miscellaneous debtors in the amount of \$5,396.38, and one write-off debt in the amount of \$303.75.

VOTE: Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0412 HH Approving collections for the months of July, August and September, 1987, of charges for damages which Hetch Hetchy Water and Power has against miscellaneous debtors in the amount of \$6,639.09 and write-off debts in the amount of \$9,736.80

VOTE: Ayes - Lee, Staten, Flynn, Buell



On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0413      WD      Requesting Controller to draw a warrant in favor of Macy's California, in the amount of \$35,588.86, in full settlement of claim against the San Francisco Water Department, arising from an 8-inch water main break on O'Farrell Street between Security Pacific Place and Grant Avenue, on June 29, 1987.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0414      WD      Approving the plans and specifications as prepared by staff, and authorizing Bid Call for Water Department Contract No. WD-1988, 8-Inch Ductile Iron Main Installation in 24th Street between Harrison Street and Potrero Avenue.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0415      MR      Approving amendments modifying existing lease with 555 California Street Partners for space on the roof of the Bank of America Building for the Municipal Railway's radio transmission equipment, clarifying the City's self-insurance provisions.

VOTE:    Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0416      GM      Requesting the Mayor to recommend to the Board of Supervisors a Municipal Railway supplemental appropriation in the amount of \$100,000 for the implementation of a Bayshore Corridor Transit Systems Planning Study.

VOTE:    Ayes - Lee, Flynn, Buell  
         Noes - Staten

On motion of Staten, seconded by Buell, the following resolution was adopted:

- 87-0417      MR      Authorizing the General Manager of Public Utilities, to negotiate and enter into a contract with Carlton Associates to perform control process evaluation and implementation services for the Maintenance Division, Support Shop, from September 30, 1987 to July 31, 1988, at a cost not to exceed \$50,000.

VOTE:    Ayes - Lee, Staten, Flynn, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0418      MR    Authorizing the General Manager of the San Francisco Municipal Railway to establish appropriate prices for the sale of transit related video training programs.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0419 -   MR -   Authorizing the General Manager of the San Francisco Municipal Railway to implement a dated transfer program.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Buell, seconded by Staten, the following resolution was adopted:

87-0420      HH    Authorizing the General Manager of Public Utilities to execute an agreement with the U. S. Fish and Wildlife Service to perform a fishery study along the Tuolumne River between O'Shaughnessy Dam and Early Intake.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0421      CC    Rejecting staff recommendation to modify the ground lease to the San Francisco Unified School District, of land under the jurisdiction of the Water Department, located at the southeast corner of 7th Avenue and Lawton Streets, San Francisco.

VOTE:   Ayes - Lee, Staten, Flynn, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Report of the General Manager

Mr. Donald Birrer, General Manager of Public Utilities, reported that there had been some rain last week and as of now we are about 75% of normal. He reported that he met with Mayor Feinstein and Secretary of the Interior Hodel in Sacramento and toured the Hetch Hetchy Project with them. The Bureau of Reclamation and the State of California will study the Secretary's proposal. The Mayor's Office organized a task force to investigate and provide information for the City's rebuttal.



Commissioner Buell suggested that the Commission should be represented on the task force. Commissioner Staten suggested that the task force consider a public information effort which would include placing exhibits in lobbies in downtown San Francisco, San Jose and Oakland. Mr. Birrer replied that he would present the Commission's suggestions and see if a Commissioner could be appointed to the task force. Also, he would provide the Commission with copies of the activities of the task force on an ongoing basis.

#### Resignation

Mr. Birrer reported that he had received a letter of resignation from Mr. William Stead, General Manager of the Municipal Railway. He expressed regret at losing him but wished him well in his future endeavors. The effective date will be November 13, 1987.

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Resolution No. 87-0416 -- Requesting a supplemental appropriation in the amount of \$100,000 for implementation of a Bayshore Corridor Transit Systems Planning Study.

In response to a question by the Commission, Mr. Alan Lubliner of the Mayor's Office said that the Mayor has indicated that she will not sign any new supplemental appropriations. If this is a high priority it should be done with available funds.

Commissioner Staten expressed concern regarding how this particular study fits in the overall long-term planning of the Municipal Railway. She suggested taking the \$100,000 to look at the whole system not just the Third Street Corridor which she said had a low ridership compared to other corridors, such as the Geary, the J-Church and the N-Judah.

Commissioner Flynn said that the southeast portion of the City is the one that has the most use for some type of modification in the transit system--not the J Line or the L, K and M. Despite the number of people that ride it now, the projections indicate that there will be alot more people. This ties into the Mission Bay Corridor and the E-Line. The southeast area needs to have the same advantages as presently enjoyed by other parts of the City.

Commissioner Buell said that the southeast section of the City is clearly the future development area. He said that he would rather see the Commission take the lead in initiating what eventually happens in terms of public transit in that corridor rather than leaving it to someone else. This issue needs to be part of the 5-Year Plan.

Mr. Stead said that he would propose the Bayshore study ahead of all the energy being put into the Geary Corridor.

Commissioner Buell moved to move this supplemental appropriation forward. Commissioner Flynn seconded. On the question, Commissioners Lee, Flynn and Buell voted "Aye". Commissioner Staten voted "No".

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Resolution No. 87-0421 -- Rejecting staff recommendation to modify ground lease for the San Francisco Unified School District.

Ms. Deborah Rohrer, Manager, Bureau of Claims and Contracts, described the history of this lease. Commissioner Buell asked whether the School District knew what they were going to do with the property. Ms. Rohrer replied in the negative.





Commissioner Flynn spoke in opposition to an extension of time when the School District does not know what they intend to do with the property.

Commissioner Lee expressed the opinion that the piece of land appeared small for a high school or even a grammar or middle school.

Commissioner Flynn moved to reject the staff recommendation. Commissioner Buell seconded. The motion was adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 3:12 P.M.

ALBINA ARIETTA  
Acting Secretary



MINUTES

PUBLIC UTILITIES COMMISSION

CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

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REGULAR MEETING

DEC 3 1987

Room 282, City Hall

SAN FRANCISCO  
PUBLIC LIBRARY

2:00 P.M.

November 10, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:08 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin

Excused: Commissioner Mark W. Buell

On motion of Flynn, seconded by Staten, the Minutes of the regular meeting of October 27, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0422 MR Approving collections for the month of October, 1987, of charges for damages which the Municipal Railway has against miscellaneous debtors in the amount of \$4,053.17.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0423 WD Accepting work performed under Water Department Contract No. WD-1947 - 425 Mason Street, Mezzanine and Improvements, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$2,018.89; authorizing an extension of time for unavoidable delay of four calendar days; and authorizing final payment in the amount of \$4,705.65 to Echo West, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0424 EC Authorizing the Bureau of Energy Conservation to apply for, accept, and expend grants for \$85,000 from the Department of Energy and the Urban Consortium to continue its energy management activities as part of the Urban Consortium Energy Task Force Year IX Program.

VOTE: Ayes - Lee, Staten, Flynn, Toupin



On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0425      GM      Commending William G. Stead for his service to the City and County of San Francisco as General Manager of the Municipal Railway.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

87-0426      GM      Approving the appointment made by the General Manager of Public Utilities of Paul Toliver as Acting General Manager, Municipal Railway.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin

On motion of Staten, seconded by Toupin, the following resolution was adopted:

87-0427      MR      Authorizing the General Manager of Public Utilities to solicit proposals for professional engineering services relative to the Cable Car Traction System.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0428      WD      Authorizing the General Manager of the Water Department to give consent to the California Water Service Company to serve a new customer outside their service area.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Toupin, the following resolution was adopted:

87-0429      HH      Authorizing the Real Estate Department to negotiate a lease agreement with Quintana Petroleum Corporation for oil, gas and mineral exploration under a portion of the Hetch Hetchy right-of-way in Stanislaus County.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

87-0430      FM      Authorizing the Assistant General Manager, Finance to apply for, accept and expend \$8,934,648 of UMTA Section 9 operating assistance for 1987-88 Municipal Railway operating expenses and \$30,266,732 of UMTA





Section 9 capital assistance funds and required local match contributions from Metropolitan Transportation Commission allocated resources and/or San Francisco Municipal Railway Improvement Corporation for nine Municipal Railway projects.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

On motion of Flynn, seconded by Staten, the following resolution was adopted:

87-0431      FM    Authorizing the Assistant General Manager, Finance to apply for, accept and expend \$5,680,180 from 1988-89 State Article XIX Guideway and Transportation Planning Development (TP&D) Account Transit Capital Improvement funds and \$815,365 from regional and local match funds for five Municipal Railway capital projects.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

On motion of Toupin, seconded by Staten, the following resolution was adopted:

87-0432      E    Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Municipal Railway Contract No. 859, Harrison Street Facility - General Construction.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0433      E    Authorizing the Deputy General Manager and Chief Engineer, Public Utilities Commission to execute Amendment No. 2 to the Professional Services agreement with Camp Dresser and McKee, Inc. for the San Andreas Water Treatment Plant Expansion, in an amount not to exceed \$333,759.

VOTE: Ayes - Lee, Staten, Flynn, Toupin

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Report of the General Manager

#### Water Conservation Poster Contest

Mr. Donald Birrer, General Manager of Public Utilities, reported that the Water Department conducted a successful poster contest on water conservation with school children. The students submitted



the slogan "Good to taste, too good to waste." He said that staff intends to use the winning posters in its public information materials.

#### Secretary of the Interior Press Release

Mr. Birrer reported that Secretary Hodel released a statement to the press today following receipt of a report by the Bureau of Reclamation which recommended spending \$5-8 million to study options for water and power over a six-year period. Staff received a copy of the report yesterday. A response was drafted for the Mayor.

#### Auxiliary Power Unit

Mr. Birrer reported that the Municipal Railway wants to drop the program for auxiliary power units for electrical vehicles. The department spent \$400,000 out of a \$7 million budget performing tests on auxiliary units which were attached to the vehicles. The results indicate that while built in units might be desirable the attached units were not.

#### General Manager Replacement

Mr. Birrer recommended Mr. Paul Toliver as interim General Manager while a search is undertaken for a permanent General Manager. He said that the search would include our own people as well as others nationwide. He said that he met with the firm of Smith, Goerss and Ferneborg to begin the search.

Commissioner Flynn said that while he understood no commitments were made, there should be a resolution to authorize negotiations with the firm. Mr. Birrer replied that he would have an item before the Commission at the next meeting and an outline of the procedures for entering into a contract.

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#### Introduction of New Business

Commissioner Staten inquired about the recent report concerning a proposed extension of CalTrain service to the East Bay Terminal. Mr. William Stead, General Manager, Municipal Railway, replied that he saw a draft of the report. When a final version is received, staff will look at it. Commissioner Staten requested that the Commission receive a report at that time. She said that she is aware of pressure to build improvements for the benefit of San Mateo county which may jeopardize projects the City could do for the Municipal Railway.

\*\*\*\*\*

Resolution No. 87-0425 -- Commending William G. Stead for his service to the City and County of San Francisco as General Manager of the Municipal Railway.

Mr. Birrer said that he felt the whole community owes Mr. Stead a debt of gratitude for what he accomplished as General Manager of the Municipal Railway.

President Lee said that Mr. Stead's leaving would be a great loss to the City.

Mr. Stead expressed confidence in the Municipal Railway management team, and thanked the Commission for its past support.



The members of the Commission wished him the best of luck in his new position.

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Item No. 11 -- Presentation of 1986-87 Year End Financial and Management by Objectives Performance Reports.

Copies of these reports are on file in the office of the Secretary of the Public Utilities Commission.

Each department and bureau head reported on the major activities of their department or bureau during the last fiscal year.

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THEREUPON THE MEETING WAS ADJOURNED: 4:34 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

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DEC 3 1987

SPECIAL MEETING

Room 282, City Hall

SAN FRANCISCO  
PUBLIC LIBRARY

5:00 P.M.

November 17, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 5:10 P.M.

Present: President Jeffrey Lee, Commissioner H. Welton Flynn,  
Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

Excused: Vice President Charna E. Staten

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0435 FM Acknowledging the resignation of Salomon Brothers Inc. and Pryor, Govan, Counts & Co., Inc. as co-managing underwriters for the not to exceed \$120,000,000 principal amount of San Francisco Water Revenue Bonds, Refunding Series of 1987 and appointing Shearson Lehman Brothers Inc. and Daniels & Bell, Inc. as co-managing underwriters for said bonds and authorizing modifications to the bond documents, including use of an insurance policy for the reserve fund and capital appreciation bonds, and execution of related documents.

VOTE: Ayes -0 Lee, Flynn, Toupin, Buell

On motion of Toupin, seconded by Flynn, the following resolution was adopted:

87-0436 GM Authorizing the General Manager of Public Utilities to negotiate and enter into a contract with Smith, Goerss and Ferneborg, Inc. to perform a nationwide search to select a candidate to fill the position of General Manager of the Municipal Railway, at a cost not to exceed \$50,000.

VOTE: Ayes - Lee, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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Resolution No. 87-0435 -- Acknowledging the resignation of Salomon Brothers Inc. and Pryor, Govan, Counts & Co., Inc. as co-managing underwriters for the not to exceed \$120,000,000 principal amount of San Francisco Water Revenue Bonds, Refunding Series of 1987 and appointing Shearson Lehman Brothers Inc. and Daniels & Bell, Inc. as co-managing underwriters for said bonds and authorizing modifications to the bond documents, including use of an insurance policy for the reserve fund and capital appreciation bonds, and execution of related documents.



Mr. Anson Moran, Assistant General Manager, Bureau of Financial Management, reported that staff and consultants had been working on pricing of revenue bonds in New York today. A firm offer is expected tomorrow for these bonds. He summarized the resolution before the Commission as: 1) recognizing that Salomon Brothers, Inc. is no longer in this business and appointing Shearson Lehman Brothers Inc. and Daniels & Bell, Inc. in their place; 2) allowing for the purchase of insurance in place of carrying a debt service reserve fund; 3) permitting the use of capital appreciation bonds; and 4) changing the limit of acceptable debt service savings to \$1,000,000. He explained that based upon today's pricing he expects the net debt service savings to be in excess of \$4,000,000. However, with this change in the acceptable limit it would allow the savings to be put into the construction fund instead of taking them as debt service savings. Also, at today's pricing the true interest cost would be around 7.8 percent, as compared to 8.932 percent when the 1985 issue was sold.

On motion of Commissioner Buell, seconded by Commissioner Toupin, Resolution No. 87-0435 was unanimously adopted.

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Resolution No. 87-0436 -- Authorizing the General Manager of Public Utilities to negotiate and enter into a contract with Smith, Goerss and Ferneborg, Inc. to perform a nationwide search to select a candidate to fill the position of General Manager of the Municipal Railway, at a cost not to exceed \$50,000.

Mr. Donald Birrer, General Manager of Public Utilities, said that the reason he selected Smith, Goerss and Ferneborg, Inc. is because it is the firm that brought William Stead to the City and had been through the process most recently. The contract will be processed through the Civil Service Commission and through the Purchaser for signature. He said that he saw other things in this contract than just replacing the General Manager and getting a professional to look at the management structure of the Municipal Railway. He said that he felt the department was potentially vulnerable at the Deputy General Manager level also. In the initial talks with the firm regarding salary ranges, it appears we may be underpaying further down in the organization. Migration is popular among transit managers and deputy managers. One of our basic aims is to end up with someone we will have here for the long term; and, also to be able to keep our people to support that person. He said that the Mayor has asked that he move expeditiously to fill the position.

Commissioner Toupin moved approval of the resolution. Commissioner Flynn seconded.

Commissioner Flynn stated that he supported the resolution. He asked whether funds were available for this contract since it is an unbudgeted item. Mr. Moran affirmed that funds were available. However, he said he did not have the source information with him. Commissioner Flynn inquired as to the time frame for the contract. Mr. Birrer replied that he hoped to get a candidate pool within a few weeks. Then he intended to narrow the pool down to 3 to 5 candidates and return to the Commission for advice on those candidates. Commissioner Flynn asked about the scope of the contract. Mr. Birrer replied that the scope is to provide candidates for a General Manager. He said he would provide the firm with the position description, organization description, description of the role of the individual in relation to the organization and the City structure and the minimum qualifications.



President Lee asked that the firm report on the candidates' current salaries so that the Commission may have that information for comparison. Mr. Birrer replied that salary information would be gathered on the general manager and deputy general manager levels.

On the question, all Commissioners voted "Aye".

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THEREUPON THE MEETING WAS ADJOURNED: 5:29 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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PUBLIC UTILITIES COMMISSION

DEC 15 1987

CITY AND COUNTY OF SAN FRANCISCO

SAN FRANCISCO  
PUBLIC LIBRARY

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

November 24, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY





Call to Order: 2:10 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

On motion of Staten, seconded by Buell, the Minutes of the regular meeting of November 10 and special meeting of November 17, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Toupin, seconded by Buell, the following resolution was adopted in Executive Session:

87-0435 CC Approving settlement of litigation entitled William Dycus v. City and County of San Francisco, Superior Court No. 863-386.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0434 MR Requesting the Controller to draw warrants in payment of claims against the Municipal Railway, totaling \$194,750.00.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0436 MR Approving Revolving Fund payments made by the Manager, Bureau of Claims and Contracts totaling \$217,039.91, for settlement of claims against the Municipal Railway, in the month of October 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0437 MR Approving the plans and specifications as prepared and recommended by staff, and authorizing Bid Call for Municipal Railway Contract No. 872 - Construction of Handicapped Platforms at Ocean and Geneva Avenues and at Duboce Avenue at the East Portal of the Sunset Tunnel.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0438      WD      Accepting work performed under Water Department Contract No. WD-1951, CDD Warehouse Carport Improvements, as satisfactorily completed; approving Credit Contract Modification No. 2 in the amount of \$1,398.95; and authorizing final payment in the amount of \$226.45 to Berrios Construction Company, Inc., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0439      WD      Accepting work performed under Water Department Contract No. 1966, 8-inch Ductile Iron Main Installation in Columbus Avenue between Washington and Union Streets, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$21,541.00; authorizing an extension of time for unavoidable delays of 11 working days; and authorizing final payment in the amount of \$25,665.45 to P & J Utility Co., Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0440      WD      Accepting work performed under Water Department Contract No. WD-1936R, 425 Mason Street - Modernization of Elevator, as satisfactorily completed; approving Credit Contract Modification No. 4 in the amount of \$7,910.77 and authorizing final payment in the amount of \$69,292.16 to Amtech Reliable Elevator, Contractor.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0441      WD      Awarding Water Department Contract No. 1980, Excavation and Repaving for Water Service Trenches, in the amount of \$450,100.00 to San Francisco Grinding Co., Inc., Contractor, as the lowest responsive bidder and rejecting all other bids for the work.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0442      WD      Rejecting sole bid received on November 5, 1987 for Water Department Contract No. WD-1959, Cathodic Protection - Peninsula Division Pipelines, and authorizing readvertisement of the contract under Water Department Contract WD-1959.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0443      HH      Approving Contract Modification No. 26 in the amount of \$18,760.00, which increases the amount of Hetch Hetchy Contract No. HH-757, Construction and Equipment Installation, Kirkwood Powerhouse Addition to \$12,824,710.53, and changes contract wording to allow pro-rata payment of demobilization.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Flynn, the following resolution was adopted:

- 87-0444      CC      Approving the execution of two easement agreements with the Southern Pacific Transportation Company, in the amount of \$790.00, for the proposed Crystal Springs Pipeline #3.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0445      GM      Requesting the Mayor to recommend to the Board of Supervisors a Public Utilities supplemental appropriation in the amount of \$100,000 for the production of a condition assessment, preliminary space plan and independent appraisal of the property at One South Van Ness, funding to be provided from Water Department and Hetch Hetch Unappropriated Funds.

VOTE:    Ayes - Lee, Staten, Flynn, Buell  
         Excused - Toupin

On motion of Buell, seconded by Staten, the following resolution was adopted:

- 87-0446      GM      Authorizing the General Manager of Public Utilities to negotiate and execute a Professional Services Contract with Manna Consultants, Inc., for the Muni Metro East Rail Storage and Maintenance Facility, within the funds presently available.

VOTE:    Ayes - Lee, Staten, Flynn, Toupin, Buell



On motion of Toupin, seconded by Staten, the following resolution was adopted:

- 87-0447 MR Authorizing the General Manager of Public Utilities to execute a modification and three-year extension of the Municipal Railway's Transit Advertising Agreement with American Media Network, Inc., from January 1, 1988 through December 31, 1990, subject to Board of Supervisors approval by ordinance.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0448 MR Authorizing the General Manager of Municipal Railway to negotiate and enter into month-to-month lease agreements for \$1,000 per month, for the use of the Railway's vehicle transporter frame and ramp for the benefit of other Bay Area transit properties.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0449 MR Authorizing the General Manager of Public Utilities to expend additional Public Utilities Award Fund monies in the amount of \$6,425.40.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

- 87-0450 HH Authorizing the Assistant General Manager, Finance to execute a contract modification with Peat Marwick Main & Co. for Hetch Hetchy power contract related work, for an amount not to exceed \$65,000 and extend the time for completion of work to January 31, 1988.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0451 CC Authorizing the Director of Property to prepare the necessary legislation for the enactment by the Board of Supervisors to grant and approve the "Amendment to Easement Deed and Agreement" to City's Parcel G, Crystal Springs Pipeline No. 2 Right-of-Way, allowing improvements by property owners.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Toupin, seconded by Buell, the following resolution was adopted:

87-0452      CC      Approving the extension of irrigated agricultural leases of Water Department lands in Alameda County, on a month-to-month tenancy basis, for an additional one year term, commencing November 1, 1987, which is provided for under the "Holding Over" provision of the respective lease.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

87-0453      CC      Approving the extension of agricultural grazing leases on Water Department lands in Alameda and Santa Clara counties, on a month-to-month tenancy basis, for an additional one-year term, commencing November 1, 1987, which is provided for under the "Holding Over" provision of the respective lease.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Report of the General Manager

##### Transit Impact Development Fee

Mr. Donald Birrer, General Manager of Public Utilities, reported that an implementation plan for spending Transit Impact Development Fee (TIDF) funds was sent to the Mayor. President Lee asked whether there would be a possibility of service cuts to the downtown area in the event of a budget crunch next year. Mr. Birrer replied that it would be unlikely. Since the TIDF was passed in 1981, even though the City has not benefited from the fund, the City has put money into doing exactly what TIDF was designed to do. Therefore, there might be some thought of recouping funds already spent.

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##### New Business

Commissioner Staten noted that wet floors was the cause of an accident which resulted in a claim. She requested a report regarding maintenance of floors by BART in the joint use stations.

\*\*\*\*\*

Resolution No. 87-0445 -- Requesting a supplemental appropriation in the amount of \$100,000 for appraisal of the property at One South Van Ness.

Commissioner Toupin requested to be excused from voting on this matter. On motion of Commissioner Flynn, seconded by Commissioner Buell, Commissioner Toupin was excused from voting on this resolution.



Commissioner Flynn moved approval of the resolution, Commissioner Buell seconded. Resolution No. 87-0445 was adopted.

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Resolution No. 87-0447 - Authorizing a modification and three-year extension of the Transit Advertising Agreement with American Media Network, Inc.

Mr. Paul Toliver, Acting General Manager, Municipal Railway, recommended extension of the agreement for three years. He cited as a major highlight of the modified agreement an increase in the minimum guarantee to \$2.1 million annually which will grow with the Consumers Price Index.

Commissioner Flynn asked whether American Media intended to continue its letter of credit or whether the firm intended to substitute securities for the letter of credit. Mr. Lynn Barrow, Senior Vice President, American Media, replied that the firm would use the same source used to date. Commissioner Flynn stated that he had been informed by staff that a letter of intent was issued which would bind the affirmative action group as an equity participant in the contract.

Commissioner Buell asked whether other opportunities to maximize advertising revenues were discussed during the renegotiation of this contract. Mr. Toliver replied that the modified contract separates the right to sell advertising on transfers, passes and timetables from this contract. Now staff can seek a smaller firm for this type of advertising. Mr. Jaimie Levin, Director, Community Affairs, San Francisco Municipal Railway, said that discussions with American Media considered other possibilities, such as, fixed billboards on City property, providing it would be done within current law and the Planning Code. He said that staff is developing a merchandizing agreement which would sell the value of the cable car's popularity. It is hoped this would generate several thousand dollars in revenue.

Commissioner Flynn noted that item number 24, relating to help with the graffiti problem, means additional revenue for the City. Mr. Levin explained that each advertiser will cover their ad with a special coating which will prevent penetration by marking pens.

Mr. Toliver said that staff is also exploring the use of video monitors with a contractor in the subways. The monitors could carry information the department wants to get out to the public as well as advertising which would provide revenue.

On motion of Commissioner Toupin, seconded by Commissioner Staten, Resolution No. 87-0447 was unanimously adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 2:55 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

REGULAR MEETING

Room 282, City Hall

2:00 P.M.

December 8, 1987

DOCUMENTS DEPT.

DEC 31 1987

SAN FRANCISCO  
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COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 2:35 P.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner H. Welton Flynn, Commissioner Arthur V.  
Toupin, Commissioner Mark W. Buell

On motion of Staten, seconded by Buell, the Minutes of the regular meeting of November 24 were approved.

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0454 MR Approving compromise settlements in the amount of \$1,877.02 and collections in the amount of \$12,790.72, for settlement of damage claims which the Municipal Railway has against miscellaneous debtors, in the month of November 1987.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0455 WD Awarding San Francisco Water Department Contract No. 1730, Central Pump Station - Seismic Reinforcement and Pump Installation, in the amount of \$474,269.00, to the lowest responsive bidder, Valentine Corporation, Contractor, and rejecting all other bids for the work.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0456 HH Accepting work performed under Hetch Hetchy Contract No. HH-740R, San Joaquin Valvehouse - Backflow Prevention, as satisfactorily completed; approving Credit Contract Modification No. 1 in the amount of \$1,000.00; and authorizing final payment in the amount of \$3,908.50 to Conco West, Inc., Contractor.

VOTE: Ayes - Lee, Staten, Flynn, Toupin, Buell





On motion of Buell, seconded by Flynn, the following resolution was adopted:

87-0457      HH      Authorizing the Department of Real Estate to negotiate and execute the appropriate Utility Use Agreement preserving Hetch Hetchy's rights, and the appropriate documents conveying the required property to CALTrans, contingent upon the execution of a satisfactory Utility Use Agreement, for the widening of Highway 108 in Modesto.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Staten, seconded by Flynn, the following resolution was adopted:

87-0458      E      Authorizing the Deputy General Manager and Chief Engineer, Public Utilities Commission, to execute Amendment No. 3 to the Professional Services Agreement with Bechtel National, Inc. for Preliminary Engineering and Environmental Work, Muni Metro Turnaround Facility, in the amount of \$884,000.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

On motion of Flynn, seconded by Buell, the following resolution was adopted:

87-0459      FM      Requesting the Mayor to recommend to the Board of Supervisors a supplemental appropriation in the amount of \$50,208 to fund a full-time Principal Administrative Analyst position and miscellaneous DPW Services in support of TIDF administration for the remainder of fiscal year 1987-88, using TIDF Revenues, and requesting that subsequent funding for these services be permanently supported (at annualized levels) by TIDF Revenues.

VOTE:   Ayes - Lee, Staten, Flynn, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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#### Report of the General Manager

#### Effect of Storm on Metro Service

Mr. Paul Toliver, Acting General Manager, Municipal Railway, reported that this morning's storm resulted in a flood at the Church Street Station. At 5:30 A.M. the first car into the station became trapped. Nine passengers were walked out of the tunnel. There were no injuries. He said that staff has been working with the Department of Public Works to pump about four feet of water out of the station. The system has been operating using the alternate route where cars surface at Castro and Market Streets and reenter the tunnel at Church and Duboce Streets. He said that he hoped to have restoration of service through the tunnel by the afternoon rush hour.

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### Graffiti

Mr. Birrer stated that the graffiti problem was getting worse. Staff will prepare and recommend an action plan for the Mayor by the end of this week. That plan will include increasing the Sheriff's Alternative Work Program, the San Francisco Conservation Corps and Work Fair people.

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### Joint Powers Authority for Peninsula Rail Service

Mr. Birrer announced that he designated Mr. Douglas Wright as the Public Utilities Commission's representative on the Joint Powers Authority, replacing Mr. William Stead.

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### Response to Secretary Hodel

Mr. Birrer reported that a general response objecting to the report was prepared. Commissioner Buell expressed the opinion that the City should have prepared a detailed response item by item. He said that there is still interest in the Secretary's proposal by various groups. By not taking an aggressive stand against the proposal, other groups may be encouraged to join the opposition. Mr. Birrer replied that the Mayor's position is not to put on a detailed defense at this time.

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### Water Bond Refunding

Mr. Anson Moran, Assistant General Manager, Finance, reported that true interest cost was 7.86 percent. Other issues in the market the same day paid 8.20 and 8.41 percent.

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### Old Business

Commissioner Staten requested an analysis by staff of the report on the Caltrain peninsula service. She expressed concern about the report's conclusions and its assumption that the City would provide \$16 million in funding.

Mr. Douglas Wright said that his staff is looking at it and will report at the next meeting.

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THEREUPON THE MEETING WAS ADJOURNED: 3:26 P.M.

ROMAINE A. BOLDRIDGE  
Secretary



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MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

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JAN 21 1988

SAN FRANCISCO  
PUBLIC LIBRARY

SPECIAL MEETING

Room 2C, City Hall

8:30 A.M.

December 17, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

Energy Conservation

Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 8:45 A.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner Mark W. Buell, Commissioner Arthur V. Toupin

Excused: Commissioner H. Welton Flynn

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

Item No. 3 -- Approving the interim and long-term PG&E contracts, further approving the interim MID and TID contracts, and authorizing the General Manager of Public Utilities to execute said agreements; approving extension of the June 10, 1985 MID and TID contracts, further approving the long-term MID and TID contracts, recommending approval by the Board of Supervisors pursuant to Charter Section 3.502, and further authorizing the General Manager of Public Utilities to execute these contracts after Board approval.

#### Point of Order

Mr. Bruce Brugmann, editor and publisher of the Bay Guardian, rose to a point of order and said that the meeting was in violation of the Brown Act because the Bay Guardian and other newspapers, radio and television stations did not receive written notice of the meeting 24 hours in advance. He requested cancellation of the meeting. He said that he had requested the writings of this meeting and did not receive them. Mr. Brugmann requested that the proposed contract be turned over to R. W. Beck, a public power consultant, for review. If the contract is approved today, he said he would take the matter to court to have the action declared null and void.

President Lee asked the City Attorney's office and staff to respond. Mr. George Krueger, Utilities General Counsel, replied that the meeting was a special meeting of the Commission and he believed that 24 hours notice had been given. Ms. Romaine A. Boldridge, Secretary to the Commission, replied that notice of the meeting was posted on December 15, 1987 at the Main Library and outside of Room 282, City Hall. The requirement is 24 hours notice.

Mr. George T. Davis, an attorney at law and resident and taxpayer of San Francisco, objected to the meeting on the grounds that it was illegally called.

Commissioner Buell requested that the City Attorney advise the Commission regarding the notice requirements.

After discussion, President Lee recessed the meeting for an hour.

The meeting was reconvened at 9:54 A.M. Commissioner Buell renewed his request to the City Attorney to advise the Commission given the information that had been provided. Mr. Leonard Snaider, Deputy City Attorney, stated that the law requires notice to those members of the media that request, in advance, notice of special meetings.





That request must be made in writing. We have not sent notice generally to the media or to any specific members of the media. We do not have in our files requests from any member of the media. But, we cannot say definitely that such requests have not been made. Therefore, as a matter of prudence it would probably be best to send out notice generally to the media on the chance that certain members of the media may have requested notice and have not received it. Even though it is conceivable that this meeting is legal and that notice was proper it would probably be best not to take any risk given the magnitude of this issue, and to reconvene the meeting after further notice is given.

Commissioner Buell directed that the Secretary reschedule the meeting and assure that all procedures are followed and operate under the assumption that we need to notice, in writing, the press.

Mr. Davis requested written notice of the rescheduled meeting.

President Lee announced that the meeting would be rescheduled for a date next week.

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THEREUPON THE MEETING WAS ADJOURNED: 9:58 A.M.

ROMAINE A. BOLDRIDGE  
Secretary



M I N U T E S

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein  
Mayor

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JAN 15 1988

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SPECIAL MEETING

Room 282, City Hall

9:00 A.M.

December 21, 1987

COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

Hetch Hetchy Project

Municipal Railway

Water Department

BUREAUS

Claims and Contracts

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Engineering and  
Construction Management

Financial Management and  
Performance Monitoring

Information Systems

Personnel and Training

Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 9:04 A.M.

Present: President Jeffrey Lee, Vice President Charna E. Staten,  
Commissioner Arthur V. Toupin, Commissioner Mark W. Buell

Excused: Commissioner H. Welton Flynn

A tape of the meeting is on file in the office of the Secretary of the Public Utilities Commission.

#### Point of Order

Mr. Bruce Brugmann, editor and publisher of the Bay Guardian, stated that he received notice of this meeting on December 17, 1987. He contacted other members of the media. KRON received notice, others said they did not know or had not received notice. He asked whether meeting notices had been sent to the media. Ms. Romaine A. Boldridge, Secretary to the Commission, replied that on December 17, 1987 notices were sent via messenger service to: all members of the media who requested notice by leaving their card or a letter after the December 17th morning meeting; to all members of the media on our regular mailing list; and additionally, to others on the Board of Supervisors' mailing list. President Lee affirmed that the Secretary had followed the procedures established by the City and the Board of Supervisors.

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Resolution No. 87-0460 -- Approving various contracts as specified: (1) interim PG&E, MID, TID contract; (2) long-term PG&E contract; (3) interim MID contract; (4) interim TID contract, and authorizing the General Manager of Public Utilities to execute said agreements; (5) extension of the June 10, 1985 MID contract; (6) extension of June 10, 1985 TID contract, (7) long-term MID contract; (8) long-term TID contract, and recommending approval by the Board of Supervisors pursuant to Charter Section 3.502, and further authorizing the City Attorney to conform the contracts, and the General Manager of Public Utilities to execute MID and TID contracts after Board approval.

Mr. Donald Birrer, General Manager of Public Utilities, presented an overview and said that this item is a result of the department following through with the principles established by the Mayor and the Board of Supervisors in 1985 to contract with Pacific Gas and Electric Company (PG&E) and Modesto and Turlock Irrigation Districts (MID/TID). Approval by the Commission will be the first of a two step process. The PG&E contracts will go to the Federal Energy Regulatory Commission (FERC) for review, and the MID/TID contracts will be presented to the Board of Supervisors for approval.

Mr. Anson Moran, Assistant General Manager, Finance, described the differences between the proposed contracts and the previous contracts with the aid of charts. He said that one of the goals of the new power contracts was to get market prices for the City's power. In order to do that, the City needed to obtain a backup source of power so there would always be power to fulfill contractual obligations. The proposed contract with PG&E provides for backup services as well as the wheeling of power to the City for municipal purposes. He said that the annual average net revenue under the new contracts will be \$28.7 million versus \$14.6 million under the old contracts.



Mr. Len Snaider, Deputy City Attorney, presented background information regarding the contract negotiations. He said that first the City attempted to determine whether the districts would be the best potential customers. Inquiries were made of other potential buyers. There were no responses. The City concluded that the districts would be the best customers because: 1) under the Raker Act the City has an obligation to provide them Class 1 power at cost; 2) there are transmission facilities from the City to the districts; and 3) the districts' need for power coincides with the amount of the City's excess power. The City entered into negotiations with the districts and just as it appeared an agreement had been reached, a bill was introduced in Congress which would have prevented the City from making a profit on its power. Against this background, the City entered into contracts with the districts in 1985 for a 2-1/2 year period. Those contracts established the price at which the City would sell its power and set forth principles for 30-year contracts. The contracts were approved by the Board of Supervisors and signed by the Mayor. The proposed long-term contracts, for 27-1/2 years, will implement the principles established in the 1985 contracts. However, since final contracts cannot be in place by January 1, 1988 the City negotiated to continue the interim arrangements for 3 months. The long-term contract with PG&E provides for termination in the event of municipalization of electric service or if the contracts with the districts are not executed.

In response to questions by the Commission, Mr. Snaider said that if there is municipalization of electric service the City would no longer need wheeling service but instead would need more power to serve City residents and to back up the City's power supply during dry periods.

Mr. Michael McGill, representing the Mayor's Office, conveyed the Mayor's support of these contracts and congratulated the negotiating team.

The Honorable Richard Hongisto, Member of the Board of Supervisors, said that as a practical matter, these contracts preclude municipalization of utilities in San Francisco. He expressed the opinion that our forefathers built the system so that San Francisco could have good rates. Instead, Modesto and Turlock are benefiting by good rates. San Francisco is passing up the chance to make \$80 million a year. He said that San Francisco has to look at extending its power lines into the City. He estimated the cost to be \$35 million. He cited 11 California cities which have municipalized their electric systems and are able to charge rates that are one-third to one-half lower than San Francisco's rates. Preliminary figures from the Board of Supervisors' budget analyst indicate that if the City sold power at market rates it could net \$137 million a year. Other estimates are higher. He said that he would not recommend buying PG&E's wires. Instead the City should take over the distribution system and underground the wires. He urged the Commission to delay action so that the Board of Supervisors and its analyst could review the contracts and finalize its study on municipalization.

Mr. Bruce Brugmann, editor and publisher of the Bay Guardian, said that he has been following this issue since 1966. He said that he had asked to be apprised of the negotiations and was not so informed. He spoke in favor of public power in San Francisco.

Mr. George T. Davis, an attorney in private practice and a San Francisco property owner, urged continuance of this matter for review by Mayor-elect Agnos. Mr. Davis said that it is a violation of the Raker Act to allow PG&E, either directly or indirectly, to distribute power generated by Hetch Hetchy. He cited a 1940 decision of the Supreme Court of the United States regarding the wheeling contract with PG&E. He said that the contract was ruled to have been in violation of the Raker Act.





Commissioner Buell said that the matters before the Commission today do not preclude municipalization of electric power. He said that municipalization is an issue which should be reviewed periodically in the public interest. He complemented staff and the negotiating team for a terrific job in representing the best interest of the City.

Commissioner Staten pointed out that the purpose of building the dam was to supply San Francisco with water, not power. Power is a by-product. She said that the water issue may become a more pressing issue in the future.

Mr. John Bardis, President of the Inner Sunset Action Committee, supported continuing this matter to next year.

Commissioner Toupin said that the PG&E contract does permit municipalization and does not prevent its consideration at any time. He asked the City Attorney's office to respond regarding the 1940 Supreme Court case. Mr. Thomas Berliner, Deputy City Attorney, said that at that time the City believed that it had a consignment sale arrangement with PG&E. The Supreme Court said that PG&E was taking title to the power and that violated the Raker Act. The City changed the way it sold its power and basically purchased wheeling services from PG&E. That arrangement was subsequently reviewed by the then Secretary of Interior who issued a letter stating that San Francisco was in compliance with the terms of the Raker Act. In regard to the issue of why San Francisco had not brought power into the City, the conclusion was that the matter had been on the ballot several times but had been turned down by the people. The City could not force it on the people if they did not want it. Therefore, the City was not in violation of the intent of the Raker Act.

President Lee said that he supports a study of municipalization and would like to see a detailed study made on this matter, including financial details and arguments pro and con.

On motion of Commissioner Buell, seconded by Commissioner Staten, Resolution No. 87-0460 was adopted.

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THEREUPON THE MEETING WAS ADJOURNED: 11:20 A.M.

ROMAINE A. BOLDRIDGE  
Secretary



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MINUTES

PUBLIC UTILITIES COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO

Dianne Feinstein

Mayor

SPECIAL MEETING

Room 282, City Hall

10:00 A.M.

December 28, 1987

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COMMISSIONERS

Jeffrey Lee, President

Charna E. Staten, Vice President

H. Welton Flynn

Arthur V. Toupin

Mark W. Buell

DEPARTMENTS

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Donald J. Birrer

GENERAL MANAGER

Romaine A. Boldridge

SECRETARY



Call to Order: 10:12 A.M.

Present: President Jeffrey Lee, Commissioner Arthur V. Toupin,  
Commissioner Mark W. Buell

Excused: Vice President Charna E. Staten, Commissioner H. Welton  
Flynn

On motion of Toupin, seconded by Buell, the Minutes of the regular  
meeting of December 8, 1987 were approved.

A tape of the meeting is on file in the office of the Secretary of  
the Public Utilities Commission.

RESOLUTION  
NO.

On motion of Buell, seconded by Toupin, the following  
resolution was adopted:

87-0461 MR Requesting the Controller to draw warrants in payment  
of claims against the Municipal Railway, totaling  
\$225,000.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following  
resolution was adopted:

87-0462 WD Approving Contract Modification No. 1 for an  
extension of 140 calendar days to Contract No. WD  
1946, Crystal Springs Reservoir - Spill Valves, Power  
Engineering Contractors, with no increase in the  
contract amount.

VOTE: Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following  
resolution was adopted:

87-0463 EC Authorizing the Bureau of Energy Conservation to  
execute a no-additional cost modification to extend  
the term of the Raymond Brooks Engineering contract  
to June 30, 1988.

VOTE: Ayes - Lee, Toupin, Buell



On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0464      EC      Authorizing the Bureau of Energy Conservation to modify by an amount of \$18,500.00, its contract with Newcomb Anderson Associates for the provision of consultative services for the implementation phase of the Simplified Energy Conservation Measures Program.

VOTE:    Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0465      EC      Authorizing the Bureau of Energy Conservation to modify by the amount of \$5,000, its professional services contract with Dennis L. Barr & Associates to provide continued technical support and to add "security" features to the City's automated Natural Gas and Electric Billing System.

VOTE:    Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0466      EC      Authorizing the Bureau of Energy Conservation to execute a no-additional cost modification to extend the term of the Michael Rhea & Associates, Inc. contract to April 30, 1988.

VOTE:    Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0467      GM      Approving the appointment made by the General Manager of Public Utilities, of William G. Stead as General Manager, Municipal Railway.

VOTE:    Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0468      MR      Authorizing the San Francisco Municipal Railway to enter into a contract with the New Flyer Industries Limited for an amount, including appropriate sales tax, not to exceed \$8,102,570.25, to provide 50 Standard Diesel Coaches.

VOTE:    Ayes - Lee, Toupin, Buell





On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0469      E      Authorizing the Acting Deputy General Manager, Public Utilities Commission, to execute Amendment No. 6 to the Professional Services Agreement with Parsons, Brinckerhoff, Quade and Douglas for the J-Line Connection Project, in an amount not to exceed \$660,045.00, for additional design and construction support services.

VOTE:    Ayes - Lee, Toupin, Buell

On motion of Toupin, seconded by Buell, the following resolution was adopted:

- 87-0470      PT     Authorizing the General Manager of Public Utilities to extend to January 1, 1989, the Personal Services Contract with the San Francisco Community College District, to provide instructional services for upward mobility development of Commission employees, at a cost not to exceed \$65,000.

VOTE:    Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0471      CC      Approving the terms and conditions and authorizing the execution of a .85 acre lease of Water Department's Pipeline Right-of-Way land located in Santa Clara County, to Oaktree Commons Owners' Association, for a term of 34 years, commencing February 1, 1988 to and including January 31, 2022, at an initial annual rent of \$10,200.00, for parking and landscaping.

VOTE:    Ayes - Lee, Toupin, Buell

On motion of Buell, seconded by Toupin, the following resolution was adopted:

- 87-0472      CC      Requesting the Mayor to recommend to the Board of Supervisors a Water Department Supplemental Appropriation in the amount of \$475,000 for claims to be funded from the Water Department's Unreserved Fund balance.

VOTE:    Ayes - Lee, Toupin, Buell

Copies of the above resolutions are on file in the office of the Secretary of the Public Utilities Commission.

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## Report of the General Manager

### Combined Giving Campaign

Mr. Donald Birrer, General Manager of Public Utilities, reported that employees citywide contributed \$250,000 to this year's campaign, up from \$210,000 last year. In PUC the bureaus were up almost 400%, Water Department was 75% greater, Hetch Hetchy was up 62%, and the Municipal Railway decreased by 12%.

### Budget

Mr. Birrer reported that staff began budget preparation and making assumptions about next year's operations. He said in February he would be recommending combining the Water Department and Hetch Hetchy and making modifications to staff. There will be a number of new programs--new filter plants for the Water Department, new water quality rule changes and changes in the approach to conservation by using ground water to conserve Hetch Hetchy water. If this winter is a normal winter, he said that he hoped the capital would be available to make infrastructure repairs to Hetch Hetchy. Also, he said that he intended to include in the budget a feasibility analysis of power options for the future. The awards program will be changed to make it PUC-wide.

### Municipal Railway 75th Anniversary

Mr. Birrer announced that today, December 28, 1987, was the 75th anniversary of the San Francisco Municipal Railway. There will be a parade of historic trolleys on Market Street and a ceremony at Union Square.

### Cable Car Lunch

Mr. Birrer reported that the cable car division hosted a luncheon for the elderly during the holidays which was well attended.

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Resolution No. 87-0467 -- Approving the appointment made by the General Manager of Public Utilities of William G. Stead as General Manager, Municipal Railway.

Mr. Birrer recommended appointing Mr. William Stead as General Manager of the Municipal Railway. He said that Mr. Stead was the best in the business. He has the ability to measure and monitor success or lack of success. The City would be fortunate to have him back.

Ms. Naomi Gray, President of the San Francisco Black Leadership Forum, stated that the job of General Manager of Muni was declared vacant when a national search was undertaken by the Commission. This process should not be circumvented out of fairness to those who have applied for the job. Faith in Mr. Stead has been shaken by his erratic behavior. She questioned his sudden leaving to go to Philadelphia and suggested that he apply for the job like everyone else. She said that the community does not have confidence in Mr. Stead nor do a number of the employees. Ms. Gray urged consideration of Mr. Paul Toliver, who has been Acting General Manager, for the job.

Ms. Ruth Dewson, a member of the committee to study light rail on the Geary Corridor, said that she had been scrutinizing situations which directly affect the drivers. She spoke in support of Mr. Toliver for the position of General Manager.



Commissioner Toupin said that from his experience of working with Mr. Stead he found him to be one of the top quality people working for the City and County of San Francisco.

Commissioner Buell pointed out that Mr. Stead has the endorsement of Mayor-elect Agnos to return to the position. He said that while he was sympathetic to the voices raised today there have been peculiar circumstances--no one expected Mr. Stead to leave and no one expected the circumstances which followed. Commissioner Buell agreed that Mr. Stead was one of the outstanding railway management people in the United States and that San Francisco is fortunate to get him back. Commissioner Buell moved approval of the resolution. Commissioner Toupin seconded.

President Lee said that he had been with the City for 36 years. During that time Mr. Stead stands out as one of the best managers he met. That is not to take anything away from Mr. Toliver who is an excellent manager. At this time he said that he would go with Mr. Stead who has proven himself over the years.

Resolution No. 87-0467 was adopted.

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Resolution No. 87-0470 -- Authorizing extension of contract with the San Francisco Community College District.

Ms. Andrea Gourdine, Manager, Bureau of Personnel and Training, said that a training program was established for dead-end classifications, such as car cleaner, to train employees to go into the shop area. The training is conducted on the employees' off hours and employees pay for their own books. It now appears the program will be a two year project in order to allow those in the program to complete training. That is the reason for this extension. There are over 30 people in the program, 10% are women and minorities are well represented.

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THEREUPON THE MEETING WAS ADJOURNED: 10:47 A.M.

ROMAINE A. BOLDRIDGE  
Secretary











